



## EUROPEAN NEWS

## Angry Spadolini puts coalition in jeopardy

BY JAMES BUXTON IN ROME

THE FUTURE of the Italian Government was still in doubt yesterday as Sig Giovanni Spadolini, Minister of Defence, showed no sign of moderating his opposition to Sig Bettino Craxi, the Prime Minister, over his decision to allow Mohammed Abu Abbas, the Palestinian leader, to leave the country.

Sig Spadolini and the Repubblican Party which he leads are furious at the way Abu Abbas was smuggled out of Italy on Saturday evening after he arrived involuntarily aboard an Egyptian aircraft diverted to Sicily by jets from the U.S. Navy. The Italian Government's action brought a strong protest from the U.S. Government.

On Monday night, Sig Spadolini refused to attend an inner cabinet meeting which reviewed the weekend's events, and his party has declared that it will not support the Government's decision on the Abbas affair in a parliamentary debate on Thursday.

Sig Spadolini objects to the fact that not only were Italian magistrates unable to interrogate Abu Abbas as a witness in the hijacking of the liner Achille Lauro, but that the decision to release him was taken without consulting the cabinet.

The Defence Minister has not resigned, however, and is leaving it to Sig Craxi to decide how to deal with the matter. But to Sig Spadolini's chagrin, Sig Craxi went ahead with the inner cabinet meeting on Monday night in the absence of one of the most senior ministers in the Government, and a former Prime Minister. Last night, however, Sig Craxi invited Sig

Spadolini for talks resolving the crisis.

At that meeting, Sig Craxi revealed that Abu Abbas, leader of the Palestine Liberation Front, at no time left the Egyptian aircraft while it was over Italian soil, until he was hurried on to a Yugoslav airliner bound for Belgrade on Saturday evening.

Since the Egyptian airliner was on a government mission it had diplomatic immunity, Sig Craxi said, and Abu Abbas carried an Iraqi diplomatic passport. This appeared to explain why Italian magistrates did not speak to him.

The other four parties in Sig Craxi's coalition, the Christian Democrats, Socialists, Social Democrats and Liberals, are all against the idea of the government falling at this point.

However, unless Sig Craxi makes a conciliatory move, or unless the Republican Party—last night again considering its position—backs down, the Government's survival will be in jeopardy.

Quentin Peel adds from Brussels: Sig Giulio Andreotti, the Italian Foreign Minister, yesterday vigorously defended his government's decision to allow Abu Abbas to leave the country after the U.S. had requested his extradition.

In bilateral talks with Mr George Shultz, the U.S. Secretary of State, Sig Andreotti made no secret of his anger at U.S. criticism over the affair.

He also described it as "an enormous mistake" to have allowed the Egyptian airliner carrying the hijackers, Abu Abbas and Egyptian officials, to land at a Nato base in Sicily, and not at an Italian civil airport.

## Union ends occupation of Renault car plant

By Paul Bettis in Paris

FRANCE'S Communist-led CGT union yesterday ended its week-long occupation of the large Renault car parts and tractor plant at Le Mans.

This decision, which represents a significant climbdown,

by Prof Franco Modigliani, the winner of this year's Nobel Prize for Economics, is an economists' economist. He is a member of a small, and dwindling breed, who can command genuine respect in every faction of this notoriously fractious and increasingly politicised profession.

In choosing Prof Modigliani, who was born in Rome and has taught at the Massachusetts Institute of Technology since 1962, the Swedish Academy of Sciences have taken a further step to re-establish the Nobel Prize in economics, after a number of highly controversial awards, as a universally recognised badge of intellectual achievement.

He is primarily a theoretician, but has devoted most of his life to concrete, practical problems. He is an unabashed Keynesian, but is sufficiently admired by monetarists to have earned an honorary doctorate from Chicago.

His Nobel citation dwells on his micro-economic research into the theory of capital markets and consumer behaviour;

yet he played a central role in establishing one of the first major macro-models of the U.S. economy for the Federal Reserve Board.

As Mr Andrew Britton, Director of the National Institute in London, put it yesterday: "This is a prize that will be welcomed by most economists. He would be cited by monetarists as much as Keynesians. He may be a theorist, but he has always been interested in predicting economic fluctuations from year to year."

The 67-year-old Prof Modigliani's work has made an impact even on the stock market. The Modigliani-Miller theorems about capital investment decisions and market valuation of companies.

Strictly speaking, these theorems, which establish conditions under which companies are indifferent between equity and debt financing, apply only under the most unlikely circumstances — "perfect capital markets, no taxes, no transaction costs and full information about the pay-offs to invest-

ment in each possible state of nature," to quote one leading economics text book.

But this has not prevented Prof Modigliani's name from being bandied around by the esoteric band of Wall Street economists who specialise in "portfolio theory" as an approach to the investment of funds.

For most students of economics, however, Prof Modigliani's most important contribution has been as a participant in the policy debates which raged in the 1970s between the monetarists, with their obsession with controlling the money supply and the unreconstructed Keynesians, who sometimes claimed that "money doesn't matter" at all.

Prof Modigliani is already no stranger to political debates, as an occasional adviser to Italian governments, as a consultant to the Federal Reserve Board and as a witness before Congressional committees in Washington. But his periodic calls for cuts in the U.S. budget deficit to be accompanied by moves towards fiscal expansion in Europe, are likely to gain more political credibility and attention as a result of yesterday's award.

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## Greece wants to delay the introduction of VAT

BY OUR ATHENS CORRESPONDENT

GREECE HAS asked the European Commission for a one-year extension on three key deadlines concerning adjustment to Community membership: on the introduction of value added tax; the de-regulation of the petroleum market; and the granting of export subsidies to Greek products.

The VAT postponement would be the second which Greece has obtained since its accession to the EEC in 1981. Originally, Athens should have

introduced VAT by January 1984, but it requested and won a delay for "technical reasons."

On the petroleum front, Greece has been facing a case in the European Court for having failed to begin demanding the state monopoly.

The Community recently ruled against subsidies which the Greek state grants to exports. But Athens has always argued that these are not actual subsidies but tax rebates which do not contravene EEC regulations.

## Athens reviews public sector

BY ANDRIANA IERODIAKONOU IN ATHENS

THE GREEK Socialist Government, which announced an economic austerity package including a 15 per cent devaluation of the drachma last Friday, turned its attention yesterday to a controversial state rescue programme for ailing industrial enterprises which have heavy debts.

The Government discussed future strategy on ailing enterprises with industrialists and trade union representatives during a closed meeting of the Higher Economic Policy Council.

The recently established council is a mixed forum for economic debate chaired by Prime Minister Andreas Papandreou.

A government announcement on decisions taken after the meeting was expected late last night.

The Economy Ministry has been under pressure from

industrialists to allow the closure of ailing enterprises taken over by the state under the rescue programme. Critics say the enterprises are operating as subsidised companies and are driving out of business. They accuse the Government of awarding public procurement contracts on a preferential basis.

Trade unions, however, want the companies open to save jobs. The Socialists launched the rescue programme involving initially a state takeover of ailing companies and a freezing of their debts in 1983, with the aim of keeping unemployment down. According to official figures, generally regarded as unrealistically low, the unemployment level is 8.4 per cent nationwide.

At the last official count, the Government had 34 ailing companies on its hands with debts of Dr 186bn (261bn), of which Dr 25bn are owed in foreign exchange.

The Socialists' long-term plan was to assess each particular enterprise for viability, following which non-competitive enterprises would be closed. Viable companies would continue operating after a settlement of their debt problems, involving debt rescheduling and the conversion of debt to equity.

The increase will mainly affect farmers and owners of small handicraft and industrial enterprises who have been borrowing at rates of 13 per cent and 14 per cent respectively.

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## Strike severs Irish links

BY OUR DUBLIN CORRESPONDENT

AIR AND SEA links to the centre of Dublin, the Republic of Ireland, were cut yesterday as public sector workers staged a 24-hour pay strike over government pay policy.

Unions claimed that 150,000 workers, more than 80 per cent of the total, took part.

Schools, colleges and government offices were closed and there were no cross channel ferries or flights from local airports.

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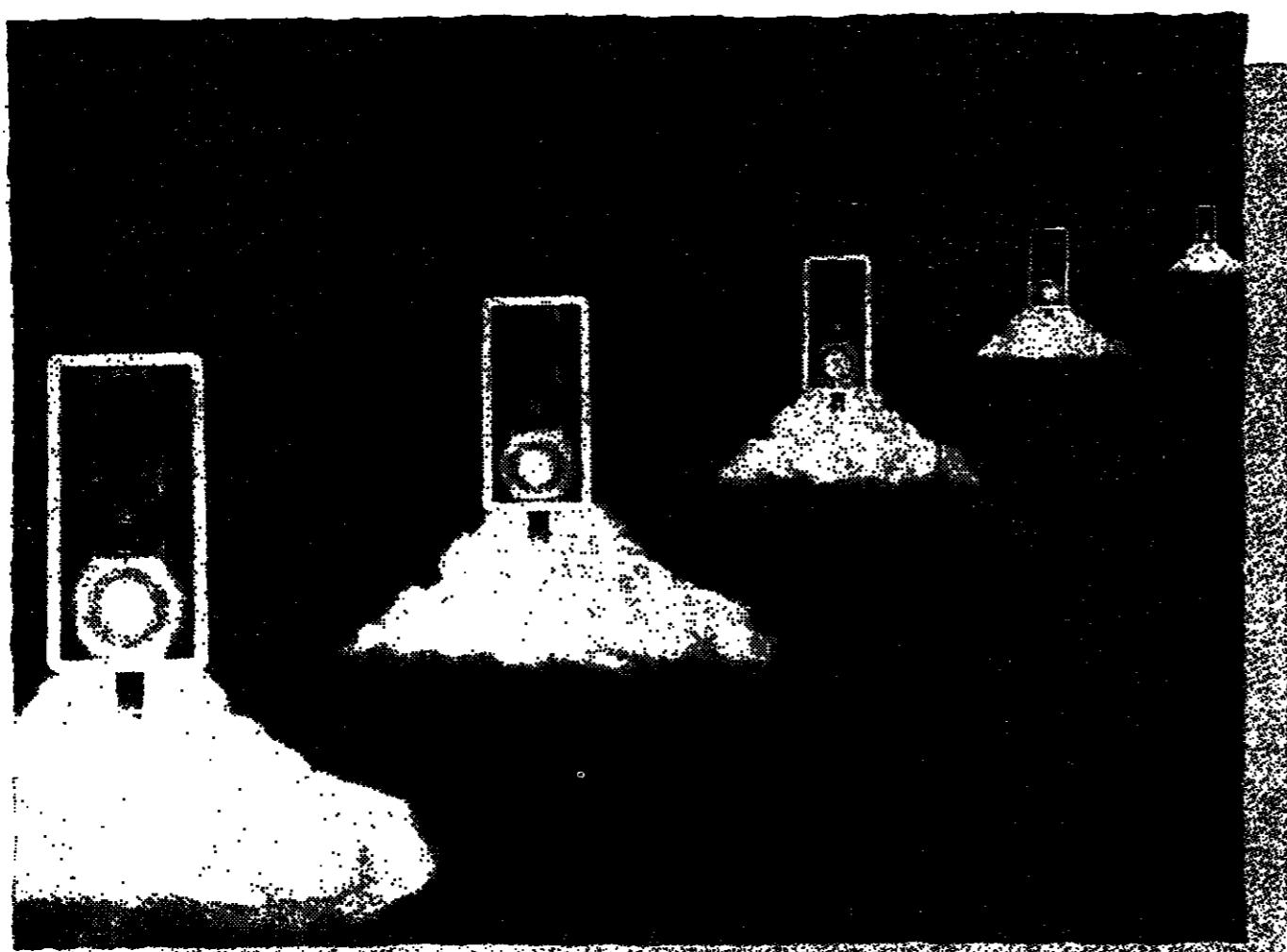


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## EUROPEAN NEWS

## Soviet leader spells out five-year plan

BY PATRICK COCKBURN IN MOSCOW



now been appointed within the past two years.

THE CENTRAL committee of the Soviet Communist Party met yesterday to hear details for the first time of the next five-year plan and the party's new political programme, both of which are to be published in the next few days.

The draft of the plan, heavily revised since it was rejected by the ruling politburo earlier this year, will determine the direction of the economy for the years 1986-90.

Mr Mikhail Gorbachev, the new Soviet leader, who addressed yesterday's meeting, is committed to 4 per cent growth. The figure, he says, is necessary to meet the needs of investment, consumption and defence.

In his speech Mr Gorbachev stressed that at the new communist party programme, the first since Mr Nikolai Krushchev was leader, took account of a much higher level of international tension.

All the increase in national income in the next five years would come for the first time from raising labour productivity, he said.

The meeting of the 300-strong central committee, membership of which is drawn from the top party, state and military functionaries, also reinforces the position of the new generation of economic administrators whom Mr Gorbachev has promoted since he came to power six months ago.

The central committee elected as a non-voting member of the politburo Mr Nikolai Talyzin (56), appointed head of the state planning organisation, Gosplan, on Monday. He succeeded Mr Nikolai Balbakov (74) who had held the job since 1965.

The speedy elevation of Mr Talyzin indicates that in future Gosplan will play a greater role in determining economic strategy and priorities in the allocation of resources and investment. A theme of Press comment in recent months has been the need to centralise economic decision-making away from the 60 ministries, but at the same time delegate some managerial functions downwards.

The central committee also formally accepted the resignation from the politburo of Mr Nikolai Tikhonov (51), who resigned as Prime Minister for health reasons at the end of last month. Half of the 12 full members of the politburo have

## East-West search for culture ties

By Leslie Collett in Berlin

The first large conference to promote cultural exchange between Eastern and Western Europe opened yesterday in Budapest under the auspices of the 35 signatory states to the 1975 Helsinki Accords.

Mr Georgy Lazar, the Hungarian Prime Minister, said at the opening that despite the differing ideological and political views which would be presented at the conference, his government saw the possibility of a consensus which would help "strengthen the forces of detente".

Western delegations were preparing to suggest several co-ordinated proposals to improve cultural contacts.

The West Germans want every Helsinki signatory state to be allowed to open a cultural institute in any other.

## Electronic media

Other Western delegations will propose exchanges of the printed and electronic media, a free exchange in the arts and literature and a protection of the cultural rights of minorities.

The East European delegations are expected to point out that far more Western book titles appear in Eastern Europe than vice versa, and that much the same is true of films.

Wide differences also exist within Eastern Europe, in the freedom of cultural expression, with Hungary the most liberal country which was one reason it was agreed to host the conference in Budapest.

The adoption of a new programme by a commission chaired by Mr Gorbachev, the economic plan for 1986-90, and guidelines up to the end of the century, and changes in party rules will enable the new generation of Soviet leaders to map out the political and economic course they intend to pursue.

The shape of the next five-year plan is unclear apart from the commitment to high growth rates. Mr Gorbachev has said that the emphasis must be on higher productivity, better technology and the re-equipment and re-organisation of existing plant. The emphasis is away from expensive new projects.

The continued employment of old planning procedures, despite Mr Gorbachev's vision, was demonstrated last week when a programme to increase production in light industry by 3 per cent a year and services by 7 per cent was published. Despite mentioning demand as an important factor in the provision of goods to the consumer, the programme laid down the exact number of different types of clothing to be produced by the end of the century.

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## OVERSEAS NEWS

## Norway starts gas deliveries

By Fay Glastre in Oslo

NORWAY'S OFFSHORE petroleum industry entered a new era yesterday with the start of gas deliveries to continental Europe through the 850-kilometre Statpipe gas-gathering system.

The system will move gas from the Anglo-Norwegian Statfjord field and two other Norwegian fields in the southern part of the Norwegian shelf to Emden, in West Germany, under a contract scheduled to run until 2007.

Britain began exporting its much smaller share of Statfjord gas last week via UK-sector pipelines to St Fergus in Scotland. Until then the field had exported only oil, which was directly loaded on to tankers.

Its output of associated gas had been re-injected into the reservoir, pending completion of pipeline links to Europe and the UK.

The field contains an estimated 470 cubic metres of recoverable gas, of which 400 cubic metres belongs to Norway.

The start of Norwegian deliveries was delayed by difficulties on Ekofisk, where a faulty valve had to be replaced.

During an initial four-month period, the continental buying consortium is receiving a substantial discount on the reportedly high - but undisclosed - contract price negotiated five years ago for gas from Norway's part of Statfjord and two other Norwegian fields (Heimdal and Gullfaks).

Meanwhile, experts from the Snedvig drilling company were yesterday examining the West Vanguard rig, crippled this month by a blow-out from a shallow gas pocket in the Halten Bank area, off central Norway.

Israel's air strike on Palestine Liberation Organisation offices in Tunisia has focused attention on air power in the Middle East and efforts by Arab states to enhance their aerial combat capabilities.

Reuter reports from Bahrain.

## Israeli bombing raid forces Arab states to reassess their defences

## Middle East focus on air power

ISRAEL'S air strike on Palestine Liberation Organisation offices in Tunisia has focused attention on air power in the Middle East and efforts by Arab states to enhance their aerial combat capabilities.

The raid on October 1, over 1,500 miles and apparently involving mid-air refuelling, was the deepest ever into Arab territory by the Israeli air force and showed that some Arab states were still vulnerable to surprise attack.

Western diplomats said the raid also showed most Arab states were within striking distance of Israeli jets and would force some of them to reassess their air defences.

Air power has played a key role in the Arab-Israeli conflict. In the early hours of the June 1967 six-day war, Israeli aircraft destroyed mainly on the ground, the air forces of Egypt, Jordan, Iraq and Syria.

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Reuter reports from Bahrain.

It also took delivery this year of French Mirage F1s, which diplomats say were used in recent raids on Iran's oil export terminal at Kharq Island in the northern Gulf.

Western diplomats in the Middle East say that many of Libya's combat aircraft, including MiG-23s and 25s and Mirage F1s, are out of service for a variety of reasons, including problems with spare parts.

Soviet, Syrian, North Korean and Libyan jets are believed to fly over the region, while expatriates form a large proportion of the technical staff, according to the ISS.

Despite the numerical imbalance, British defence analysts believe Israel still has considerable air superiority over all Arab countries.

It is also the only Arab state to sign a peace treaty with Israel, still flies large numbers of MiG-21s and the Chinese F-7.

Most Arab pilots are trained by supplier countries.

One analyst said that the ability of many Arab states to counter isolated threats seem to be improving, as witnessed by Saudi Arabia's success in shooting down in mid-1984 an intruding Iranian US-made F4 Phantom over the Gulf.

The analysis also pointed, however, to Syria's inability to defend its anti-aircraft batteries in Lebanon's Bekaa Valley during the 1982 Israeli invasion. One also said Syria has now learned not to throw its aircraft into a "no win" situation.

Iraq, at war with neighbouring Iran since September 1980, is equipped mainly with Soviet aircraft, including MiG-21s, 23s and 25s, and helicopter gunships.

Western diplomats say the esti-

mated 8,000 Soviet military advisers in Syria, which has at least 11 fighter and ground-attack squadrons, and 12 interceptor squadrons, include flying instructors and maintenance men.

Jordan is trying to buy more aircraft to increase its five squadrons of more than 100 aircraft, which include F-4s, Mirages and British Hawker Hunters, diplomats say.

The U.S. Congress is considering Jordan's request for arms, including 40 F-16s or F-20s and anti-aircraft missiles.

Saudi Arabia has 203 combat aircraft, including 62 F-16s and four U.S.-made Airborne Warning and Control System (AWACS) planes, according to the ISS.

Aircraft it will receive under last month's deal with Britain include Tornado fighter-bombers, built jointly by Britain, Italy and West Germany. Diplomats say that up to now most Saudi pilots have been U.S. trained.

Among Saudi Arabia's partners in the Gulf Co-operation Council, which generally supports Iraq in the Gulf war, Oman has about 50 combat aircraft, including British-made Jaguars.

The sultanate, which the ISS says has some 3,700 foreign personnel including Britons and Pakistanis in its 21,500 strong armed forces, recently bought eight Tornados in a deal worth more than \$345m.

Kuwait has 56 combat planes, including Mirage F1s and U.S.-made A-4 Skyhawk fighter-bombers, diplomats in the country say.

The United Arab Emirates has two interceptor squadrons with 25 Mirage SADs, French Alpha jets and British Hawk trainers. Diplomats say the air force includes about 12 Pakistani pilots.

## FOCUS ON SOUTH AFRICAN COMMERCE AND INDUSTRY

## Old Mutual — dynamic growth and leadership rôle in financial services business

Mike Levett, managing director of Old Mutual, talks to Richard Rolfe, London-based international editor of Finance Week of Johannesburg.

Levett: Old Mutual is South Africa's biggest life assurance and investment institution and as such must be a prime target for competition. What have been the recent trends in your market share?

Levett: Contrary to popular belief among a number of financial journalists who like to portray us as the lumbering giant of the industry, our market share over the 10 years to December 1984 went from 24.5% to 28%, a performance unequalled by any of our competitors — and competition is very fierce in our industry, with a few really large companies and more than 40 smaller companies active in individual life and/or pension business.

Levett: How have you been able to do this?

Levett: I think our image works very strongly for us, a long-standing image of integrity, reliability and value for money. We have a strong management team too, of unequalled depth, and a very strong marketing organisation, from market research and analysis right through to promotion and great strength in distribution. We're also not embarrassed to call in expert help when it is warranted — we've had the Boston Consulting Group here twice which led to restructuring in order to focus on key market segments for profitable growth.

Levett: Large financial institutions are generally seen to be slow to change and adapt. Does this apply to you?

Levett: On the contrary, we have had many industry "firsts" which have been very important to us. Old Mutual was the first insurer to market Deposit Administration Pension Schemes, with such success that this is the dominant form of insured scheme cover in the industry. We've also developed investment expertise within the industry and turned in very competitive investment returns. I think we actually took money away from some financial institutions.

We're pioneers in the women's market with Her Own Policy, where we sold over 30% of new policies in 1984. More recently, our new Professional Income Protection Plan includes a unique range of benefits for self-employed professionals, for which

we had to get special clearance from the authorities — this was the direct result of researching market needs. In other instances we have been highly successful following FlexiProgram, our universal life product, was not first on the market but in its first six months it captured over 16% of industry individual new business sales.

Levett: Does the black segment of the market have good growth prospects?

Levett: Individual policies sold to blacks have gone from less than 20% of our new business in 1980 to 38% in 1985, and premiums from 9% to 29%. A lot of the growth in pension business comes from the incorporation of black staff into company pension funds and substantial improvements in their benefits. We have a low-premium, voluntary contribution group scheme marketed predominantly to blacks, which has been growing at 25% (real) for the last five years. The numbers speak for themselves and our investment of effort in these markets is unparalleled in the industry. I say these markets have reason because, believe me, there is no homogeneous black market segment in South Africa.

Levett: How do developments in South African life insurance compare with those abroad?

Levett: There are a number of similarities, and I think the South African industry has coped well with trends than our counterparts abroad, perhaps because we've been forewarned. For example, we responded to the unbundling of investment and life cover elements and the threat of substitution by other investment products, by aggressively developing investment expertise within the industry and turning in very competitive investment returns. I think we actually took money away from some financial institutions.

Levett: Are you not rather conservative in your approach to property investments?

Levett: In a positive sense, yes. We observe strict criteria for property investments — we have found that the best locations draw the most stable tenants and show the best long-term yields. However, we are innovators as well. We developed a wholly new concept here of industrial parks, creating favourable industrial working environments. We have put about R115m into these projects and the prospective returns look good.

As a mutual society we must put our policyholders first. They rely on us for attractive and secure returns, and we avoid involvement in riskier or lower-yielding investments on the off-chance that there will be a big pay-off.

Levett: What view does Old Mutual take of its corporate responsibility?

Levett: As I have said, our first responsibility is to our policyholders. However, we see this as a responsibility not just to today's policyholders but to a future body of policyholders too, and this is where we derive our power as a social force in Southern Africa.

Big business has an opportunity to participate in and even promote the change process in South Africa. We would like to see much greater freedom in the market place. I believe that the most effective way of creating employment here is not by throwing institutional money at the problem, but by allowing all groups and individuals to participate in an even footing, and let market forces work to channel money into the most effective projects.

We have done this with our black sales operation — every commissioned salesman is a small business in his own right, and by giving them the skills and support they require we have created 500 jobs in this area alone over the last five years.

Levett: What about employment practices?

Levett: We are an equal opportunity employer, committed to progressive and non-discriminatory practices in every facet of people management. Our objectives in our black markets would not allow us to be any other way — the same goes for women. For example, we were one of the first non-industrial companies to sign a recognition agreement with a prominent (largely black) national trade union; also, the number of blacks in management is growing steadily.

I also see us having a significant responsibility as a dominant force in the financial community, with regard to its integrity, its image and its tone. Old Mutual has led by example in this area under my predecessors and I intend to continue this tradition.

Levett: Yes, you assumed responsibility as managing director of Old Mutual on July 1. What major challenges do you face in maintaining your company's leadership rôle in the financial services business in South Africa?

Levett: Unquestionably, investment performance will be a key factor. We have put a lot of effort into restructuring our investment operation for effective portfolio management, and it is paying off.

Systems development and the imaginative use of information technology for competitive advantage is another key, as is a dynamic marketing operation. As a big company, our challenge is to maintain flexibility and responsiveness to market needs through delegation of decision-making and the nurturing of creative talent.

## OLD MUTUAL: TEN YEARS OF GROWTH

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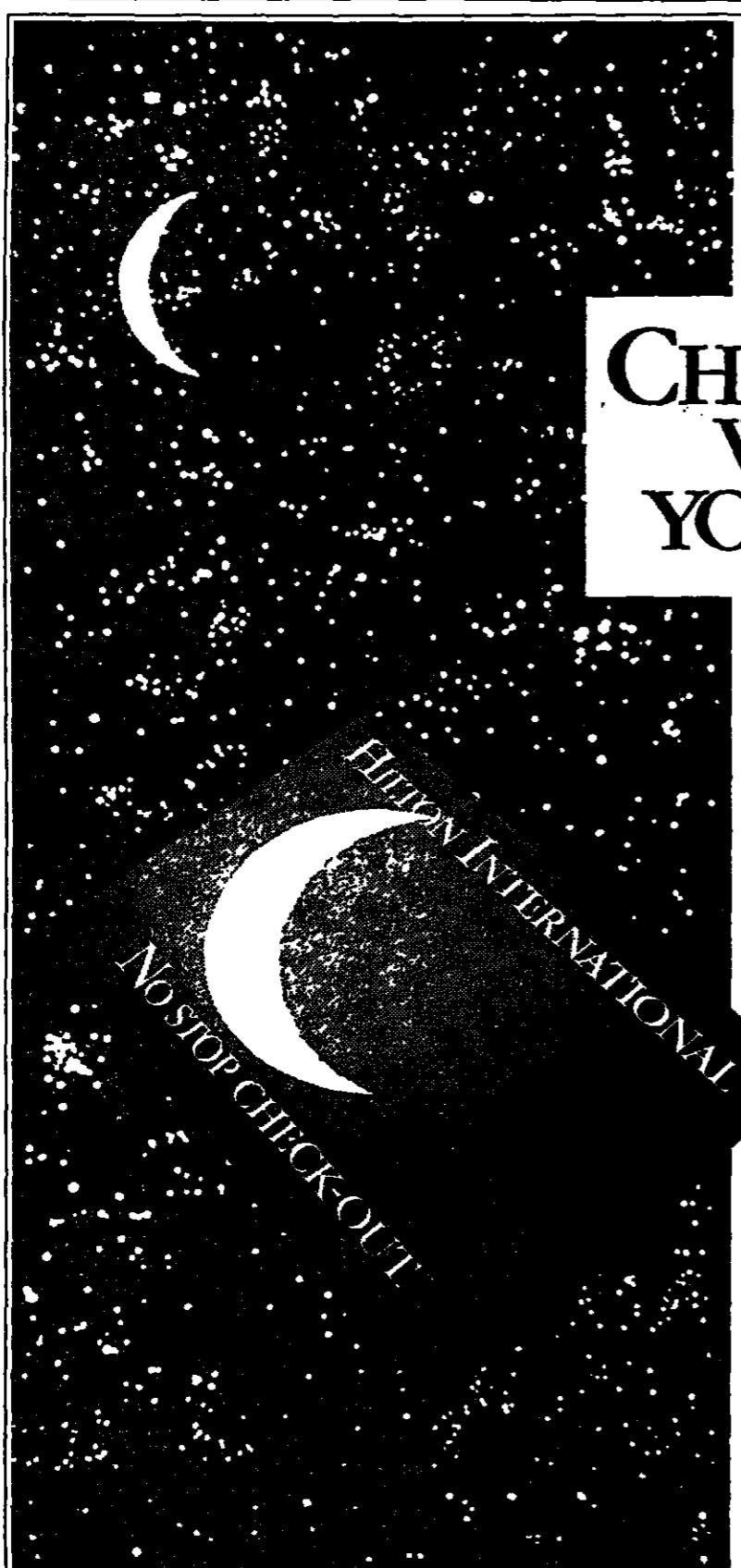
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## N. Zealand drive to cut prices on imports

By Dai Hayward in Wellington

THE NEW Zealand Government yesterday launched a campaign to persuade importers to reduce consumer prices on imported goods so people could enjoy the benefits of the strong New Zealand dollar, which continued to rise against both the U.S. and Australian dollars.

The Government itself led the way with a four-cents-a-litre cut in the price of petrol. That followed an earlier five-cent reduction in August.

The value of the New Zealand dollar yesterday rose to 59.35 US cents, and exchange dealers now forecast a rise to 60 US cents. Three ministers called for importers to pass on the benefits instead of pocketing the profits.

The NZ dollar has risen five cents in value against the U.S. dollar since the beginning of the month. It is now about 15 cents higher than its 44 US cents exchange rate when the NZ dollar was floated in March.

It has also risen 20 cents against the Australian dollar since the March float.

Mr Roger Douglas, Finance Minister, pointed out that petrol, which is now 90 cents a litre, had dropped nine cents since August, and he called for similar reductions on other imported goods. The minister referred particularly to tea, coffee, coca, pharmaceuticals and phosphates—all price-sensitive in the NZ economy—as commodities that should drop in price.

## OVERSEAS NEWS

### Jurek Martin finds growing social awareness in Tokyo's economic plan

### Japan moves towards maturity

AT THE meeting of the Group of Five Finance Ministers in New York last month, Japan committed itself to boosting domestic demand in order to help relieve trade friction. But, as Japanese officials carefully pointed out on their return from the Plaza Hotel, neither Japan nor any other country promised policy initiatives beyond what was easily in the powers of their respective governments to deliver.

Yesterday's package of measures primarily consists of the sort of pump-priming actions to which Japan has long had recourse. There are intriguing, though far from original, hints at future policies which might more effectively mobilise the country's vast savings behind greater domestic infrastructure and other spending eventually, but the Government has mainly relied on tried and trusted tools.

These include, yet again, the free-flow lending of considerable public sector spending.

These uncertainties make it extremely difficult, as officials conceded yesterday, to estimate the macro-economic impact of the latest measures. There will be no revision of the 4.6 per cent official target for real growth in the current year for another 12 months, and nobody was willing yesterday even to speculate whether or not this might be improved.

The "value" of the latest measures (¥3.1 trillion (million million) in outlays, worth ¥4.1 trillion when the ripple down effect is compounded) is equivalent to 1.3 per cent of this year's estimated nominal gross national product. But that forecast is inherently suspect because of the considerable influence of external factors.

In any case, the pace of change in Japan, rarely rapid by Western standards, is such

that even modest proposals yesterday to increase the hours during which automatic bank cash dispensers stay open or to create more public holidays may take years to be implemented.

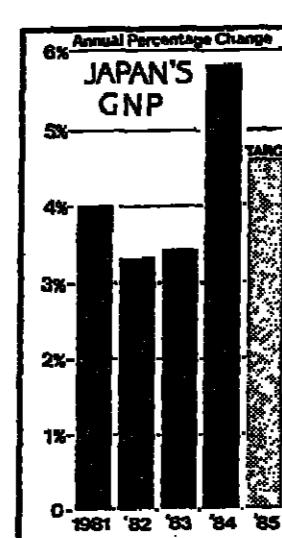
The package is also noteworthy for some large omissions, some of which may be rectified later. Nothing was done on the tax front, largely because the necessary consensus between the politicians, who want cuts for electoral purposes, and the Ministry of Finance, which remains concerned about deficits and debt refinancing, is not yet in sight.

The Ministry was unwilling to permit the inclusion of anything in yesterday's package that might infringe on its budgetary proposals for the next fiscal year, which begins in April. They must be presented to parliament by the end of this year.

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Growth figures for the April-June period, the most recent quarter to be announced, were



healthy, at 8 per cent at an annual rate and showed a better balance in the economy—nearly half the expansion was accounted for by the domestic side.

But the record of the 1980s has been that Japan has prospered on the back of its exports, not as a result of domestic demand. That vulnerability, as the Organisation for Economic and Development (OECD) recently pointed out, has not yet been convincingly disposed of and there is no reason to believe that the latest actions will do the trick.

Nor is there much in them to encourage those who want to sell more to Japan. Foreign car sales, for example, equal for barely 1 per cent of domestic output and are unlikely to be much affected by the relaxation of tire purchase rules; foreign TV sales, beyond

the specialist professional sector, do not exist.

History also suggests little likelihood of foreign companies getting much more than crumbs from any improvement in infrastructure. Major projects, like the planned new Kansai international airport near Osaka, have already effectively been locked up by Japanese companies. Indeed, in anticipation of more and bigger contracts, shares in domestic construction companies are currently the darlings of the Japanese stock markets.

The most obvious prospect for a foreign piece of the Japanese domestic action lies on the financial side. Local governments in Japan may now tap foreign markets for fund raising for a wider variety of projects than hitherto allowed (for new sewage developments for example).

It may be premature however to dismiss yesterday's package as pure window dressing for external consumption. Even if only gradually the authorities in Japan are coming to recognise that the nation's social infrastructure is not commensurate with its output of goods and services—not with the needs of a rapidly ageing society.

The words "social capital" to which the package is partly addressed, are becoming more and more important in the vocabulary of policymakers.

This will not mean an abandonment of fiscal austerity. The Government is set to introduce a new tax on the man-in-the-street to run up unlimited overdrafts at the bank. But it does constitute some small steps forward in the move towards social and economic maturity in Japan.

## Retrial rejected for black poet under death sentence

BY ANTHONY ROBINSON IN JOHANNESBURG

A UNITED Nations report has called for a "fundamental" change in the policies of transnational corporations operating in South Africa and Namibia.

The report, drawn up after hearings in New York last month and earlier this month before a panel chaired by Mr Malcolm Fraser, the former Australian Prime Minister, proposes a wide range of measures by transnationals including defiance of some of the Republic's security legislation.

The main recommendations include a call for disinvestment by companies producing for the military, police and security sectors, and an expansion of the existing mandatory arms embargo to include what the report terms "useful items" such as motor vehicles, computers and electronic equipment.

The report also calls for an end to new investment and new loans, a ban on export credits, and a prohibition of the import of gold from South Africa.

Foreign companies operating in Namibia are called on to end their activities unless sanctioned by the UN Council for Namibia, and to refuse to pay taxes, royalties or other forms of economic rent to the Government of South Africa.

According to the report, 1,068 transnational corporations are operating in South Africa, led by the U.S. (406), Britain (364) and West Germany (142).

The panel received written submissions from 10 transnationals including Rio Tinto Zinc, British Petroleum, Fluor Corporation, General Motors and Hewlett-Packard, but no company representative appeared in person.

The proposals, likely to be presented to the UN General Assembly, were presented at a press conference in London yesterday by Dame Judith Hart.

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## AMERICAN NEWS

## Canada split on sanctions against South Africa

BY BERNARD SIMON IN TORONTO

**DIVISIONS** WITHIN the Canadian Government have complicated the key mediating position which Prime Minister Brian Mulroney hopes to take in forcing a Commonwealth consensus on South Africa at the Commonwealth Heads of Government meeting which opens in Nassau today.

The official Canadian position on South Africa is understood to reflect the views of Mr Joe Clark, the External Affairs Minister, continues to fall short of support for mandatory economic sanctions against Pretoria. But some officials in the External Affairs Department and the Prime Minister's office appear to be urging Mr Mulroney to take a tougher line, only to boost his flagging image at home after a series of domestic political embarrassments.

Mr Mulroney said before leaving for the Bahamas that he expects Canada to play "a role of certain importance" in finding a consensus at the meeting. He added that if Britain "were to flounder (on the Apartheid issue), it would be deeply unfortunate for the Commonwealth."

Canada has been at the centre of pre-conference activity to find common ground between Britain's opposition to mandatory sanctions against Pretoria and the more forceful policies advocated by Afro-Asian



members of the Commonwealth. In the past few weeks, Sir Geoffrey Howe, British Foreign Secretary, Tanzanian President Julius Nyerere and Sir Shridath Ramphal, Commonwealth secretary-general, have visited Canada to discuss their positions with the Ottawa Government.

Canada has so far taken a cautious line on sanctions, imposing measures with only a limited impact on bilateral trade with South Africa and on Canadian companies with investments there although the terms go further than action taken by Britain.

Earlier this year, Ottawa called a double taxation agreement with Pretoria and asked Canadian banks for a voluntary ban on Krugerrand coin sales in the country where the guerrillas had developed their main offensive over the past two years.

Commander Cuadra said the Nicaraguan armed forces had the borders heavily defended and that the counter-insurgents were countering on the support of the Honduran armed forces to assist their infiltration into Nicaragua.

Skirmishes and battles were now taking place closer to the frontier, he said, as the guerrillas were rapidly detected and attacked, and he said the army was expecting the guerrillas to attempt infiltrating a major force in the coming week.

The most recent batch of anti-apartheid measures announced by Ottawa included a prohibition on direct commercial flights between the two countries, although none are in operation.

## Commonwealth bid to find a consensus

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

**MRS MARGARET THATCHER**, the British Prime Minister, will come under strong pressure from other Commonwealth countries to agree to a package of economic sanctions against South Africa at the six-day Commonwealth Heads of Government Meeting (CHOGM).

The attempt to reach a common position on sanctions will dominate the two-yearly conference to be opened by the Queen on traditional high point in the calendar of the Commonwealth's 100-plus states, which groups Britain and the majority of her former colonies. Though the CHOGM is not a forum in which binding decisions are taken and has sometimes been described as little more than a talking-shop by its detractors, an attempt to reach a consensus on important issues is always made.

Mr Shridath (Sonny) Ramphal, the Commonwealth's long-time Secretary-General, has made it clear that he wants the member states to send "powerful signals" to South Africa to abolish apartheid by the adoption of economic sanctions.

Britain is firmly and consistently opposed to economic sanctions because it claims they would hurt the black population of South Africa and the neighbouring African states more than the white ruling class of South Africa.

Sir Geoffrey Howe, the Foreign Secretary has also said that sanctions, far from persuading the Pretoria Government to

introduce reforms, would lead the traditionally stubborn Afrikers to resist change even more than they did already.

However, even those countries who are advocating a comprehensive package of economic sanctions do not yet have a common position. President Julius Nyerere is one of the few leaders of the black Commonwealth member nations to have spelt out his proposals in detail. His list of proposed sanctions includes a ban on generalised imports from South Africa, a ban on new investments in the Republic and a cutting of civil air links with Pretoria.

In an effort to find a compromise between Britain and her black Commonwealth partners, Mr Ramphal had discussed the imposition of a general trade embargo on South Africa and has emphasised that sanctions must be "selective." Mr Brian Mulroney, the Canadian Prime Minister, has also drawn up proposals which he hopes might be acceptable to Britain.

A failure to reach a consensus would not be disastrous in the eyes of the British Government. Sir Geoffrey said last weekend that where no common position could be agreed on, member countries should continue to apply whatever policies they considered most suitable to attain the common objective of abolishing apartheid.

## Reagan emissary carries blunt warning to Marcos

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

**PRESIDENT Ronald Reagan** has sent a personal emissary to President Ferdinand Marcos of the Philippines with a blunt warning that his regime is in military and economic danger, according to officials in Washington.

The envoy, Republican Senator Paul Laxalt of Nevada, a close friend and confidant of Mr Reagan's, arrived in Manila on Monday.

The White House yesterday confirmed Mr Laxalt's mission, which it had at first apparently hoped to keep secret, but tried to play down some of the more lurid accounts of the message he is carrying.

It was "a little overblown" to suggest that the Marcos Government was in danger of being overthrown, Mr Larry Speakes, the White House spokesman, said.

Mr Speakes' comments came after the Washington Post had quoted one official saying that the message was "the bluntest Presidential message ever delivered to a friend." President Marcos would be told that he was "scrwing up the fight" against the communist insurgency led by the increasingly powerful New People's Army.

Another official said that U.S. intelligence assessments indicated that the Philippines, with its two vital U.S. military bases, could become "this administration's Iran" unless Mr Marcos introduced reforms.

U.S. officials warn that he must shake up the Philippine military, crack down on corruption, introduce economic reforms and, preferably, develop a "clean and open" electoral system.

Last week, Mr Dave McCurdy, a member of the house intelligence and armed services

## Nicaragua claims victory over rebels

By Tim Coone in Managua

THE U.S.-BACKED guerrillas fighting in Nicaragua have been "strategically defeated" according to Commander Joaquin Cuadra, Nicaragua's Vice-Minister of Defence.

He said yesterday that the guerrillas had suffered heavy human and material losses during the year and that their strategic plans and offensives had failed.

Most of their troops had been forced into the remote region of Zelaya Central in the interior where their main supply routes were cut and they were forced to live in makeshift bases in rearguard bases in Honduras.

There have been few major actions in recent months in the main coffee and cattle zones of the country where the guerrillas had developed their main offensives over the past two years.

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Canute James reports on the economic threat to an island leader

## IMF medicine fails to cure Jamaica

MR EDWARD SEAGA, Jamaica's Prime Minister and Finance Minister, recently attacked the International Monetary Fund for the speed at which it expects its policies of economic adjustment to work in developing countries.

Mr Seaga's thinking is clearly conditioned by the Jamaican experience — or experiment — as some of his detractors describe it. Three years of following policies agreed with the fund and financed by credit from it have left the Jamaican economy facing further significant economic decline.

Yet the Prime Minister, who said five years ago that the IMF was indispensable to Jamaica's economic progress, is hardly likely to regard the institution as the architect of Jamaica's dismal economic outlook.

Having just received a stand-by facility of \$115m, he has no objections to the substance of the fund's policies, but is worried that they are being implemented too quickly, with the risk of political and dangerous dislocation.

The setbacks and dismal prospects for the economy have had an adverse effect on Jamaicans' perception of Mr Seaga's administration. Public opinion polls have indicated that the People's National Party, headed by Mr Michael Manley, is enjoying increasing popular support and would easily win an election if it were called now.

The problems facing the Jamaican economy are not intractable, say local bankers, and the Government agrees. What Jamaica has not had in the last five years is enough breathing space to establish a foothold that will take it beyond the short term.

The Institute's revised forecast was made because of "the decline in tourism, relative to what was expected at the beginning of the year; the decrease in world aluminium prices; and the impact of the drought experienced earlier this year on the agricultural sector."

When Mr Seaga's Conservative Labour Party was swept into office by a landslide vote in October 1980, it was on the basis of a promise to breathe new life into an economy which was "faltering" under Mr Manley's social democratic administration. Five years later the dream of meaningful economic improvement is as elusive as it was then.

Dr Headley Brown, head of the Planning Institute, said last December that Jamaica's economic prospects for 1985 suggested GDP growth of 1.5% upwards of 2 per cent. Later he revised this forecast upwards by 1 per cent.

Mr Hugh Shearer, the Deputy Prime Minister, said the economy's output had cost the economy potential earnings of about \$500m over the past five years.

The economy suffered a body blow in August when the largest refinery was closed by its owners, Reynolds Metals and Kaiser Aluminium of the U.S. This followed the shutdown by the Aluminum Company of America of its refinery in February.

Export agriculture, the basis



last year's 31 per cent.

The Administration has managed to reduce pressure on limited foreign earnings by obtaining agreement from its Paris Club and commercial bank creditors for rescheduled payments on parts of its foreign debt.

But the unpopularity of the economic situation, confirmed by the polls, has reinvigorated Mr Manley and his party.

The Government's reading of the situation suggests that the fall in its popularity is the result of the effects on the result of the effects on the economy.

The Government's use of twice-weekly hard currency auctions by the central bank over the past 22 months has led to a 78 per cent cumulative devaluation of the Jamaican dollar. The inflation rate this year is expected to be close to

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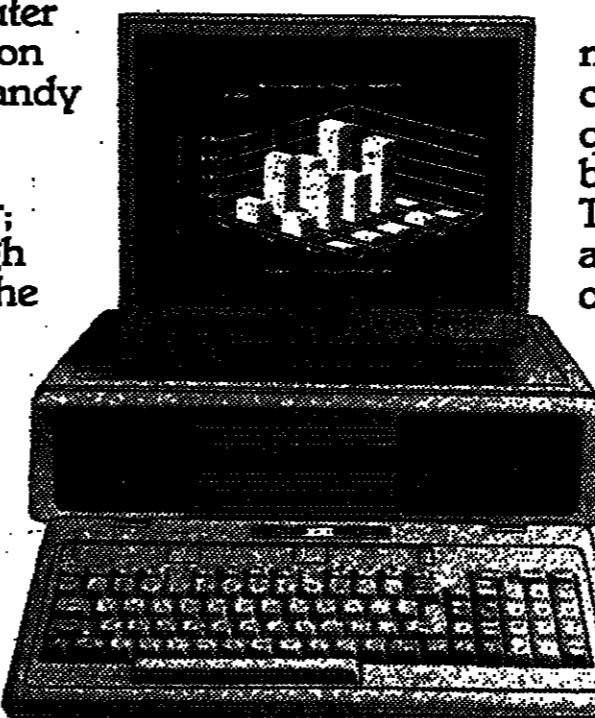
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## WORLD TRADE NEWS

## Insurer moves to curb losses on satellites

By NANCY DUNNE IN WASHINGTON

INTERNATIONAL Technology Underwriters (Intec), one of the leading space insurers, will "only selectively" underwrite shuttle launches in the future and will no longer insure satellites for the initial in-orbit testing period.

With the space insurance industry reeling after some \$600m in losses during 1984 and 1985, Mr James Barrett, president of Intec, has called for changes within the industry's operations. The recent Ariane 15 failure, he said, brought the industry "very close" to its demise.

Satellite manufacturers have insisted on delivering the satellite to their customers on the ground, leaving the risk of launch and the successful operation to the satellite owner," he said.

"The manufacturer is the only one who really can control the quality of the product."

In the past two years, seven satellites have failed to operate. Hughes Aircraft alone, said Mr Barrett, "has dealt the market, directly or indirectly, more than \$350m in losses in more than 18 months."

## Dutch lead Europe in Japanese investments

By LAURA RAUW IN AMSTERDAM

THE Netherlands attracted more Japanese investment in the year ended last March than any other West European country, according to Japanese Government figures.

Japanese companies invested \$452m (£323m) in the Netherlands, 41 per cent of the amount they invested abroad, between April 1984 and March 1985, according to the Japanese Ministry for International Trade and Industry (MITI).

The Netherlands was followed by Ireland, Britain, West Germany, France and Belgium.

The once profitable underwriting market, which earned \$62m in 1983, now shows an historical loss ratio, claims in relation to premiums, of more than 200 per cent.

Satellite manufacturers must take on the risk of successful performance so they "will be motivated to achieve higher levels of design control and quality assurance," Mr Barrett said.

While the failure of satellites and launching systems would be "painful" to the manufacturers, it is the only way to turn the business around, he said.

Insurers were "still gasping from the unprecedented failure of two satellites in succession," he said, when they heard the news of the Ariane failure on September 12. The two satellites it carried, GTE Spacecom-3 and Eutelsat-ECS, became losses totalling \$168m.

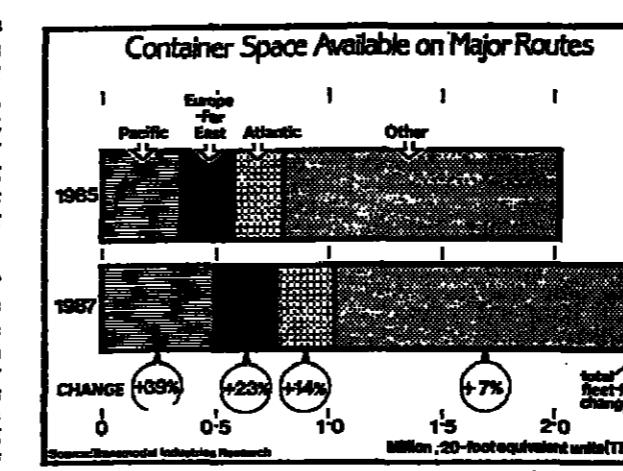
While premiums for space insurance have been historically high, they are not high enough to cover the accumulation of space investors, Mr Barrett said.

Mr H. Lelveld, director-general for industry within the Dutch Economic Ministry, said that it is only a little fish in this particular ocean, with five chartered ships. Its container capacity is dwarfed by that of the three big U.S. carriers—United States Lines, Sea-Land, and American President Lines (APL)—and by Evergreen of Taiwan and Maersk of Denmark.

Shipping rates have fallen by as much as 40 per cent for some high-priced U.S. imports such as electronics goods and by some 20 per cent for heavier export products such as machinery and spare parts. It is proving a tough year for the Pacific lines, which number nearly 40.

Andrew Fisher casts an eye at a cut-throat shipping market

## Pacific minnow finds the going too rough



Earnings of Sea-Land, APL (which operates only on the Pacific) and McLean Industries (parent of U.S. Lines) have fallen sharply this year.

APL's parent, American President Companies has just announced third quarter earnings of \$14.2m, from nearly \$38m in the same period last year, though about \$5m of this was not connected with actual operations. Sea-Land is also expected to report weak earnings.

Despite the 40 per cent overcapacity forecast for the Pacific route over the next couple of years, both Evergreen and Yang Ming of Taiwan have been expanding along with several other lines.

Sea-Land, for instance, has been aggressively seeking market share on the Pacific, making its own contribution to the rate war, and confidently expects business across the ocean to expand in coming years and absorb much of the extra capacity.

Hapag-Lloyd's decision met with some understanding among other Pacific operators. "It's probably the first of several," was one comment on the possibility that more companies could decide to withdraw from the Pacific, as the waves get too rough.

## Consortium in \$50m funds deal for Egypt truck plant

By TREVOR MOSTYN IN CAIRO

GENERAL Motor Egypt (GME) signed a \$50m finance package yesterday with a group of banks led by Chase National Bank of Egypt and Misr International Bank for a new truck factory near Cairo.

The GME truck package is being financed through a consortium of local joint venture banks. Participants also include the Egyptian-American Bank, the Egypt Gulf Bank and Banque du Caire.

Financing for the plant, which aims to produce 18,000 trucks a year, has been under discussion since the late 1970s. Under yesterday's agreement, the syndicates of joint venture banks are providing the equivalent of about \$45m for construction and start-up costs and working capital. An additional \$5m is being provided by the U.S. Government.

GME is a consortium involving General Motors (81 per cent), Isuzu of Japan (20 per cent), Kuwaiti and Saudi investors (16 per cent), and six

Egyptian private investors (33 per cent).

Production at the plant of light and medium-sized trucks began in June. GME aims to meet a commitment to the Government within three years for 40 per cent local content.

President Mubarak visited the plant this week even though relations between the U.S. and Egypt have been strained since the Achille Lauro affair. GM officials regarded his visit as a promising sign for other projects presently under discussion.

Negotiations are at an advanced stage between GM and Egypt for a \$1bn integrated car industry. GM plans to produce with local partners 100 new passenger cars with a commitment that they should be 60 per cent Egyptian-manufactured within three years.

This would be GM's biggest commitment in the Middle East, involving some 16 component feeder industries geared to local demands and exports to Europe.

## Taiwan company plans to import foreign footwear

By BOB KING IN TAIPEI

ONE of Taiwan's largest manufacturers and exporters of ladies' fashion footwear is planning a move which would once have been unthinkable. At the end of this month Tai Shoe International, which ships up to 4,000 pairs of shoes a day to the U.S., will begin importing and retailing expensive Italian and American footwear.

The venture could involve as many as 20 retail outlets by next year. If successful it will open a new market for European and American manufacturers of high quality footwear.

Mr John Hu, head of Tai Shoe, said the idea of selling foreign shoes was the result of his frequent trips to Italy to buy leather and machinery for his factories.

He was also intrigued by reports that Taiwanese women often purchase Italian shoes costing as much as \$200 a pair during shopping trips to Hong Kong.

Mr Hu has invested \$500,000 initially in the venture. He has already imported several thousand pairs of high fashion ladies' shoes bearing such names as Impo of the U.S. and Andrea Pister, Bruno Magli, Colette, and Linea Lida of Italy.

He plans to market the shoes at roughly the same price as they are sold in Hong Kong, despite an import duty of 30 per cent which the government will cut to 15 per cent in January.

If Taiwan consumers will buy these shoes in Hong Kong, then they'll buy them here if the prices are roughly the same," he said. "We're not worried about profits for a couple of years. I'm looking at this in the long term."

Mr Hu is scouring the U.S. and Europe for other brands that might fit the high-fashion image of his shops, the first of which is due to open at the end of this month.

## Toyota co-operation with joint venture approved

TAIWAN HAS approved a 10-year technical co-operation agreement between Toyota Motor, of Japan, and Kuo Zui Motors, a Taiwanese-Japanese joint-venture, to produce heavy-duty trucks and buses in the country, Reuter reports from Taipei.

Kuo Zui, established last year, is a trucks and buses joint venture between several Taiwanese companies, including Taiwan's Cement Corporation, the Tatung Company and Sampo Electronics, and two Japanese companies, Hino Motor and Sanjiv Trading.

## Chinese invite bids for harbour contracts

CHINA yesterday invited foreign companies to bid for huge harbour contracts and promised new laws to lure foreign investors, Reuter reports from Peking.

Qian Yonghe, Communications Minister, said China was inviting bids for the construction of more than 200 harbour berths within the next

five years. China's 15 largest ports are handling 30 per cent more than they designed capacity and cannot meet the needs of its growing foreign trade.

Special terms to be offered to bidders include exemption from customs duties and certain taxes for imports of raw materials and equipment used in harbour building and a low rate of income tax.

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## UK NEWS

## BT warned against phone prices breach

BY JASON CRISP

A DISPUTE broke out yesterday between British Telecom and the Office of Telecommunications (OfTEL) over possible telephone price increases for residential and small business customers because of competition from Mercury Communications.

OfTEL, the regulatory body, warned that it would not hesitate to use all its powers if BT broke a commitment not to increase residential telephone line rentals by more than 2 per cent above the rate of inflation. BT then issued a statement accusing OfTEL of over-reacting.

The threat followed a statement from BT on Monday commenting on OfTEL's determination on interconnection, the exact rules by which Mercury's telephone network is linked to BT's so that calls may be freely made between the two competitors.

BT said on Monday: "On balance the nature of the OfTEL determination will mean that residential and small business customers are likely to end up paying more, sooner, to offset the benefits to large business customers arising from Mercury Communications in the switched (dialled) telephone market."

It also said, on its initial reading, it saw, "no reason immediately to review" either its voluntary under-taking on residential line rentals or the rebate scheme on rentals for low users which is supposed to help pensioners who need a telephone for emergencies.

There has been no suggestion that BT would breach its licence requirement that the overall price increases of inland services are at least 3 percentage points less than the increase in the Retail Prices Index.

At the centre of the dispute are the prices which Prof Bryan Cars-

berg, director general of OfTEL, has decided Mercury, a subsidiary of Cable and Wireless, will have to pay BT for enabling people to dial into its network. These prices effectively give Mercury a discount on those BT charges normal customers.

OfTEL said that Prof Carsberg had taken into account the commitment on rentals together with BT's need to recover its exchange line costs when he made his ruling.

BT generally loses money on its residential line rentals and the increases are part of the rebalancing of its tariffs.

OfTEL said it would expect BT to seek an adjustment in Mercury's charges before it broke its promise on telephone line rentals.

The flurry of statements marks the beginning of what is likely to be a long and hard struggle over this ruling on interconnection, which has enormous implications for the profits of both Mercury and BT.

BT's cautious response to the ruling on Monday left it with plenty of room to manoeuvre once it has considered the full implications.

It is considering a number of changes to the tariff structure such as increasing local call charges in the central London area and in rural parts.

It is unlikely to make further tariff changes in the near future having just announced an increase for November.

OfTEL made the ruling on interconnection after Mercury and BT had failed to agree earlier this year. The principles underlying it are that anyone should be able to telephone anyone else and that customers should have a choice about which company to use.

The ruling means that Mercury will be able to offer a telephone service to anyone in Britain although it has only a limited network.

## GM faces union threat of import ban

By Helen Hague, Labour Staff

GENERAL MOTORS cars and components coming into the UK might be blocked by unions if the company does not increase output at the Ellesmere Port, Liverpool, plant of GM's UK subsidiary.

The TGWU and craft unions at the site have protested at the increased levels of imports and under-use of capacity.

Earlier this week, officials from various unions met senior management to press their grievances.

Output of Astra cars and Bedford vans at the plant stands at 24 an hour. The unions want capacity levels of 35 an hour implemented.

The 25 vehicles target was agreed by the company in 1983 but has not been achieved.

The unions also want discussions on more investment to provide more jobs and increase production.

The company told union officials earlier this week that it was prepared to spend £10m to remedy faults that are stalling production levels.

## INDIAN DISSIDENTS COULD LOSE PROTECTION

## Britain offers clamp on terrorism

INDIAN DISSIDENTS accused of terrorism will no longer be able to claim political asylum in Britain if New Delhi accepts an offer to this effect made yesterday by Mrs Margaret Thatcher, the Prime Minister. David Lennon writes.

Britain is willing to extend the Suppression of Terrorism Act of 1978, which applies to Europe, to include India, thus eliminating or restricting the possibility of terrorists evading extradition by pleading that their crimes were political, she told Mr Rajiv Gandhi, the visiting Indian Prime Minister.

The two leaders also discussed the vexed question of economic sanctions against South Africa. However, despite his visitor's clear desire to see Britain act in this matter, Mrs Thatcher reiterated her belief that sanctions would not be effective in bringing about an end to apartheid policies.

The importance of the terrorism question was underlined by the tight security which surrounded the visit. Police were out in force both in Downing Street and at the Mansion House, in the City of London, where Mr Gandhi was the luncheon guest of the Lord Mayor.

Mr Thatcher's offer to lift immunity for terrorists came in response to Mr Gandhi's call on Monday night for Britain to adopt tougher measures against Indian extremists.

"It is only the sustenance provided by external supporters which keeps alive the illusions of the extremists," he said.

It may take some time before the new regulations come into force

concerning the possible sales of British helicopters and military aircraft to India.

Discussions on the £250m sale of helicopters and Harrier jets are "continuing satisfactorily" between ministers, a Downing Street official said yesterday. It is not expected that there will be an early announcement of the conclusion of the negotiations, which have been in progress for two years.

The two leaders also discussed the vexed question of economic sanctions against South Africa. However, despite his visitor's clear desire to see Britain act in this matter, Mrs Thatcher reiterated her belief that sanctions would not be effective in bringing about an end to



Mr. Rajiv Gandhi: Discussed S. African sanctions

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## SWITZERLAND

## Fixed Channel link preferred, poll says

BRITISH PUBLIC opinion strongly favours the creation of a fixed link across the Channel between England and France, according to a poll conducted by Mori for Eurotunnel, one of the consortia seeking to build such a link.

Mori found that 70 per cent of the 1,058 adults it interviewed two

weeks ago were in favour of a fixed link and only 17 per cent opposed. It also found that 52 per cent of motorists would prefer to drive their cars all the way across, if they would be able to do so, if the combined bridge-tunnel scheme proposed by Eurotunnel went ahead.

Only one in 12 preferred the idea

of putting their car on a train at Dover for shipment through a tunnel, as is proposed by the rival Channel Tunnel consortium. Nearly a third, 31 per cent, would rather carry on putting their car on a ferry, as they do now.

The advantages of a fixed Chan-

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of American Express that exists to help you plan, manage, and finance and operate your company's business travel with the maximum returns. And the lowest costs. \*Source: Business Travel and Entertainment Expenses in Britain (1985).

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## UK NEWS

## Lords urge action to revive manufacturing

BY CHRISTIAN TYLER, TRADE EDITOR

ACTION IS needed to revive Britain's manufacturing industries and their exports because of the decline, already begun, in foreign earnings from North Sea oil; says a report of the House of Lords select committee on overseas trade published today.

The committee finds that Britain's weak export performance and high import penetration has been due to poor investment and cost competitiveness and what it calls "cultural factors".

The immediate cause, however, has been the high level of the sterling exchange rate - due to domestic policy and North Sea oil - between 1979 and 1982.

The surplus of oil trade is probably already at its peak. "It would be prudent for Britain to plan on the basis that there may be no oil surplus by 1990 and a deficit again by the end of the century."

Government action to stimulate manufacturing is needed for two main reasons, the committee says.

First, the service industries cannot replace the lost earnings and jobs in manufacturing because many services depend on manufacturing and only 20 per cent of the service sector can export its product directly.

Second, there is no reason to expect any automatic resurgence of

manufacturing and trade when the North Sea oil surplus declines.

The committee justifies the second assertion by saying that the UK trade deficit in manufactures - which began in 1983 and was the first since the Industrial Revolution

- was "not the inevitable consequence of the advent of North Sea oil". Moreover, the exchange rate effect of North Sea oil is uncertain.

It also argues that new industries and products need a long gestation period, that lost export markets will be difficult to regain, and that lost manufacturing capacity will take a long time to restore.

Services overseas investment income and inward investment cannot fill the hole in the current account balance that will be left by the loss of the oil surplus.

It predicts a crisis for the British economy unless the UK's manufacturing base is enlarged. The "adverse effects" would include the contraction of manufacturing industries to the point where they cannot continue and an "irreplacable" loss of gross domestic product.

The report also warns of a balance-of-payments crisis so severe as to require severely deflationary measures, lower tax revenue for welfare and defence, higher and persistent unemployment and a stagnant, inflationary economy.

with inflation compounded by a falling exchange rate.

The report lists several remedies, most of which will be familiar to the business community.

At the head, it puts the need for a propaganda campaign to raise the status of manufacturing industry. Pay settlements should have regard to the competitiveness of each enterprise's goods; more attention should be paid to quality, design, market research, delivery and after-sales service.

Other recommendations are:

• There should be a bipartisan bias in macro-economic policy towards manufacturing and trade. The Government should step up support for innovation and export, including promoting investment, research, training and infrastructure.

• Greater stability in the exchange rate should be accompanied by an awareness of the pound's rate against the currencies of countries other than the US.

• Manufacturing should enjoy tax support, through capital allowances, and concessions on property taxes through allowances on under-used plant.

• More support should be given to the Export Credit Guarantee Department while a "Buy British" policy should be urged in the retailing sector.

## Mineworkers' union to seek court release of its funds

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE NATIONAL Union of Mineworkers (NUM) is to ask the High Court to end the sequestration that has deprived the union of its funds since September last year.

An application to discharge the sequestration order will be made on November 14 to Mr Justice Nicholls, the judge who ordered the seizure of the union's assets when it failed to meet its deadline for payment of a £200,000 contempt-of-court fine imposed during the miner's strike.

On Monday the union will try to rid itself of Mr Michael Arnold, the High Court-appointed receiver of its "income, assets, property and effects".

His success in retrieving and freezing the £3.5m the union sent abroad to try to frustrate the sequestration order has probably been the main factor in the union's change of attitude towards the court.

The main question on November 14 will be whether the NUM will be able to end the sequestration without apologising to the court.

The union, Mr Justice Nicholls said when ordering sequestration, "still persists in regarding the law of this country as applicable to others and not to itself".

Last week the union's national executive told its president, Mr Arthur Scargill, to purge the contempt and end the pain caused to the union by being deprived of funds, even if it meant him "bending the knee" to the court.

Mr Scargill has in the past reluctantly refused that and in the next few weeks the union's lawyers will no doubt be seeking ways to purge the contempt without too much loss of face for the union.

One issue to be decided is who will swear the affidavit seeking an end to the sequestration. That is most likely to be Mr Scargill or Mr Peter Heathfield, the NUM general secretary.

One possibility, which would get the two national leaders off the hook, would be for the task to be undertaken by the union's new trustees: Mr Alex Eadie, Labour MP for Midlothian, central Scotland, Mr Mick Welsh, MP for Doncaster North, in north-east England, and Mr Alan Cummings, a council leader of Durham, northern England, and an official of the NUM.

Apology apart, the union can argue that the sequestration has served its purpose. The £200,000 fine has been paid; the NUM's disobedience has cost it about £1m in legal costs, and the court could reasonably say that the union has been punished enough.

Another judge, Mr Justice Scott, ended the sequestration against the NUM's South Wales area without insisting on an apology. He said in effect, that if one were offered, it would probably be insincere and that new trustees could not be said to be tainted by the union's misconduct.

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Arthur Scargill: told to purge contempt



## UK NEWS

John Moore on the background to the Lloyd's tax settlement

## Sighs of relief at Lime Street

THERE WAS an audible sigh of relief among the 300 or so underwriting agents who met in the Lloyd's market to hear the details of Monday's delicate £42.5m agreement reached with the Inland Revenue.

"It is a pragmatic business decision," said one agent after the meeting in Lloyd's elegant Captain's Room in Lime Street, in the City of London. "The tax issue was restricting the future of Lloyd's. There was no way in which we could hold discussions with the Revenue and the Treasury until this matter was resolved."

For the last three years, Lloyd's has had a nightmarish experience with the British tax authorities. In 1982, a series of irregularities was unearthed in the market involving allegations that possibly more than £100m of the underwriting members' money had been misappropriated by working underwriters at Lloyd's who looked after their affairs. The Revenue then started its own inquiries.

The Revenue was gaining for the first time a clear picture of how simple it was for working underwriters to channel money around the world.

Officials in the Lloyd's market were concerned about the degree of plunder that had apparently taken place, in which groups of working underwriters had channelled money from funds belonging to other underwriting members to companies that the working members secretly controlled offshore.

These offshore companies were usually based in tax havens, such as Bermuda or the Cayman Islands.

The Revenue was alarmed at the possible degree of tax evasion and avoidance that had taken place in some of the dealings that the working members had had with offshore companies.

Essentially the Revenue's concern centred on two main areas: the use of an obscure insurance device, known as "reinsurance," as a way to mitigate tax liabilities for all members; and the use of reinsurance as a tax mitigation device for the market's professionals.

When Mr Ian Hay Davison took over as chief executive at Lloyd's at the beginning of 1983 he met Revenue officials. He confided at a private meeting of underwriting members later that year that the Revenue was "proposing a draconian investigation into the affairs of Lloyd's."

In effect the Revenue wanted to seize Lloyd's internal documents to discover the extent of undeclared tax liabilities, which it reckoned might run into hundreds of millions of pounds.

The Revenue was angry about the way insurance schemes had been used to avoid or evade tax, as Lloyd's already enjoys considerable and recognised tax advantages.

Lloyd's said that if the Revenue took away documents it would not be able to carry out its investigations. The Revenue, however, was dissatisfied with Lloyd's attitude to the issue and by April 1984 had decided to carry out its own investigations, through the Special Investigations Unit, into all agency companies at Lloyd's.

Revenue officials often turned up unannounced on the doorsteps of red-faced agents, asking to have a look at the books. Thriven into a defensive position, Lloyd's decided to regroup and attack the Revenue's arguments.

An ad hoc committee of underwriting agents was formed, led by Mr Peter Daniels, who sits on the Lloyd's ruling council. A leading Lloyd's underwriter, Mr Stephen Merrett, was planning to allow his committee a number 417/418 to go forward as a test case with the Revenue and other agents were backing the move.

A protracted legal case loomed between members of the Lloyd's market and the Revenue. The Revenue wanted to recover tax assessments beyond 1976-77 to prove "wilful neglect or fraud."

At the same time Lloyd's was commencing its central discussions with the Revenue to establish some common ground for the future treatment of Lloyd's tax affairs and some resolution of past difficulties.

The problem became more intractable. It became clear that over 90 per cent of Lloyd's 26,000 members were caught up in the tax wrangle. Moreover, Lloyd's has just passed through one of its worst underwriting accounts for years.

Many underwriting members are facing losses, which in some cases they could not set off as a tax-allowable item in their tax returns.

Until the Revenue had settled its outstanding cases, the members could not receive their tax rebates. The cost of protracted litigation with the Revenue would have ex-

## High-tech company bans laughter at work

BY PHILIP BASSETT, LABOUR CORRESPONDENT

EMPLOYEES AT a Taiwanese high-technology computer company in Telford new town, Shropshire, have been banned from laughing at work.

The move, by Tatung, manufacturers of the Einstein personal microcomputer, is the latest and apparently most extreme of a growing number of new practices of factory conduct being introduced to British industrial relations by foreign-owned companies, particularly in the high-tech sector.

Other examples have included

the banning of beards and a prohibition on smoking now widespread in many Japanese-owned companies except in specially designated areas.

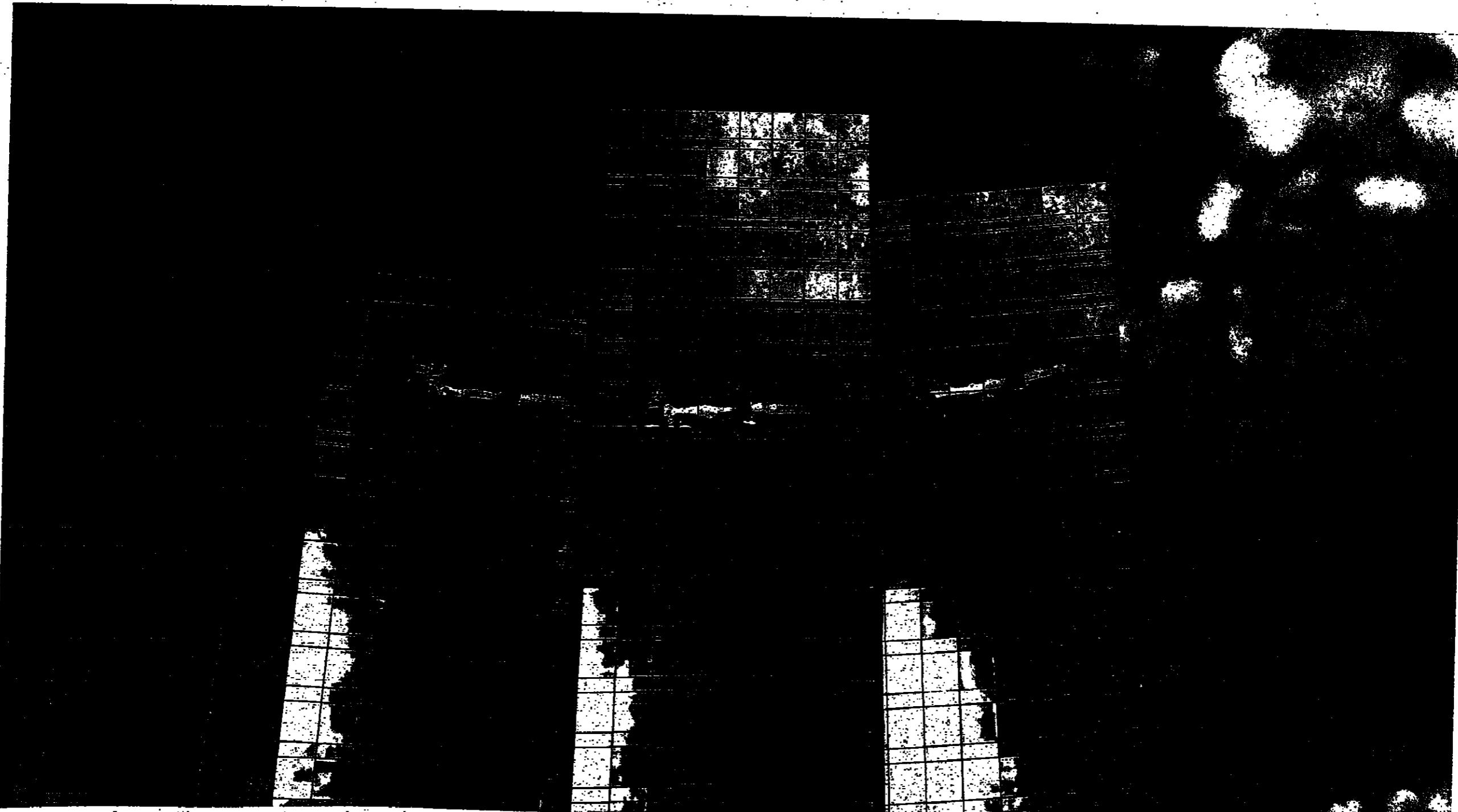
Other instructions include the banning of all smoking, drinking and eating in the production areas, with a particular provision that there should be no smoking in the laboratories; an insistence that no employee should leave work positions, or litter in the factory; and that no one should leave work before a buzz is sounded.

Tatung, which does not recognise

trade unions for collective bargaining purposes, is understood to have been concerned that in areas assembling delicate and expensive components for the highly-competitive personal computer market there should be no horsplay or other similar activities by employees that might endanger stocks or production processes.

Mr C. S. Lin, the company secretary, said yesterday that he did not wish to discuss the ban on laughter, although he has made clear that the provisions are already part of the conditions of employment.

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## UK NEWS

## Britain's Eureka hopes gain ground

By Peter Marsh

BRITAIN APPEARS to have moved a step nearer to ensuring that private-sector finance forms a key part of Eureka, the proposed pan-European programme in strategic research, as a result of a meeting in London this week attended by representatives from industry and financial institutions from 18 European countries.

Sir Peter Carey, a former Permanent Secretary in the Department of Industry who is now a banker at Morgan Grenfell, said after the meeting, which he chaired, that the gathering showed a consensus in favour of British proposals on Eureka.

In papers circulated to the meeting, Britain said that Eureka, which is intended to support large-scale research programmes in areas such as transport and electronics, should emphasize market-driven programmes in which industry rather than government had the largest say.

Britain said it would provide no new source of public funds for Eureka, although other countries such as France, West Germany and Italy had indicated that they would give state support.

According to Sir Peter, the meeting, at which no government representatives were present, carried forward discussions about Eureka in some useful directions. For example, it expressed the view that government could aid technical collaborative projects not only by contributing money but by agreeing on technical standards and by tax incentives for private companies that provided funds. He added, however: "We have still a long way to go."

Further talks about the exact nature of Eureka and specific projects that it could support will take place at a meeting in Hanover early next month attended by government representatives and ministers.

Sir Geoffrey Howe, the Foreign Secretary, has said that Eureka is not a formula for simple answers, new bureaucratic structures or old-fashioned government handouts.

## Ugandan Asians lose compensation appeal

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

UGANDAN ASIANS expelled by former President Idi Amin in 1972 have failed to win a court ruling that the British Government should take up their claim seeking compensation from Uganda for the compensation of their property.

The Court of Appeal in London yesterday gave its reasons for not quashing a Foreign Office decision that the British Government could not claim on the Asians' behalf.

Sir John Donaldson, the Master of the Rolls (president of the civil

division of the Court of Appeal), said there had been a fundamental change in the Government of Uganda since the overthrow of President Obote in July and the new Government probably needed time to clarify its policies.

The UK Government was discussing the Asians' claims with the new Ugandan Government, although not, it appeared, on the basis of a governmental claim.

In cases with serious implications

for the conduct of international relations, the courts should act with a high degree of circumspection, Sir John said.

"It can rarely, if ever, be for judges to intervene where diplomats fear to tread."

Sir John hoped the Asians' claims would soon be satisfactorily resolved. If not, that would be the time for them to seek the court's help if they felt the Foreign Secretary was not doing all he could.

## Demand for small business aid fades

By William Dawkins

DEMAND by small businesses for finance under the Government's Loan Guarantee Scheme (LGS) has dropped to an all-time low.

The Government issued only 49 guarantees under the scheme last month, compared with 452 in September 1984. It is thought unlikely, however, that the LGS will be abandoned when it comes up for review at the end of this year.

A Department of Employment official said yesterday: "Ministers are considering the future of the scheme and will announce their intentions as soon as possible before the end of the year. We are aware that there is uncertainty about the future of the scheme, and this may be the reason for the decline in applications."

The steepness of the September drop overshadows the underlying decline in LGS borrowing. In the three months to September, the Government issued £5.3m worth of guarantees at an average rate of around 50 a month.

## 'Racial bias' over home loans

By Clive Wollan

BUILDING SOCIETIES have been criticised for pursuing lending policies that discriminate against non-white communities.

Results of an investigation carried out by the Commission for Racial Equality at Rochdale, near Manchester, between 1979 and 1981, were published yesterday.

They showed that although 84 per cent of Asians in the town were

owner-occupiers, compared with only 53 per cent of whites, Asians were nearly twice as likely to be refused a loan because the properties they wanted to buy were considered unmarketable.

Asians tended to live in the poorer inner-city areas and were thus more affected by the lending practices operated by some of the building societies for which the

commission found no adequate commercial justification. Those were a refusal to lend on properties without a front garden, a refusal to lend on properties below a certain price and a refusal to lend on properties in particular areas.

The commission said that those practices had a disproportionate effect on the Asian communities.

## United Biscuits begins restructuring

By Christopher Parkes

UNITED BISCUITS, the McVitie's, Terry's biscuits and Wimpy Bar food company, has taken the first step in a restructuring programme by appointing Mr Bob Clarke as group chief executive.

He becomes heir-apparent to Sir Hector Iain, chairman, who has effectively held the chief executive's post since the group was moulded into its present shape from a collection of family companies in 1984.

Mr Clarke's promotion from the managing directorship of UB Biscuits (UK), the company's main operating subsidiary, was announced on Monday. He said more details of the group's plans would be announced in about a month.

"We are looking for a third leg,

and it is very likely going to be in restaurants and fast food," he said. The group is based on two main businesses: biscuits, snacks and other food manufacturing in the UK, and its Keebler biscuits and snacks operations in the US.

UB brands, including McVitie's, Crawford's and Carr's, dominate the UK biscuit market with a share nearing 50 per cent when retailers' own-brands are included. Keebler is the second biggest biscuit maker in the US, after Nabisco.

The restaurant business, built on Wimpy Bars and Pizzeland outlets, will contribute only about 10 per cent of group pre-tax profits this year but the company feels it has growth potential at home and overseas.

Wimpy is the leading UK hamburger restaurant company. Pizzeland is well ahead of the scattered competition with 100 pizza outlets and is opening about 30 restaurants a year, Mr Clarke said.

The company believed the pizza could become a worldwide product like the burger, and it was therefore expanding in Europe and elsewhere.

UB plans to keep its programme of selective acquisition in the US, exemplified by its \$73m acquisition last month of a Californian olive business.

The group has grown by acquisition and specialised in picking up basically sound companies from

companies that found themselves obliged to sell off prime assets. "We bring in money and management and can do things with them. That is how we got Terry's and Wimpy," Mr Clarke said.

The group comprises 17 divisions in the UK and overseas. Pizzeland restaurants are operated under UB Restaurants. Wimpy is a separate business. Biscuits, snacks and frozen foods are run under separate headings.

UB in the US operates Speciality Brands and a sales and marketing company alongside Keebler. It manufactures biscuits in Spain.

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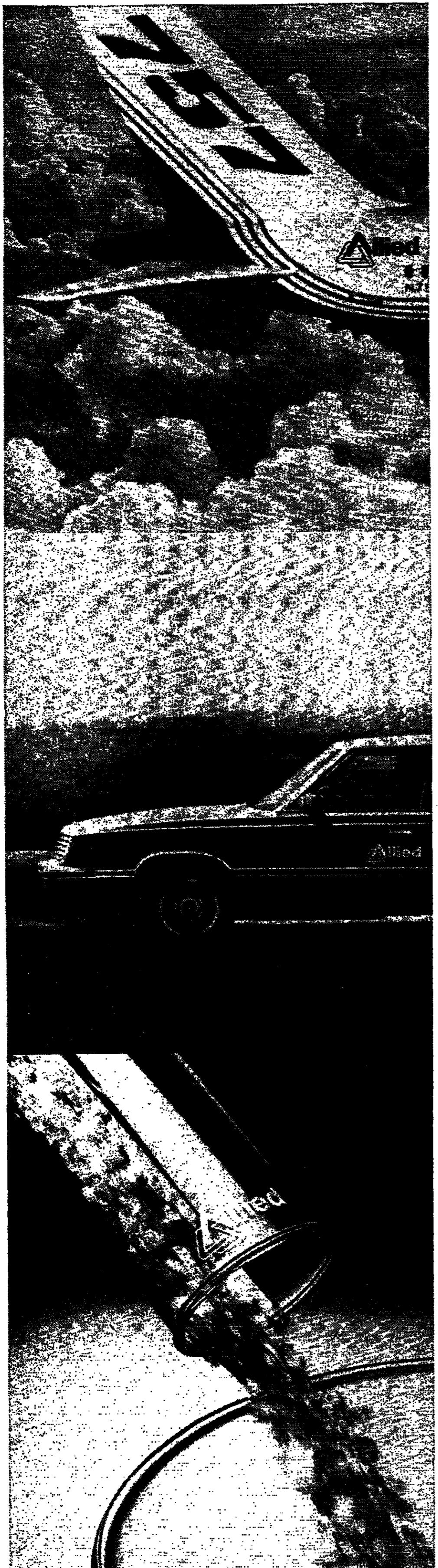
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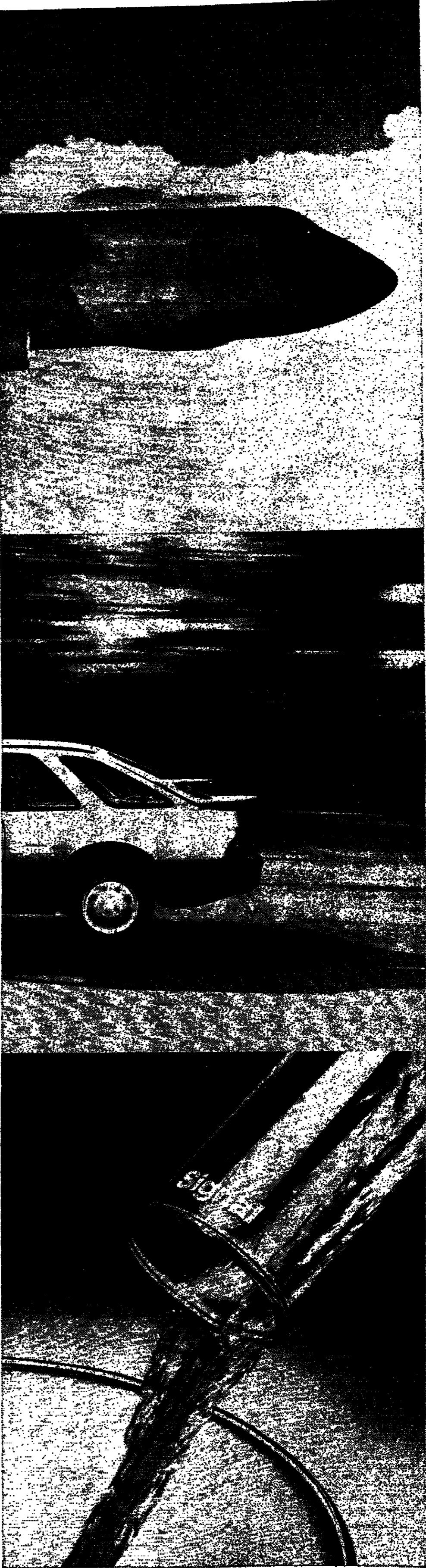
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## TECHNOLOGY

## Starfish saves trouble at t'mill

BRITISH Home Stores sold ladies' plain 100 per cent cotton T-shirts this summer for £3.89. Nearby, on its men's counters, the group still has cotton briefs in two-pair packs for £3.50.

Both T-shirts and briefs are made for BHS by three suppliers, a common enough arrangement in the chain store world where demand for a particular item might amount to as many as 144,000 in a season.

Achieving uniformity of production from a variety of suppliers has always been a difficult problem for the stores. Now a computer system called Starfish, developed by the International Institute for Cotton in Manchester, has overcome most of the obstacles.

BHS has 168 stores around Britain. Until about three years ago, it achieved uniformity by a laborious system of trial and error. It would liaise closely with garment maker, dyer, spinner and everyone else in the production process to ensure each batch of goods was as close as possible to every other.

A piece of cloth would be spun, washed, dyed, finished and knitted to certain specifications and, if acceptable, those specifications would be passed on to all BHS's suppliers.

This procedure was time consuming and expensive. Sometimes it took as long as six months while a knitter tested variations in yarn count, fabric weight, dyeing propensities and other properties.

It was necessary because each supplier bought his yarn from a different source, perhaps even from a different country, had it dyed at a different dyehouse and finished at a different place.

Today that process need take only about five minutes — the

time it takes to run a programme through Starfish, which BHS seized on eagerly three years ago.

The system's advantages are now beginning to show in the quality of goods on sale. "What the customer looks for," according to Mr Rex Fenn, dyeing and finishing technologist at BHS, "is price, style and quality. We can now give it more route," says Mr Burkitt. "because it would involve a continuous programme

process for cotton because it is a natural fibre and reacts to heat quite differently."

With cotton, one knitter might buy a yarn from Greece of a certain quality, another from America of a slightly different quality. Each will respond differently to being spun, dyed or mercerised.

The advantage of Starfish is that each of the qualities can be fed into the computer and the reactions of each process recorded. In this way, the quality of the yarn at any given stage of the production process can be monitored and a degree of unity established between the different routes to the final product.

It is in the analysis of each route and the attainment of uniformity among them that BHS used to take so long and can now be achieved quickly.

Demand for cotton knitted goods has been growing steadily for some years and the fibre has made significant gains in both Europe and Japan, according to Mr Roy Keeling, London-based UK director of the institute.

Man-made fibres continue to dominate the market but cotton's shares rose from 22.5 per cent in 1979 to 25.2 per cent in 1983, the last year for which figures are available. Mr Keeling says that the strong growth is continuing.

At about the same time as cotton began its come-back, knitted fabrics became increasingly important in outerwear, where the finish has to be of a higher standard than in the more traditional knitted lines in underwear. There had, in particular, to be less shrinkage.

This is important because

British buyers are buying more humble fabrics. About a third of homes

have them and the figure is rising. The shrinkage factor introduced by such equipment has to be countered.

Achieving higher standards was, however, made more difficult because the characteristics of a knitted garment are influenced by a large number of variables — yard count, stitch length, choice of knitting machine, choice of spinning or finishing route or the final width of the fabric.

The effect of changing any of them is unpredictable. When one was changed in pre-Starfish days the knitter and his client — the stores group — had to carry out a large number of empirical trials.

"Until 1980 this was a necessary but expensive way of doing things," Mr Burkitt says. "Through Starfish these seemingly endless permutations can be put on computer and the knitter can see the consequence of a change in, say, the yard

count on one of the other variables in a matter of minutes."

One knitter to have used Starfish to advantage is W E Atkins, of Hinckley, a traditional centre of the East Midlands knitting industry.

Mr Tom Atkins, the production director, says the new process has saved considerable time and made a major contribution to the company's work.

"When we decided to put in a small plant of body-width single-jersey machines we faced the problem of getting the specifications exactly to BHS's demands.

"BHS told us the weight and width it wanted. I rang the institute in Manchester immediately with the details, gave it the needle count on the machines and had a telex back from Manchester the same day.

We had the garments in BHS

the same week. Using the old

ways we could have been

months undertaking trial and error before getting the fabric right."

"Using Starfish we can sign

and deliver the contract before

we would have previously com-

pleted trials."

To measure the workpiece diameter, the computer counts the number of blades covered up by the profile image. Signals from the stepping motor used to move the component are interpreted by the computer to give a measurement of component length.

The resolution of the optical system for diameter measurement can be varied from 0.0005 to 0.1 mm and the stepping motor provides length measurements in 0.0024 mm increments.

A computer software pack-

age is available to provide statistical analysis of inspection data and this can be

printed out or stored on disk

or tape. More on 0952 551223.



Quality control: Tom Atkins (centre), production director of W. E. Atkins, discusses a sample with British Home Stores' Barry Challands (left) and Frank Burkitt of the International Institute for Cotton

uniform. Now it takes only minutes, writes Anthony Moreton

## Innovation may help analytical chemists

A TECHNIQUE for improving the performance of chemistry workers handling complex scientific instruments may be among the first innovations to emerge from Hewlett-Packard's research centre, set up in Bristol a year ago.

The centre complements five other scientific establishments (all of which are in California) run by Hewlett-Packard Laboratories, the strategic research arm of the U.S. electronics concern.

The innovation is founded on work in knowledge-based computer systems, a subject under special investigation by the laboratory's staff of 50—a number due to treble by 1988.

An "expert system"—a computer containing a set of rules to make interaction easier—is built into a scientific instrument, for example, a machine to record the spectral characteristics of a group of chemicals.

By interrogating the system, which would include background knowledge about, for instance, previous cases of spectral analysis, a scientist would find it easier to interpret the readings from the instrument. Chemical samples could be analysed more efficiently as a result.

## Aluminium for radiators

BRITISH ALCAN is launching an extruded aluminium heating radiator which is lighter, weight efficient and will not corrode.

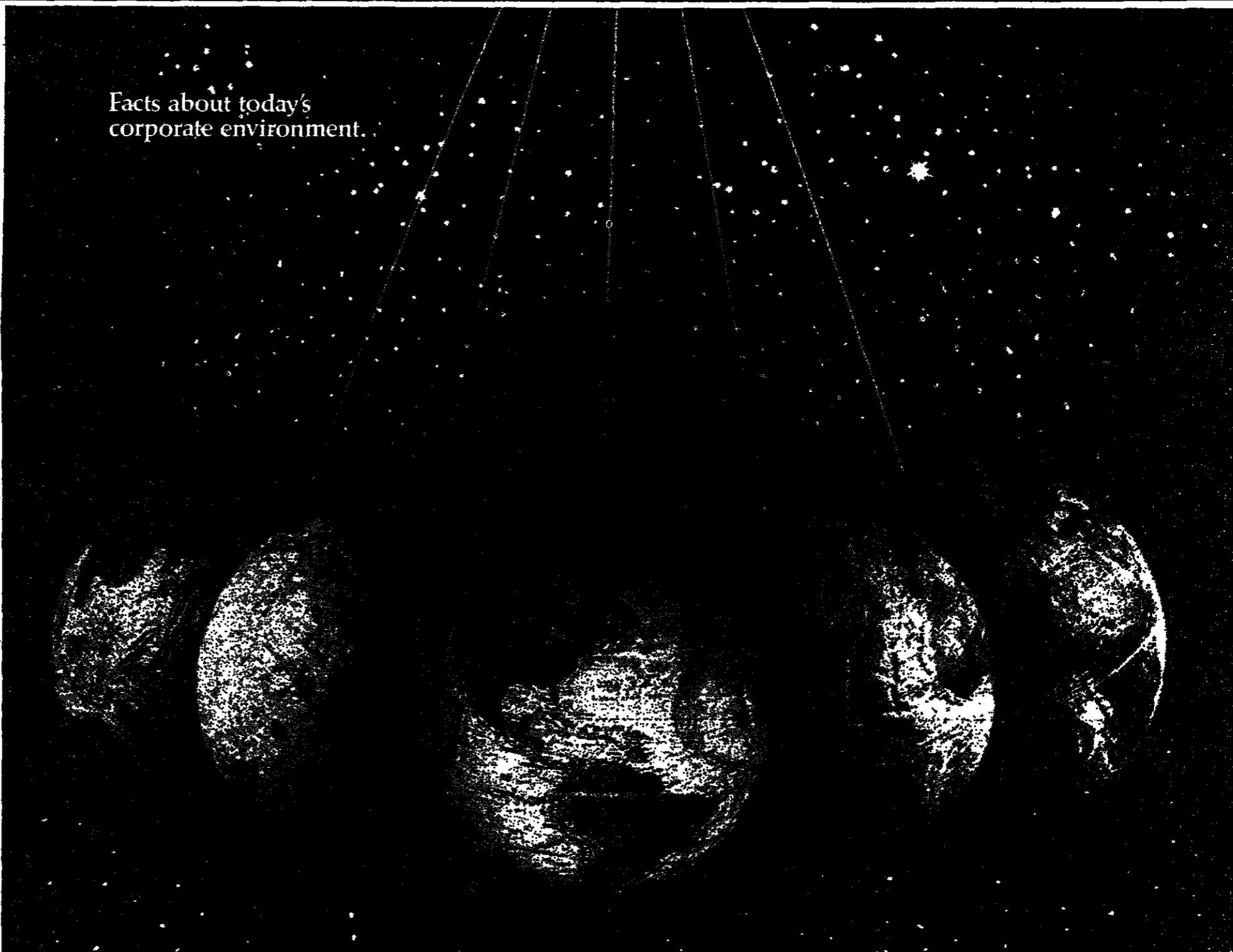
Aluminium, says Alcan, is about one-third the weight of steel and about 2.5 times more efficient as a heat exchange material. For the same radiated heat, the aluminium unit is considerably smaller and lighter than its steel equivalent.

The new units, called Alurad, are only 30mm thick and will emit 3kW of heat per square metre of face area.

A further advantage is that, for the same heat output, an Alurad unit contains only a quarter as much water as its steel counterpart. The unit therefore takes far less time to heat up and cool down which means quicker response to the demands of the controlling thermal system.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

ONE OF the first things you notice at General Electric's dazzling new plant at Bromont, Quebec, is that it is not easy to gauge the status of anyone in it. Some employees are more or less identifiable as production line workers, and others as managers. But the sense of grade and hierarchy which is so palpable in a conventional factory is all but absent.

The disorienting lack of obvious lines of authority is deliberate. General Electric, the sixth largest U.S. manufacturing group, has chosen Bromont, a small community in the expansive St. Lawrence plain, as the site for a highly original approach to plant management. Normal demarcation lines have been swept away in favour of a team concept of organisation, and traditional controllers and supervisors have gone, along with the rest of the familiar baggage of industrial management.

"Our philosophy is to try to allow people to manage their own jobs as responsible human beings, and to behave as though they were managing a business for themselves," says Dick Pelletier, plant manager, and the Bromont comes to having a manager down the line.

"We believe people are honest hard-working, self-disciplined, and like to do a good job," says Bruno Nota, an organisational expert. "This implies a very different type of management than if you think they are lazy."

This thinking results in a plant where:

- There are only three basic strata in the managerial organisation;
- Everyone is on a salary;
- Anyone and everyone works overtime when necessary for no extra pay;
- Members of teams do a variety of jobs, often ones for which they are overqualified, like the operator of a complex machine tool who sweeps the floor when it is his turn;
- There are no time clocks;
- The intensity of training is very high.

Bromont began with certain advantages in launching such a radical departure from standard North American practices. For a start, the plant had a fairly well-assured future, since it came into being as a Government trade-off to bring work to Canada in return for an order of U.S. F16 military aircraft.

Second, it was a smallish operation, designed, because of the requirements of the order, for around 450 people. Third, the kind of work involved—the manufacture of small frames and blades for the compressor in a jet engine—lent itself to job shop techniques rather than a fast-moving production line.

Employees inherently have more control over their work at Bromont than they would have,

## General Electric

## A radical experiment at Bromont

Self-management is the order of the day at the giant U.S. group's plant in Quebec. Terry Dodsworth reports

say, on a television assembly line.

Pelletier says that he aimed from the beginning to develop a fresh style of participation at the plant. No specific organisation, however, was advocated. "We were given a budget and told to work out a plan for ourselves," he says.

The idea of abandoning the traditional authoritarian reporting system in favour of teams seems to have emerged right at the start among the project leaders. Executives on the programme developed a collaborative working methods that endured and became part of the Bromont system. Today, the plant manager is a sort of *primus inter pares*, operating in a collegiate type of structure where decisions are deliberately shaped by the whole team of eight senior managers.

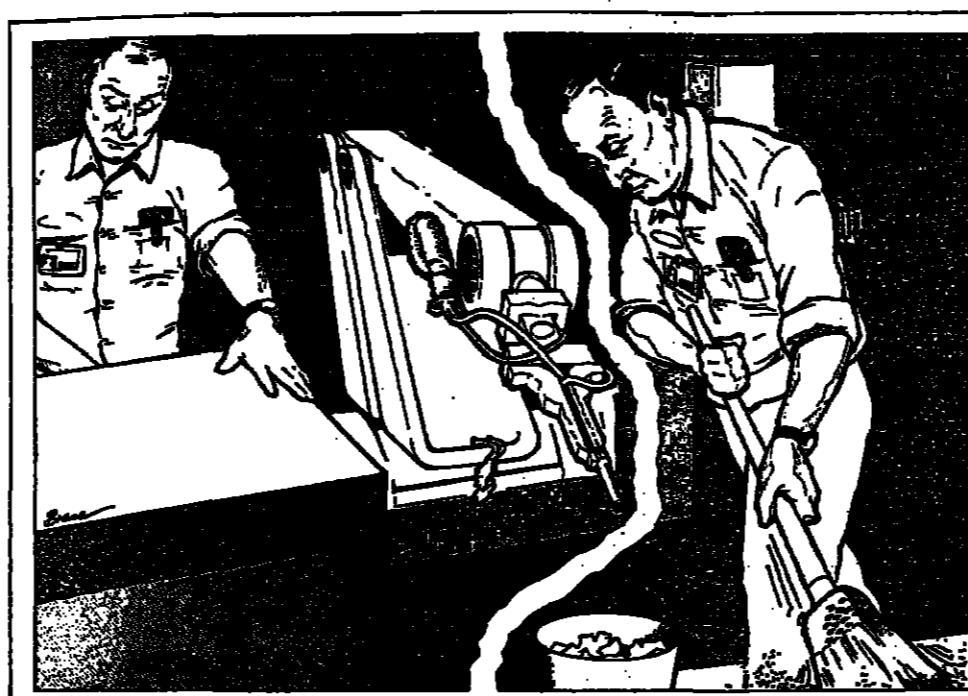
Below this top management committee, the whole of the plant is organised in two main sub strata—"A" groups and "B" groups in the virtually neutral Bromont language.

"A" groups comprise what would normally be regarded as the middle management class of the factory. They are composed of two types of executives—production and quality control, methods and planning and so on—who have a mainly advisory relationship with the "B" groups. The "B" groups contain the production workers.

In order to devolve as much authority to these groups as possible, the factory has been divided into a number of semi-autonomous areas. On the production side, for example, there are three main working structures, or "businesses," as Bromont calls them, including the forging and machining activities. On the support side there are a number of other independent organisations, covering functions such as tooling, maintenance and advanced engineering.

Within each business area, "A" and "B" team members form one joint organisation per shift, on a three-shift basis. Each group is expected to act like an independent business, responsible for its own materials, processing, inventory control and so on.

Within the groups, demarcation lines have been kept to a minimum. Each shift has a leader, but different people take on the role depending on the



Team members at General Electric's Bromont plant do a variety of jobs—for example the operator of a complex machine tool will also sweep the floor when it is his turn

wishes of the moment and the needs of the group. Usually it is no longer the sole responsibility of a separate personnel department. The teams in which the new member of staff will work both interview candidates and make the crucial decision on whether to take them on.

The hiring of new employees is the most pronounced aim of Bromont's organisational structure. It is to engage the entirety of the plant in responsibility for its success. Pelletier agrees jokingly that if things go wrong it is his head that is on the block, in a strategic sense, GE is clearly the final arbiter of its performance. It is the parent company that provides the capital, decides what it makes and will, in the end, control its destiny. But internally, Bromont's organisation is intended to encourage everyone to behave like a manager responsible for performance.

The eradication of the customary factory hierarchy has led Bromont to come up with some novel answers on a number of organisational points. For example:

developed jointly by management and the work teams, with regular performance feedback provided in the form of periodic reports on product quality, costs and schedule attainment.

Output standards at Rutland were used to establish a baseline target for Bromont's production. If the working groups fail to meet the standards, they have to work overtime. If they over-achieve, they receive a bonus as part of a plant-wide award.

There is no compulsion to work overtime, but there is considerable pressure to perform up to the standards. "I have had people come to me and ask if they should work overtime," says Guy Giard, the senior manager in charge of manufacturing. "I tell them that they have got their budget and their schedule. It is up to them."

This approach puts the onus on the team to discipline itself. If an individual worker, for example, is consistently late, or fails to do an appropriate amount of overtime, it is in the interests of the rest of the team to put the pressure on.

Equally, the pay system is devised to place more emphasis on effective collaboration rather than on individual performance. There is no extra pay, for example, for night shifts—everyone simply has to work nights when his or her turn comes round.

Bonuses are also shared by all the "A" and "B" workers in the plant, with the only differentiation being based upon the hours which an individual has worked.

Bromont has avoided a profit-sharing system, because profits may depend upon factors outside the control of the workforce. Instead it has two gain-sharing schemes. In one of these, employees share the gains made over the target production rate; in the other, they receive some of the savings the plant is able to make on its variable overheads, such as electricity and telephone.

Although this implies heavy investment by the company, in terms of time off the job and in higher wages payable to better qualified workers, Pelletier is fiercely insistent that the process pays for itself. "We are not going to be able to educate people fast enough to keep up with the technology," he says.

The organisation of production is left to the team, working within broadly established objectives. The company's rather grandly entitled philosophy statement says that goals should be

"You have the impression of working here for yourself, not someone else," says one of the senior managers. "We have all seen a lot of things on production lines in the past that we did not want to duplicate," says Pelletier.

Ultimately, of course, the future will be decided by hard-headed judgments on the economics of the operation. On this score, Bromont, situated in French-Canadian territory, has paradoxically become a pioneer for trends that are becoming more apparent every day in the U.S., as management comes up with new policies to meet the competitive challenge from overseas.

First is the idea that participation could be a viable option to the authoritarian methods that have produced uncooperative and somewhat unadaptable workforces. Significantly, Bromont is not an unionised plant and aims to avoid the rigidities which are often attributed to unionisation. "If the need arose for a union intermediary, our open door policy would not be working," says one manager.

Second, U.S. management seems to be moving towards the belief that the increasing use of "intelligent" programmable machines on the shop floor will put a premium on a knowledge-based workforce. Employees on the production line will in future have to "manage" their jobs in a way that was unthinkable when the plant required a team to put the pressure on.

Third, Bromont's participative style is beginning to show results in terms of performance. With a workforce in which many people have only had six months' experience, it has already reached and bettered Rutland's hourly output in several areas. Within two years, Pelletier expects its costs of production, now 20 per cent over Rutland's, to be around those of its sister plant, while return on capital should pass Rutland's within two years. Quality, which is controlled on the line with no inspection, has been excellent, he says, and absenteeism is running at levels well below the GE average.

The Bromont management team says that GE is not using the plant as a guinea pig, and that it would not expect its methods to be exported lock, stock and barrel to other plants in the group. But it would be extremely surprising if its progress were not being carefully monitored back at headquarters as GE ponders on the future of manufacturing in the U.S.

## Management abstracts

A cost-effective internal control system. T. R. Compton in *Journal of Systems Management (U.S.)*, May 1985 (6 pages).

Points to the increasing attention being paid to internal controls in computer system design; describes a methodology for evaluating the exposure to risk in the system, assessing the potential loss, and devising the most cost-effective combination of controls.

Introducing new technology humanely. D. R. Conner in *Training and Development Journal (U.S.)*, May 1985 (34 pages).

Asserts that when technological change causes user resistance, the human resources development function should step in and guide data processing and other specialists (as well as senior management) in the special skills needed to install new information technology in the workplace; in developing this theme, argues that this approach involves transforming the traditional EDP technician into a facilitator of technological change.

Inventory management techniques. J. H. Blackstone in *Journal of Small Business Management (U.S.)*, April 1985 (6 pages).

Reviews alternative approaches to reducing stock-related costs using micro-based systems which review stocks either continuously, periodically, or on a "time-phased" method (based on forecasting varying patterns of demand). Finds continuous reviews to be the most expensive, requiring the maintenance of a perpetual inventory.

Bomb threats. C. A. Pushong in *Security Gazette (UK)*, Aug 85 (14 pages).

Describes the characteristics of a "hit-man" or "bomber," provides guidelines for dealing with bomb threats (which are usually made over the telephone or by anonymous letter), and letter, parcel and package bombs; details action to be taken for suspect mail. Stresses the importance of remaining calm, informing the police, and not touching the article in question.

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Specifications can be obtained from the "Siège [office] du Ministère de l'Enseignement Supérieur - Direction de l'Administration des Moyens des Matériel et Financiers S.D./Direction du Budget d'Equipment, 1 Rue Bachir ATTAR, Place du 1er Mai, ALGER [ALGIERS].

Tenders accompanied by the relevant documentation should be sent in a double sealed envelope to the above address.

The outside of the envelope, which should not bear any mark that might identify the tenderer, should be addressed to the Ministère de l'Enseignement Supérieur, and include the following heading: A.O.N.I. No. 2/85 SDRE - Equipment Divers du Village Universitaire - 15.5.1985. Submission à faire ouvert (proposal, not to be opened).

The final date for receipt of tenders is fixed at 14/3 forty-five days from the first publication of this notice in the national press.

Tenders are reminded that all tenders must be accompanied by company and fiscal documents as indicated in circular No. 21 D.G.C.I. - D.M.P. of the Ministry of Trade [Ministère du Commerce].

Tenders shall be bound by their proposals for a period of one hundred and twenty days (120) which effect from the closing date of this notice.



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telex: 8954871  
Telephone: 01-2488000

Wednesday October 16 1985

# The SE opens a door

REPRESENTATIVES of a number of leading foreign securities houses operating in London are meeting today to decide whether to go a stage further with plans to set up a self-regulatory organisation (SRO) to cover international securities trading. The idea is to comply with the new regulatory framework created by the forthcoming financial services legislation which will impose registration requirements upon all investment businesses trading in the UK. According to the current timetable, such registration will have to be achieved by the beginning of 1987, and will have to be with a body approved by the Securities and Investments Board (or alternatively, with the SIB itself).

Dubbed Iro (International Securities Regulatory Organisation), the proposed SRO was tentatively welcomed last week

### Standards

One argument being expressed within the Stock Exchange is that trading under Iro rules would be less rigorously regulated — in terms of disclosure, perhaps, or surveillance. In those circumstances, it is suggested, all standards would be forced down to the lowest common denominator. Considering that it is currently losing business to the tightly regulated and far more transparent US markets, these fears seem exaggerated. In any case, they imply that the SIB would allow markets to develop with quite different standards, whereas this would be wholly incompatible with the clear principle of "equivalence" which governs the White Paper on financial services.

Two important messages are being transmitted by the foreign securities houses in London. One is that there is no longer any question of huge admission charges being imposed upon firms joining the Stock Exchange in the future. The debate last spring over the need to "compensate" existing members for opening up the market is now seen in retrospect to have been wholly unrealistic. The other message is that the Stock Exchange is likely to be prepared to negotiate with Iro. It would no doubt prefer to lure Iro's equity members away, perhaps by devising a new form of Stock Exchange membership. But even if that does not prove to be possible, there may be scope for co-operative agreements and regulatory understandings.

There is a common interest in capitalising on London's opportunity in the global market place. The crucial balancing act for the SIB is to overcome the Stock Exchange's historical preference for effective monopoly without risking a decline in regulatory standards to those of the Euro-bond market.

In the event, this does not seem to have worked out. A Eurobond SRO might not be viable on its own. And the foreign securities houses which trade in equities as well as Eurobonds do not relish the prospect of being regulated by different SROs in different parts of their trading desks. So the bond and equity traders are planning to set up a single body.

Nobody can be sure, at this early stage, that Iro is a practi-

cal proposition. There is just

a year to put together a new organisation — embracing many styles of securities businesses and many nationalities — and make it acceptable to the SIB.

But the prospect is enough to disturb the Stock Exchange, which is already suffering a significant loss of business to the New York market in the American Depository Receipt versions of UK equities and is battling with Reuters and other independent information networks for control of the market in the future.

Potentially, Iro could be the catalyst for a further fragmentation of the central market place, leaving the London Stock Exchange paramount only in the trading of second- and third-line UK stocks.

Even more odd, Britain will be supported by the other leading market-oriented Government in the European Community, that of West Germany.

To complete this topsy-turvy picture, these two will be opposed by the normally interventionist European Commission, which feels that controls should be lifted from a few steel products immediately as a first step towards a total restoration of free trade. The Commission has been managing the steel market in the Community for the last five years under the terms of the Davignon plan, named after the former Industry Commissioner. Davignon's regime cost member governments more than £15bn in subsidies.

This is the curious state of affairs as EEC industry ministers sit down tomorrow to try to agree on a set of rules for internal trading in most major steel products. The Davignon system of rigid controls on price, production and imports expires at the end of the year.

No one expects an agreement to be reached tomorrow, but there is little doubt that Britain and West Germany will ultimately carry the day, not least because there will be no opposition from most of the other, less market-oriented EEC governments.

But how can it be that Britain and West Germany oppose the return to a free market in steel? Does this mean that the Davignon plan, that was supposed to give the beleaguered industry a breathing space in which to cut capacity and become internationally competitive, has been a failure? And if so, why should a second breathing space achieve any more? Beneath both these critical questions lies the bigger worry in the mind of de-industrialised steel executives throughout the Community: when, if ever, will trading conditions return to normal?

The basic problem in the EEC steel industry remains one of gross overcapacity. Last year, the industry operated at an average rate of only 65 per cent, below the 80 per cent level even the newly hawkish Commission believes to be necessary for profitable operation.

The Commission itself has been talking about the need to close another 25m tonnes of capacity, about 15 per cent of the total, to bring supply into line with reduced demand.

Also, the outlook for demand over the next few years is for a flat internal market at best.

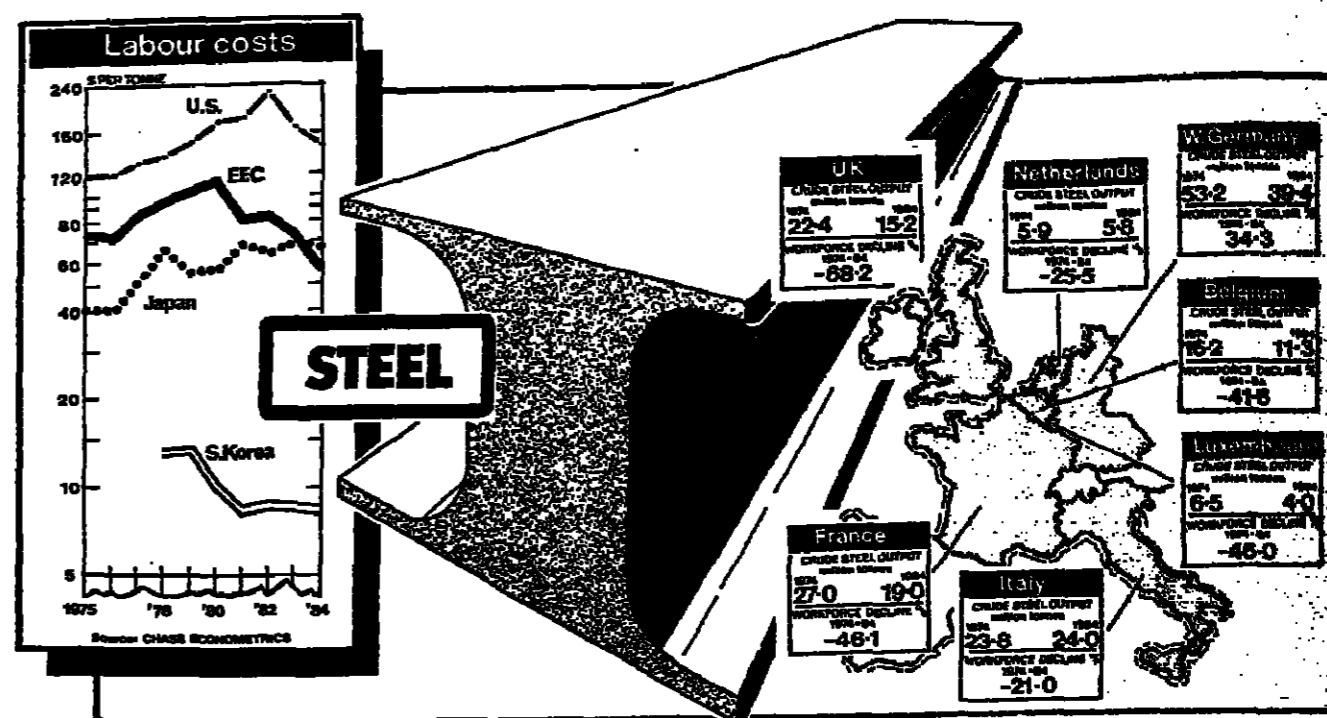
The International Iron and Steel Institute has forecast that EEC steel consumption will fall from 85m tonnes this year to 81m tonnes in 1990, partly because of an indifferent growth outlook and partly because of the trend to use lighter steels in many applications, such as motor cars.

Meanwhile, the EEC's traditional export markets have

become extremely competitive, as highly efficient producers from newly developing countries take an increasing share of the markets for the more common steel products.

To take matters worse, the US is talking tough about reducing the amount of steel it will allow the EEC producers to sell there from next year, perhaps by 1m tonnes a year, and there is nowhere else producers can

A topsy-turvy picture of the European steel industry faces ministers who gather tomorrow to try to agree on new trading rules, write Ian Rodger and Paul Cheeseright



# How roles have been reversed

reasonably expect to sell those tonnes.

So the question the ministers face this week is: in the past, when the quota should be shared among the EEC producers. Even if the Community steel industries were in reasonable health, this would not be an easy task. But the condition of the steel industries across Europe varies widely.

The British and the Dutch are in the best health, having scrapped most of their old, outdated equipment and trimmed their workforces to the point where they are internationally competitive in many product areas. Hoogovens, the Dutch producer, had a profit of £120.5m last year and is looking for a similar result this year. The British Steel Corporation has been trading profitably since the end of the miners' strike last March and Allied Steel and Wire, the leading UK private sector group, has just reported double profits of £6.4m in 1984.

Two West German producers, Thyssen and Bochum, are also among the strongest — both are profitable and are restoring dividend payments this year. But of the other German companies, Krupp, Peine Salzgitter and Klockner, look frail, while Arbed Saarstahl limps from one injection of government aid to the next. The major Belgian, French and Italian producers also look sickly. Finisar, the Italian state-owned producer, has just increased its forecast loss for 1985 from £62.2m to £80.0m.

On the basis of this thumb-nail sketch, you might expect the British, Dutch and West Germans to be arguing vehemently for the re-establishment of a free market, in the hope that the weakest producers would soon be squeezed out and market conditions would improve. In fact, only the Dutch endorse the view of the Commission that controls should be eliminated from a few products at the end of the year. But many suspect that the Dutch enthusiasm for liberalisation may be related to the fact that Hoogovens, the leading national producer, is just bringing on stream a large mill that would be able to operate at a higher rate if output controls were removed.

For their part, the West wall, partly out of pride and partly out of a fear of creating more redundancies in the high unemployment areas where steelworks are usually to be found. RSC's Cansett works in North East England is the only steelworks to have been completely closed since the creation of the Davignon regime.

So the West Germans and

Germans and British fear that, if free market forces are allowed to operate, some producers will raise output in an attempt to gain market share, causing prices to collapse. In the steel industry, this would not necessarily be a bad thing, as it would be a prelude to the removal from the market of the weakest firms. But everyone knows that no EEC government is willing to see any of its major steel producers go to the

lapse or the embarrassment of being seen to prop up their lame ducks.

Thus, it seems that there would be wide agreement to continue the present arrangements. However, the question has appeared this year in the form of the new Commissioner for Industry, who took office at the beginning of the year, takes a much more austere view of the

products, amounting to about one third of the volume of controls. Again, most governments and producers have been quick to express their opposition.

The arguments over whether or not there should be some liberalisation will produce excellent reasons why its quotas should be increased, and none will be given.

Those in favour — and apart from the Dutch, they include the representatives of steel users and a few private steel producers in Italy chafing at quota restrictions — say that some of the product areas to be liberalised, notably coated sheet, are in strong demand so there is no danger of a market collapse.

As in any negotiation, every country and every producer will produce excellent reasons why its quotas should be increased, and none will be given.

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Those in favour —

OVER the next two days, some 30,000 men, mostly in the Midlands, will collectively make a decision as momentous as any taken during the 12 months miners' strike. In deciding whether or not to form a national federation separate from the National Union of Mineworkers—pointedly called the Union of Democratic Mineworkers—the miners of Nottinghamshire, South Derbyshire and the breakaway Colliery Trades and Allied Workers Association in Durham will be assisting in setting the mould for British trade unionism for decades to come.

The importance and strangeness of the event has been obscured by the strike, which made possible moves and countermoves never before seen, or at least not seen for decades. In the first place, the split is being encouraged by Mr Ian MacGregor, the National Coal Board chairman (many of his senior managers are sceptical but keep it to themselves): for the first time since nationalisation, the board is acting to weaken and fragment the National Union of Mineworkers (which, of course, has spent much of the past three years trying to weaken and fragment the NCB).

The Government has taken a somewhat neutral position. The manager's doubts, which usually get a more than lukewarm reception from Mr Peter Walker, the Energy Secretary than they do from Mr MacGregor, reinforce within Whitehall but—as the Board chairman put it two weeks ago—"no choice" but to back or sack him. These doubts will be assuaged by the belief that the successful creation of the UDM will emphasise the division in the TUC (which ministers like) over the matter of State funds for ballots, and behind that the attitude of unions to employment law, and ultimately to Government itself. If the new federation can survive and grow, it will be used within the TUC by leaders of the engineers and the electricians as the cutting edge of a new political order in the labour movement, as an argument that rank and file workers want no truck with political adventurism disguised as industrial action, and that they are wedded to a ballot-based democracy.

Mr Neil Kinnock, the Labour leader, has publicly called for unity in the NUM and sees a split in the NUM as a retrograde step.

These are weighty matters to hang on the outcome of the 30,000 men clumping into pit-top booths at the start of their weary shifts: the votes will be strongly influenced by such concrete matters as whether or not the Notts union, already independent from the NUM, succeeds in concluding a wage agreement with the NCB, and

## Midland miners' vote

# A crucial test for two views of union democracy

By John Lloyd, Industrial Editor

on what terms. Notts miners, like their colleagues elsewhere, have had no pay rise since November 1982 (a fact which figures large in pro UDM propaganda). But beneath the financial is a moral issue, one which is explicit and which motivates the activists of both

For UDM enthusiasts the issue is one of freedom versus totalitarianism, choice versus direction. For the NUM loyalists, it is an independent against the bosses' union, a militant versus a supine posture. Common to both is the wish to defend the miners' traditions of the UDM men: it is a collective which only coordinates industrial action on the aggregated assent of its individual members; for the NUM men, it is a collective whose task is the development of a militancy in a class-divided society.

Naturally, these arguments are not deployed as though by Athenian polemists gathered round the Platonic knee. Posters like the one on this page are displayed on 124 sites throughout Nottinghamshire are an important weapon in the UDM campaign; another, also drawn by cartoonist John Kent, shows Mr Arthur Scargill declaiming "Scab Leapers! Land me your votes!"

The UDM men believe Scargill is their best recruiting sergeant: they do not

attempt to disguise their hatred of him, and their campaign depends heavily on his personality. David Prendergast, the Notts area's financial officer, confesses to voting for Scargill and says now that "When you see him on a platform once every five years—his bloody good; but all the time—terrible, a disaster."

Ray Chadburn, the former President of the Notts area, a right wing opponent of Mr Scargill in the 1981 presidential race and now feted by the NUM president and leadership for his support, is joined in the Notts area by the majority of his members: it is full of instances of discrimination and harassment: pursuit by private detectives while on holiday, prohibition from entering his office, veiled threats that he would lose his (union) house. He sees the Notts area leadership—Roy Lynn, the general secretary, Prendergast and Neil Greatrex, the pensions officer—as opportunists whose long-nursed ambitions have finally found a vehicle.

Yet this kind of thing has not pre-empted a debate on principles. In south Derbyshire, away from the constant disturbances and personality dramas of media attention, the matter is being fought out very largely on a principled basis, with a depth of consideration being given to it which does justice to the importance of the issue.



In the little Victorian headquarters of the south Derbyshire miners in Swadlincote, near Burton-on-Trent, the executive gathers in a square conference room at the back of the building which looks out on one side to a Kwik-Save depot and on the other to a builders' yard.

Ken Toon, the area's General Secretary, was the longest serving member of the NUM executive and is the only one to have withdrawn from it to help lead the putative federation. A large and amiable man, he talks of his men running gauntlets of pickets day after day, of the difficulties he faced on the NUM rather than the miners' side. He claims that the majority of his members is full of instances of discrimination and harassment: pursuit by private detectives while on holiday, prohibition from entering his office, veiled threats that he would lose his (union) house. He sees the Notts area leadership—Roy Lynn, the general secretary, Prendergast and Neil Greatrex, the pensions officer—as opportunists whose long-nursed ambitions have finally found a vehicle.

Two miles away, Nick Wroughton, secretary of the informal left wing grouping known as the South Derbyshire Miners' Forum, is preserving a blinder's loyalty tradition. A blinder's blind man in his thirties, he says that there were never more than 17 men on strike in the area: "we claimed 17 and we were amazed to find there were as many as that in the end."

He dismisses Toon's claims to be a democrat by saying that he, with others, had brought in the 1978 incentive scheme in defiance of a national ballot vote. "No area is safe, it doesn't matter where you go: a split union would mean the Board could care us up."

The leaflet he and his colleagues hand round in the pits—and have been disciplined for so doing—says that "the NUM was built by the blood, sweat, toil and tears of our forefathers."

"Blood, sweat and tears." Both sides appeal to this old cliché—one to the blood and tears shed in the miners' strike, the other to the same liquid shed in struggles half a century and more ago. In the next two days 30,000 miners will show which are the most potent today.

false assumptions. The first is to confuse mild hypercholesterolemia (FH) with coronary heart disease (CHD) developed over a lifetime. FH is an inherited disease where abnormally high levels of serum cholesterol put sufferers at high risk of a heart attack. This condition can be modified by diet, but almost without exception requires drug treatment.

The second false assumption is to suggest that the aetiology of CHD can be explained by a single risk factor. Unlike FH which is principally attributable to a single risk factor, it is essential to realise CHD aetiology is multifactorial and although raised serum cholesterol is a major risk factor it is only one of a number.

Although it is quite correct to say that there is presently no policy of population screening for raised serum cholesterol, anyone concerned about heart disease should go to see their GP. Their GP should obtain details of the individual's possible risk factors for CHD, the levels of which may or may not increase; they will recommend a cholesterol test. Although a cholesterol test may identify FH sufferers or those with very high levels of serum cholesterol it will not detect the majority of those who will go on to die or suffer from CHD. This is because the classic risk factors for CHD—hypercholesterolemia, smoking and hypertension—while being major determinants of population rates of CHD, are not good predictors of individual risk.

Lucia van der Post rightly states: "Until we take the kind of action that other countries, for example the U.S., have forced, the death rate from CHD is likely to continue at the present scandalous rate." The UK does lack adequate Government communication in this area. CHD prevention must be broad-based (ie medical, social and political) and involve the whole population, not just high-risk individuals.

The way out of the Westland crisis is by strong Government support through orders, not a sell-out. This would ensure Britain's independent role in helicopter design, development and manufacture into the year 2000-plus.

Both the management and the unions have demonstrated their support for Westland in, in particular, the Westland 30. It received £41m in launch aid from the Government.

Amie Dillon,  
80 Great Ormond Street, WC1

No mean city

From the Senior Assistant Director, Scottish Office, Confederation of British Industry

Sir—In your second leader of October 8 you lament the relative failure of the Government's attempts to regenerate the inner cities. You say we have no local Boston or Baltimore, Philadelphia or Kansas City to show what is possible.

Yes we have! Raise your eyes a little above the Watford gap and you will see, barely an hour away by frequent shuttle, the splendid example of Glasgow's eastern area renewal. No mean achievement by no mean city. H. S. MacGregor.

5 Claremont Terrace, Glasgow.

The confusion stems from two

## World financial stability

# Empty gestures won't save the system

By John D. Paulus

AT THEIR meeting last month in New York the Group of Five (G-5) nations announced with great fanfare, an agreement to head off growing protectionist sentiment in the U.S. by reducing its current account deficit. But, although well intentioned, the G-5 initiative will not achieve this objective because it does not address the true causes of the U.S. balance of payments problem. Neither was the comment addressed at the annual IMF World Bank meeting just concluded in Seoul.

With the onset of the LDC debt crisis in 1982 concern over the stability of the world financial system mounted and the Federal Reserve adopted a stimulative monetary policy. Coupled with an almost unprecedented fiscal stimulus, it produced economic expansion in 1983 and 1984 in the U.S. At the same time other leading industrial nations were nudging their fiscal policies toward further restraint or maintaining the status quo.

The result was a huge divergence in growth rates, with the U.S. expanding by 12.3 per cent in real terms in 1983 and 1984, while growth in Germany, Japan, France and the UK averaged a mere 5 per cent. This produced massive capital inflows into the dollar, as the U.S. came to be viewed as "the only place to invest" in 1983 and 1984.

As a result, foreign demand for U.S. exports was helped to trim the current account deficit. Also, capital would flow to the nations whose expansions were picking up, strengthening their currencies and weakening the dollar. The lower dollar would eventually eliminate U.S. overconsumption and the related balance of payments problem.

The G-5 agreement and the subsequent discussions in Seoul did nothing to attack the fundamental cause of the balance of payments problem. While the enhanced availability of low cost imports was reduced from the corporate sector to households, thus possibly personal income represented 88 per cent of national income from 1982 to 1985 compared to 84.5 per cent in the previous 10 years. At the same time after-tax corporate profits slipped to a 4.6 per cent share from 8.2 per cent in 1982, down from 6.5 per cent previously.

The proportion of GNP devoted to consumption jumped. From 1960 to 1981 consumer spending fluctuated narrowly between 61 and 63 per cent of GNP, averaging 62.5 per cent. Since 1982 this percentage has averaged almost 65 per cent.

The percentage of GNP of both investment and government spending was almost identical over the two periods

consumption in the U.S. and matching payments imbalances would result in a deep global recession and the destruction of much of the world's financial infrastructure which, until now, has proved so efficient in moving capital about the world.

International investors worried about voracious American consumption habits and increased dependence on foreign debt, would lose confidence in prospects for healthy fixed investment and productivity growth in the U.S. The dollar then would plunge.

The wounded dollar would revive memories of the late-1970s when the U.S. was seen as an inept, staggering giant, not worthy of the trust required to dominate the world financial system. Projections of American impotence and massive losses by foreign governments holding dollar-denominated reserves would lead to a jarring reduction in the role played by the dollar as an international reserve currency.

This turn of events would shatter much of the world's financial infrastructure, diminishing the importance of the established dollar centres—London, New York, Hong Kong and Singapore. Part of the billions of dollars of financial service technology in those centres would have to be written off. Other resources would be transferred to newly emerging non-dollar centres such as Frankfurt and Zurich.

There is only one other way of attacking the balance of payments problem. That is to hold U.S. growth at or below the meagre rate of expansion permitted abroad.

There are obvious risks and drawbacks to this approach, including the distinct possibility of inducing recessions.

To resolve the payment imbalances that threaten the stability of the world financial system, co-ordinated macro policies must be adopted that can more growth out of Japan and the major European nations while U.S. fiscal policy is tightened. Unfortunately, the G-5 agreement offers only high-flown but empty gestures. At best, the agreement represents a temporary assault on the dollar. At worst, it diverts attention from the most severe economic problem of our time.

The author is managing director and chief economist, Morgan Stanley, New York.

## Screwing up a dirty print won't keep you out of trouble with the fuzz.



The trouble with so many microfilm reader-printers is that they produce dirty, smudgy, incomplete prints on shiny coated paper. Not easy to read, questionable when it comes to efficiency and thoroughly bad for your image. Fuzz we call it.

But screwing up and starting again is no real answer to the problem. Not when there are Canon reader-printers that can be relied upon to give clear, crisp, dry reproduction. Time and time again. On low-cost plain paper. An honest virtue you would expect from Britain's number one in office copiers.

Then consider what the Canon name means in cameras and lenses. No wonder our microfilm products are so technically advanced. Think of that next time you have trouble with the fuzz. And remember—destroying the evidence is a crime.

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To: Canon (UK) Ltd, Information Systems Division, Canon House, Manor Road, Wallington, Surrey SM6 0AJ. Telephone: 01-773 3173. Facsimile: 01-773 2156.

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Company: \_\_\_\_\_

Position: \_\_\_\_\_

Address: \_\_\_\_\_

Postcode: \_\_\_\_\_

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Three ways to avoid the fuzz:

**Canon PC70**  
Prints up to A4 size from fiche or 16mm roll film and uses Canon's unique maintenance-free cartridge-copying system. You won't find better value anywhere in a desktop machine.

**Canon NP580**  
Prints A4 and A3 sizes from fiche, aperture card, cartridge and 16mm or 35mm roll film. High volume, high speed reproduction, using Canon's world famous NP dry copying process.

**Canon NP580FS**  
All the printing benefits of the NP580 plus automatic search, a 64K memory and Computer Assisted Retrieval. Few machines can match its versatility and sophistication.

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Manufacturers of Copiers, Cameras, Electronic Typewriters, Calculators, Computers, Facsimile and Microfilm equipment.

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MICROFILM READER-PRINTERS

Clean, honest reproduction on ordinary plain paper



## SECTION III

## FINANCIAL TIMES SURVEY

## ADVERTISING

The UK advertising industry is concentrating on containing costs as pastures prove less rich than in previous years. The removal of the restrictions on advertising by many of the professions is, however, opening up new opportunities.

## Tougher climate slows growth

By Feona McEwan

FOR THE UK advertising industry, it has been a year of contradiction and of mixed fortunes. While the industry has continued its expansion path with record levels of spending, growth has, nevertheless, eased. The cost of the last few relatively 'bust' years has slowed to a steady trot.

Embryonic satellite and cable transmissions have offered agencies, advertisers and media owners a sample of tomorrow's world of fragmented audiences. But it is still early days, and the new media explosion has yet to register substantial changes in the world of advertising.

Advertisers remain more concerned with effectiveness and want ways to be devised for stretching the media pound to its limits. Wastage is out and accountability is in.

The dominant issues of the past year include the Peacock Inquiry into the future funding of the BBC. This has flushed the wags, advertising with the BBC debate into the open offering as it does the potential to influence the course of revenues across all mediums. The erratic

revenues of commercial television experienced during the last six months have also been a major cause for concern and rattled the normally bullish contractors.

There was, too, the initial damp squib of cable, synergising for a time in a favourable climate of being supplied on the increase but the number of consumers actually subscribing is actually falling. Then there was the satellite fiasco, as the British DBS venture fizzled out.

In press circles, Eddie Shah's plan for a hi-tech popular daily national paper, produced locally and in colour, presents a strong challenge to Fleet Street's traditional 'old-fashioned' methods of production.

Meantime, the regionals continue to face pressure from the give-away newspapers which have enjoyed another year of strong growth.

In sheer revenue terms, however, 1984 was a winner for the advertising industry. Total expenditure rose to an all-time high, breaking the £1 billion barrier, to show a 13 per cent increase, at £1,245m, over 1983. It also captured a record 1.49 per cent of gross national product.

According to Mr Jeremy Bullmore, chairman of the Advertising

Association, and of J. Walter Thompson in London, the figures suggest that the concentration of advertising spending is going to profit advertisers to be recognised. Its value is also appreciated, he argues, in newer advertising sectors such as financial services and office equipment.

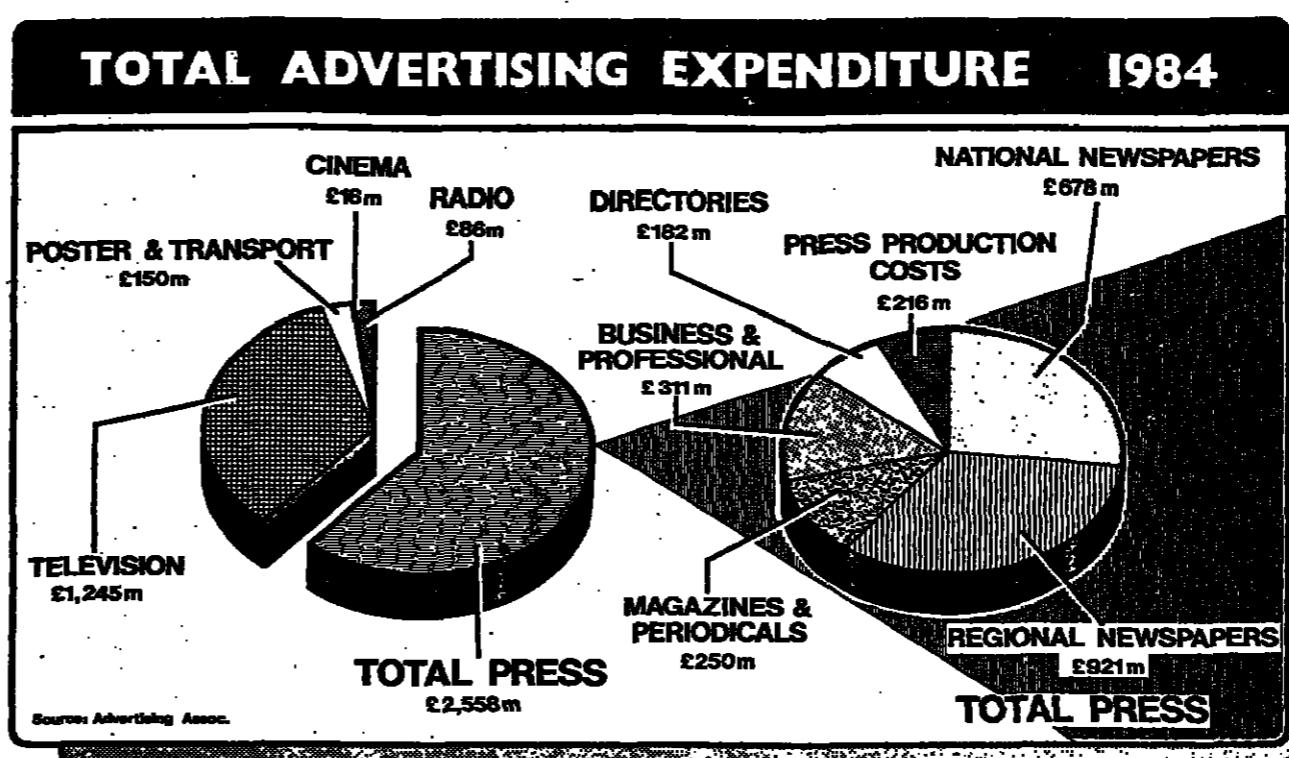
Notable newcomers to the advertising arena have been the professions — opticians, architects, chartered accountants and solicitors — even if they do not yet represent substantial sums of revenue.

## Plunging revenues

The past year, nevertheless, has been one of trauma for television. Plunging revenues in real terms over six months sent the independent contractors, cosy in their monopoly, into a flurry of marketing activity and led to much industry analysis as to why.

Both new television channels — Channel 4 and TV-am have earned their laurels and are universally deemed a success, both as channels and as advertising mediums. TV-am, however, set for a modest profit this year.

Views in the industry itself on whether the BBC should accept advertising vary. The



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IBA and the independent TV contractors, long used to their commercial monopoly, argue that there is not enough advertising to go round; that ITV would be undermined; and that programme quality and choice would suffer.

The advertisers and agencies, keen to touch new audiences, argue for a cautious start (two minutes an hour on BBC2 has been suggested to be increased as revenue allows). Preserving the licence fee system as the basis for funding the BBC will lead, they argue, to a steady decline in the range and quality of service.

Free distribution papers remain a serious threat in the fight for revenue. With nearly 800 titles on the streets, saturation point cannot be far off. In fact, it may already be as many as five titles vying for attention, a case of what Mr Dugald Nisbet-Smith, director of the Newspaper Society, calls "letter box fatigue".

After the initial euphoria of blanket circulation and cheap rates, advertisers are demanding more detailed readership information. "It has been a coming of age year," says Mr Ian Locks of the Association of Free Newspapers. The story is consolidation with many of the leading publishers of paid-for papers including Reeds, Ladbrokes, Morgan Grampian — now buying up or launching their free newspapers or magazines. Free magazines have also burgeoned with some 304 titles, a rise of 37 per cent over 1984.

The country's third largest advertising medium, direct mail, last year improved on its poor fortunes in 1983 when mail order houses' problems forced a drop of 4 per cent in real terms to £290m. The rise in 1984 of 15.2 per cent to £324m in 1984 is partly due to newer advertisers using the medium, especially financial services, the motoring industry,

holiday and travel companies. Next month postage rates for second class mail come down and this could cut 10 per cent off costs all round. The Post Office is launching an incentive scheme for attracting new advertisers to test the medium.

Radio continues its uphill battle in revenue terms, but the last 12 months have not given the medium much to smile about. But unlike its big brother, radio has shown no last-minute recovery and the chill wind that knocked TV sideways early this year has succeeded in pushing expenditure down 8 per cent in real terms compared with the mid 1983/4 period.

Government plans for independent community radio remain a worry, and with one station closing and others looking to amalgamate, the outlook remains unsettled.

The poster industry is enjoying a rare period of favour in advertising circles. At long last the promised Outdoor Site Classification (Oscar) (which has classified every poster site in the country in terms of pedestrian and vehicular traffic) is on stream giving advertisers vastly improved information to help plan advertising campaigns.

Cinema is also enjoying improved fortunes. There has been a rise in the number of screens sold after a long-term trend that has seen admissions almost halved in the last five years. The tailing off of the video boom and special events like British Film Year, is seen by the AA as fuelling the current recovery, but whether cinema sustains this momentum remains a moot point. Cinema remains a 0.4 per cent of the total media cake.

City interest in the advertising industry remains high but there is now greater caution.

## More realism

"There's a touch more realism about now," says Mr Mark Shepherd, analyst with Phillips and Drew. The problem for agencies coming forward is that with the novelty gone and some of the most successful agencies already on the market, they need to find a uniqueness that marks them out from the crowd, according to Mr Neil Blackley, analyst with James Capel.

In general, the UK industry continues to adopt measures to

put its house in order and present an increasingly hard-edged businesslike approach. Signs of this include the improved audience measurement systems for both television and posters, an increasing emphasis on management expertise within agencies, and serious attempts to crack down on production costs.

Internationally, industry minds have been trained on the European Commission's 'Green Paper', 'Television without Frontiers', which is the forerunner to draft directives on broadcasting throughout the Community. The UK industry is urging a minimal regulatory framework to allow ads to travel freely, though the complexities of harnessing 12 countries, and their disparate rules, is considerable.

The year 1985 is seen by some observers as a watershed. By the year the future arrived, albeit on tiptoe. Only 1986 and beyond will prove this of course. Meanwhile the question remains how the industry can harness the new opportunities lying almost within its grasp, and use them to communicate advertising messages more effectively, more accurately and more comprehensively.

# 25 YEARS AGO WE HAD A GOOD IDEA.

1960 was a momentous year.

Harold Macmillan made his 'wind of change' speech.

The Russians shot down an American spy-plane.

Leonid Brezhnev rose to power in the Soviet Union.

And Ogilvy & Mather took over the Aero account.

The brand had been around since 1935. It was doing very nicely thank you.

Then we had our idea.

'Bubbles'.

Like all the best advertising ideas, it stemmed directly from the product. It was relevant. And it was campaignable.

Our early commercials talked about Aero's 'biteable bubbles', with the invitation to 'bite it and see'.

It was what today's planners would call a 'textural proposition'. (You know how planners talk.)

As sales bubbled along during the seventies, we made a quick foray into magazines.

'Agreeabubble' and 'Luvabubble' were headlines written by an up-and-coming writer named Salman Rushdie.

Spurred on by such literary feats, he then left to pen the prize-winning novel 'Midnight's Children'.

Undeterred, we continued to develop our idea.

We brought to the screen some classic romantic dialogue:

Girl: Does this train go to Dunstabubble?

Boy: No, Whitstabubble.

It was tear-jerking stuff. And it made Aero even more profitabubble.

Then in 1982, client and agency gave the brand another boost. We introduced a chunky Aero bar, a new pack design and a new creative execution.

'Think bubbles'.

The new product picked up enough extra sales to double Aero's volume.

The new commercial picked up a D&AD silver.

The client was happy. The creative team were delirious. It was the most successful confectionery launch of the year.

Since then, the Aero bubble has shown no sign of bursting.

Which brings us to the point of this ad. Its job is to demonstrate an important

plank in O&M's creative philosophy.

Continuity.

When you've got a good idea, don't drop it, stick with it.

So far we've stuck with 'bubbles' for twenty-five years.

(Not that Aero is our oldest account. It's almost one of the babies, we've had ten clients for over thirty years, including one since 1893.)

Now we have two dates to look forward to. The Aero and O&M silver wedding. And Aero's 50th birthday bash.

How will we celebrate these auspicious occasions?

Naturally, with a mouthful of bubbly.

— Milk, orange or peppermint flavour.

OGILVY & MATHER  
Brentnall House, Lancaster Place, London WC2E 7EZ.





## Advertising 4

## Satellites have something to beam about

## TV &amp; new media

RAY SNODDY

**THE BATTLE** is on for the pan-European television advertising market as some at least of the satellite-delivered new media make the difficult transition from theory to commercial reality. The pioneer satellite service, Rupert Murdoch's Sky Channel, is now expected to break even for the first time within the next few months.

Sky, which is transmitting 17 hours of programmes a day, now has the sort of four or a long list of advertising clients spending in excess of a film a year. They include Mattel, the toy company.

The channel which charges £1,750 for a peak time 30 second slot had until a recent expansion of transmission hours been filling all its advertising time and, according to Mr Tony Logie, director of sales and marketing at Sky, is still achieving around 30 per cent capacity.

A key reason for Sky's growth in progress is in the tight restrictions on television advertising in many countries in Europe. In West Germany 40 minutes a day is available, in France it is 54 minutes. Austria has 20 and the Netherlands 33. This compares with up to six minutes an hour on both ITV and Channel 4 in the UK.

The restrictions have made Sky an attractive medium, particularly to American and

Japanese companies which see Europe as single market in a way that Europeans, despite the political rhetoric, still do not.

Mr Logie admits that Sky is likely to face growing competition for revenue in future from other satellite channels, the arrival of direct broadcasting by satellite (DBS) and the easing of the restrictions on advertising on terrestrial television in Europe.

In France, for instance, there are plans for advertising-supported regional television and if there is a change of government in the March elections two of the three main French terrestrial channels could be privatised and freed for advertising.

But the Sky advertising director believes it would be ridiculous to premature to try to forecast the future size of the pan-European advertising market now.

Music Box, the pop music channel for cable, which like Sky is beamed up to the satellite from London, is also aiming for a slice of that cake.

Early this month the struggle for space on existing cable networks increased further with the launch of Europa, a satellite channel put together by five of Europe's public service broadcasters. Europa Television, which used to be called Olympus, is also looking for its slice of the advertising cake.

The next wave of pan-European competition is already well formed. Testing of the parts of the French direct broadcasting satellite TDF I is already under way and assembly will start next month in preparation for a launch scheduled for next July.

The programme service, four advertising-supported channels which can be received over most of Western Europe is due to begin on January 1 1987.

Mr Robert Maxwell, publisher of *The Mirror*, plans to take a

could be a short taxi ride away 20 per cent stake in the TDF-1 operating company and would like to launch an English language service on the satellite.

In the UK the slow growth of cable television has meant that so far it is a scarcely discernible advertising market.

Yet as more eyes turn to the future of the new media and Europe the reality is that all the really big sums of money are still firmly based in terrestrial television and television advertising in Britain still means ITV and Channel 4.

ITV is having a strong autumn in revenue terms after the flight of almost a year ago when revenue growth first stalled off and dipped in a worrying way after Christmas. The February net revenue of £64.3m was 8 per cent down on the same month a year ago and in March the drop was 3 per cent.

In July and August, however, the growth over 1984 was 10 per cent and 12 per cent respectively and Mr Fox believes the final net revenue for the year will be between £553-£600m. This would give growth at least in line with inflation.

Next year Mr Fox estimates that growth in ITV revenues could be in the region of 8 per cent. Such estimates are, however, becoming rather political in the run up to the Peacock Inquiry which is looking at the feasibility of financing the BBC by advertising.

The Institute of Practitioners in Advertising (IPA), which represents about 260 advertising agencies, has called for a

phased introduction of advertising on the BBC.

The IPA would like to see a limited amount of advertising introduced on BBC 2 in 1987 with a gradual spread to all BBC services over the next 10 years. This would merely absorb the natural growth of the television advertising market.

In this way, the IPA believes, ITV could have its present income plus inflation and the BBC would eventually have substantial sums of money to bolster the licence fee.

It is not an argument that finds favour with John Fox. "I don't believe there is a crock of gold waiting to be tapped," he argues.

If the BBC started to take a limited amount of advertising it could "open up the shutters three or four times a year and have all its沉time taken in a trice. The whole onus to create new sales would fall on ITV," Mr Fox says.

ITV argues strongly that advertising revenue is volatile and it is difficult to estimate with accuracy into the future. The arrival of Eddie Shah with short copy dates and full colour, for example, could pin down the apparently inexorable increase in television's share of total display advertising.

Television advertising fashions come and go—last year it was computers. The latest fast growing area, financial services, however, looks set to provide extra revenue for ITV for the foreseeable future.

in the longer term.

In Fleet Street, all eyes are fixed firmly on Eddie Shah, the newspaper entrepreneur whose News (UK) group is planning to launch a seven-days-a-week national daily in March. The new paper, still nameless, will be produced with computer technology and will offer ad rates for full colour at far lower prices than most of its middle-market Fleet Street competitors.

Mr Shah would certainly seem to have a healthy respect for his potential advertising customers. At the start of this month groups of senior advertising people were taken by river to London's docklands for a presentation on the new paper. The rumours among those aboard was that Mr Shah was taking no chances with his valuable guests—he is said to have insured each boatload for £10m.

While the speedy growth of free papers has hit hard at some traditional weeklies, it has also forced the managements of old-established publications to adopt a more keenly competitive approach—which may go some way to improving the overall health of the newspaper industry and its ad revenues

## More flexible approach needed for prosperity

THIS HAS not proved the best triumph of commercial television, and few investors in the medium have yet to see a profit.

Faced with these pressures, the IBA has been forced to relax some of its original controls on commercial radio. The aim was a series of very local stations, funded by local money and operating quite independently. But, faced with the collapse of some of the weaker stations, the IBA has approved a more flexible approach. Last month, for example, Red Rose, the Preston-based station which in three years has proved one of the successes of the network, took over the station at Cardin which, in its turn, had just been forced off the air. Red Rose had earlier assumed responsibility for troubled Radio Aire in Leeds, so now it has a controlling interest in four stations.

If radio has yet to achieve the enthusiasm of the advertising agencies and the packaged goods companies which it expected, its general popularity is perhaps better than forecast. It has yet to develop a frequent acceptable audience research format, but surveys by individual stations suggest that audiences have recovered from the 1983 slump. Commercial radio reaches 35m people, and it is brand leader, with Radio One, for the radio audience with a 25 per cent share of listeners.

It also has some keen advertisers. Radio advertising is now monitored by MEAL, which shows that one of the biggest advertising agencies, Saatchi and Saatchi, and one of the biggest advertisers, its client British Airways, are major users of the medium.

But if independent radio is having a bad year the immediate future is even bleaker. It faces a number of challenges—from community radio which, in the case of London, is being so broadly planned that it seems certain to be competing for some of the same advertising money; from the prospect of more, and more popular, broadcasting by the television companies (breakfast television has undoubtedly radio revenue); and from the Peacock Committee which might add another advertising rival—the BBC.

Radio is doing its best to make its case with advertisers, but its long-term prosperity might depend not only on a more flexible approach by the IBA, but also on Government changes in the Broadcasting Act, leading eventually to fewer companies operating many stations. It is believed that the Government would be prepared to change the Act if the alternative is a collapse of the commercial radio network.

## Competition takes on a sharper edge

## Press

SUE CAMERON

launched national papers in London are already sapping ad revenues from the old-established publications. And the setting up by the Government of the Peacock Committee to consider whether or not the BBC should start taking advertising has sent an uncomfortable tremor through the newspaper world. The Newspaper Society, which represents the regional and local press, reckons its members would lose some £40m a year—in 1984 prices—were the BBC to carry advertising on all its broad-cast channels.

The society estimated the losses to national papers at about £80m a year. But in the regions it is the free newspapers—mostly weeklies—that are posing a much more immediate threat to long-established paid-for papers. Last year, for the first time, the

staff and an in-house print plant. This has enabled them to offer highly competitive rates.

Meanwhile, Birmingham's Daily News, launched as the country's first free daily paper, has just celebrated its first anniversary. It has not yet broken even but the proportion of advertising it carries has been steadily moving upwards.

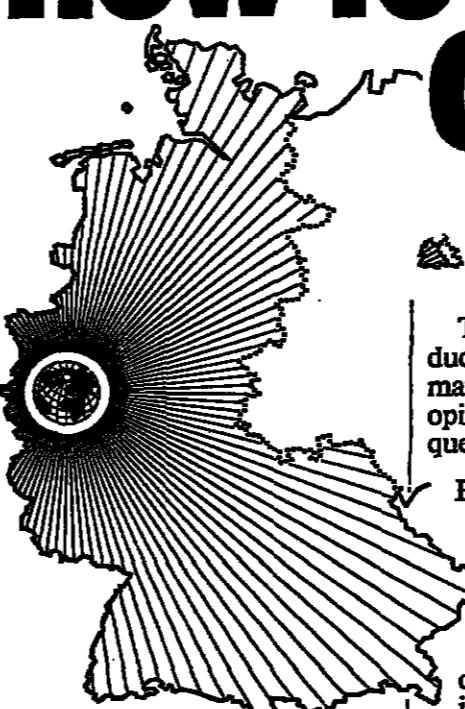
It confidently expects to move to break-even early next year and it has already started to expand with the launch of a Solihull edition this autumn.

The reasons for this are not hard to find. Although there are still slightly more paid-for than free weekly titles, more than twice as many free sheets are delivered every week than paid-for are sold. Advertisers like the penetration offered by the free newspapers and they are also attracted by the lower costs. Many free are produced without the high overheads of a large journalistic

in the longer term. In Fleet Street, all eyes are fixed firmly on Eddie Shah, the newspaper entrepreneur whose News (UK) group is planning to launch a seven-days-a-week national daily in March. The new paper, still nameless, will be produced with computer technology and will offer ad rates for full colour at far lower prices than most of its middle-market Fleet Street competitors.

Mr Shah would certainly seem to have a healthy respect for his potential advertising customers. At the start of this month groups of senior advertising people were taken by river to London's docklands for a presentation on the new paper. The rumours among those aboard was that Mr Shah was taking no chances with his valuable guests—he is said to have insured each boatload for £10m.

## How to conquer the German market.



Those wishing to sell their products and services on a foreign market must first of all attract the opinion leaders in the country in question.

Bonn is the political centre of Federal Germany. It is the home of the federal government, parliament and the country's political parties.

Here are the headquarters of important associations and institutions. And DIE WELT is the only national daily quality newspaper in the country which has its central editorial staff in this hub of German political life.

This very often gives DIE WELT the advantage of advanced information, an important reason for the great reputation that the paper enjoys in the world of politics and business.

**DIE WELT**  
WANDELNDE TAGESSATZUNG FÜR DEUTSCHLAND  
is a must for your advertising if you wish to reach Germany's opinion leaders.



The Axel Springer Publishing Group,  
Kristian Wentzel  
58, Jermyn Street, London SW1Y 6PA  
Telephone: 499/39945  
Telex: 267627  
DIE WELT, Anzeigenabteilung  
Telephone Hamburg: 3474431

IT'S THE WISE MAN WHO KNOWS YOU CAN NEVER CUT THE COST OF TRUE VALUE.

In recent months most national newspapers have been making a mockery of their advertisement ratecards.

But, in all the excitement of slashed prices, some very important numbers have been left out.

Like 1,485,900 AB readers.

That's how many decision-makers and opinion leaders the Daily Telegraph reaches every day.

Twice as many as The Times.

And more than The Times and The Guardian put together.

So the next time someone makes you an offer, be sure it's good value.

To find out more about the Daily Telegraph and its readers, just ring Garry Thorne on 01-353 4242.

-Source: NRS Jan-June '85

**Daily Telegraph**  
IT COSTS LESS WHEN YOU'RE BUYING RESULTS.

Do you require additional information?  
Then please contact:

## Advertising 5

CAMPAIGN: CASTLEMAINE XXXX

## Where Australia scored a win

THE AUSTRALIAN cricketers touring England this summer may not have had much success on the field but they have certainly played their part in ensuring that Castlemaine XXXX beer has proved a winner. In return for their efforts they accepted sponsorship from this Brisbane-based brewer half the cost coming from the Australian parent and half from Allied Breweries, who now make Castlemaine XXXX in the UK under licence.

The promotional pay off has been tremendous: even Ian Botham was observed on the *Wogan* show on television handling a can of the lager. The sponsorship of the Australian cricket team was the bonus for the marketing of Castlemaine XXXX in the UK.

Allied had sold imported Castlemaine XXXX in the UK for some time but the decision to launch it as a major brand followed on the achievements of Fosters lager, made and marketed in the UK by rivals Watney.

Allied was looking for another lager, the great seller on the beer market in recent years with a growth that has put it almost on a par with



In the Outback basics count

Fosters, using Australian comedian Paul Hogan, had adopted the sophisticated, amusing approach of an Australian introducing an Australian to conservative Britain. Castlemaine transported the pent-up British consumer to Australia, finding commercials the score of the Outback and almost providing Australian qualities of directness, masculinity and obsession with beer.

Where Fosters was subtle,

Castlemaine XXXX was basic:

no one could miss the point that Australian experts on beer would go to any lengths to get a XXXX.

Also the vernacular use of the four XXXX's tied in with British conceptions of Australia.

Castlemaine XXXX is now selling more lager, and a lager with a higher profit margin.

The campaign has been ex-

pensive. Saatchi & Saatchi recommended that the advertising should be at the same weight as the heaviest spending competitor and now it is national the budget will exceed £2m a year. But Research places Castlemaine XXXX ahead of any other advertised beer in recall, at least in out-door advertising.

Allied Breweries is the subject of an unwelcome takeover bid by the Australian company Elders. Elders owns Fosters. If it was successful it would prefer to sell its own brand, with its greater profit margin, than sell Castlemaine XXXX under licence.

Saatchi & Saatchi, which has

already gained the Long Life account from Allied after its success with XXXX, will be fervently hoping that this is one bid that falters.

Antony Thorncroft

## Into the era of boutiques

## Financial marketing

CHRISTOPHER HILL

spreading their tentacles into just about everything; and investment management outfits like unit trusts are continuously extending the range and scope of their products and activities in the UK and overseas.

The day of the anonymous, identikit financial product has gone. In order to survive amid the fierce competition in the financial sector, any financial company has to establish its corporate identity, and to identify and brand its products as effectively as possible. This is a fundamental requirement for success which encompasses both the retail and the wholesale financial sectors.

It would be premature to suggest that this attitude does not already prevail in financial circles, but even a casual glance at the job ads in the Financial Times shows how times have changed. In any week there are many vacancies in financial marketing men in virtually all sectors including banks, building societies, insurance companies, unit trusts, investment trusts and the myriad of organisations who fit into what might be classed as the "financial advice" business.

The whole business of financial marketing has also been given a boost by the fact that more and more everyone is trying to get into everyone else's business. Banks are competing with building societies; insurance companies are

the break up of interest rate and commission cartels has also had a great influence on the marketing of financial products. In this respect the life assurance industry has become a much more active field over the past decade with a strong emphasis on introducing new products, improving customer service and conducting market research to find out what the customer or his advisor actually wants.

The main result has been a string of new products designed to meet the needs of customers, ranging from unit-linked assurances to protection. Gone are the days when they had names like "with-profit endowment policy". Nowadays it is likely to be a variation of "the dynamic growth plan".

Secondly it means that they have to be prepared to offer a great many new skills than just designing financial aids — including effective market research, product design, design and production of corporate literature, a knowledge of the new electronic media, the capacity to produce audio and video, media and presentation training capabilities, and investor relations skills, to name just a few.

These skills are seldom found in their entirety in one organisation, all of which points the way to the future development of companies which have specialist skills in one or more of these areas.

Christopher Hill is the publisher of *Financial Marketing News*.

## Computers help pinpoint targets

## Direct marketing

DAVID CHURCHILL

ONCE CONSIDERED the Cinderella of the advertising world, direct marketing is rapidly growing up. Its popularity as a marketing tool is increasingly significant as companies from all sectors begin to appreciate the effectiveness of narrowing the targeting of messages to individuals — either business users or consumers.

Direct mail, the major part of direct marketing, is the third largest advertising medium after television and Press with expenditure last year reaching £234m in comparison with £229m in 1983. Although this still only shows direct mail expenditure at less than the level in 1982 — when the sector accounted for £341m — it reflects the heavy dependence of the figures on the traditional catalogues mail order business.

When mail order companies have had a bad year — as they did in 1982 — so the whole sector's figures look worse than the underlying trends indicate.

Why is direct marketing gaining in popularity? Several reasons are suggested by marketers, with perhaps the penetration into new sectors being one of the most important.

The finance sector in particular has woken up to the potential of direct marketing. Insurance companies, credit cards, and unit trust funds are becoming more sophisticated in mailing to prospective buyers of financial services. Even the Prudential has taken the direct route offering marketing incentives with their mailed bonuses.

The clearing banks and building societies, however, are still relatively unknown to the direct marketing techniques. Their conservative data base on customers' financial habits gives them a major opportunity to offer extra services to their customers — yet few banks have so far seized this opportunity.

**Experiment**

Another direct marketing growth area has been among retailers who are exploiting their move into the financial services sector by selling other goods and services to their customers. Many major retailers are using direct marketing techniques such as mini-catalogues to reach those shoppers who do not normally visit their stores.

Marks and Spencer, moreover, is experimenting with just such a catalogue of its homeware ranges for customers who cannot get to a large store where these goods are stocked.

The House of Fraser department store group has also started an aggressive campaign to market goods and financial services by telephone.

The scheme is based on that used in the U.S. by Sears Roebuck. Initially, the Fraser campaign will concentrate on selling its charge card facilities to prospective customers. But its telephone marketing will also be used to support its advertising of special product offers throughout its stores.

Leisure and recreational activities are another growing market for direct mail. The Butlin holiday camps, for example, have used this approach to stimulate business.

Apart from new users of financial services, the sector's growth has been fuelled by the wider accessibility of computer power available to marketing departments. Storing and using

data is now made much easier by the advent of low-cost computer equipment.

In addition, demand for direct mail has been stimulated by the Post Office and other direct mail companies who fund the Direct Mail Sales Bureau. This not only promotes direct mail as an advertising medium but also offers a service for companies by handling direct mail campaigns.

The Post Office has been a major beneficiary of the growth in direct marketing, earning more than £200m in extra postal revenue according to trade estimates. The number of direct mail shots has more than doubled over the past decade, with a big switch towards consumer mailings away from business-to-business mailshots.

**Wooing customers**

Over 70 per cent of mailings now go to consumers — although this represents less than 1 per cent of direct mail shots sent to households each week.

The Post Office is especially keen to woo new customers and has a number of special schemes available to encourage companies to use the post as a marketing medium.

The increasing popularity of direct mail has spawned a number of associated businesses such as new technology like laser printers, residential/lifestyle classification systems, and the breaking of lists.

List breaking, in fact, has been growing rapidly and is estimated to be worth a £100m. List breaking is where the owner of a list of potential customers can sell these names to a buyer looking for that target group without losing the confidentiality of the list.

The broker advises, searches and negotiates for a list and handles the administration, in return taking a percentage of the list price.

The growth of direct marketing is not without its problems. Many British companies, it is argued, are still relatively unaware of the complexities of the business.

Direct mail suffers from the fact that it can be practised by almost anyone, apparently without any form of training or experience, argues the Chairman of the Direct Mail Services Board, one of the leading experts on direct marketing.

The need for expert writing, design, and production in direct mail is not as obvious as it is in display selling or in the production of television commercials.

As a result, he adds, "direct marketing standards are often poor and the industry's reputation suffers."

Another problem for direct mail in particular has been an adverse reaction by some consumers to receiving more of what they see as "junk mail."

The major industry trade associations, together with the Post Office, have sought to minimise these objections by setting up the mailing preference scheme. Consumers who find unsolicited mail an intrusion can opt-out of receiving unwanted mail shots.

This promoter deserved to be hauled over the coals. We pointed out that a photograph of a gift should exactly match the gift itself.

Fortunately, in this case, the promoters were able to dispatch bellows to all who asked for them.

## ARE THE INCENTIVES OFFERED BY ADVERTISERS ALL THEY APPEAR TO BE?

In the past few years there's been a big growth in sales promotions.

Normally these offer incentives, in cash or in kind, to encourage the public to buy a particular product.

In the vast majority of cases the 'carrots' that are offered are all they appear to be.

In a few cases, however, they aren't:

It is our job as the Advertising Standards Authority to be the public watchdog in the field of sales promotions, as well as advertising.

We do this by applying the British Code of Sales Promotion Practice, a set of rules compiled by experts, which promoters have agreed to observe.

To conform to the Code, all sales promotions must be legal, decent, honest and truthful.

## WHEN IS THE CARROT ROTTEN?

One case recently that came to our attention was the line 'Free £50 Holiday Money' displayed on the outside of a chocolate wrapper. It was only revealed on the inside you'd have to send off 25 wrappers to benefit.

That particular offer left a nasty taste in our mouth. We asked the promoters to say how many wrappers they required on the outside of the wrapper in future. Which they promptly agreed to do.

Another case involved an advertisement for 'Absolutely Free Perfume'. Somebody smelt a rat when they discovered postage, packing and handling would set them back £1.75.

In our book, something is only free if all you are asked to pay is the actual cost of postage. Otherwise you could well be buying that absolutely free perfume.

Photographs shouldn't deceive you either.

Recently, a promotional leaflet illustrated a gift barbecue set complete with tools and shiny red bellows. But the bellows weren't part of the gift and therefore should not have been included.

This promoter deserved to be hauled over the coals. We pointed out that a photograph of a gift should exactly match the gift itself.

Fortunately, in this case, the promoters were able to dispatch bellows to all who asked for them.

## OTHER GROUNDS FOR COMPLAINT

Not every complaint the ASA receives

stems from the way an offer is described.

Sometimes, goods don't arrive for months. But what use are Christmas decorations if they don't arrive until Easter? We insist that they should reach you within 28 days.

Sometimes goods don't arrive at all. Imagine peeling off and saving labels for weeks



on end, only to find out they've run out of that spice rack you wanted.

We require the advertiser to show he has genuinely and realistically estimated the demand for his offer.

## THE FIELDS WE COVER

The Code covers reduced price and free offers, the distribution of money vouchers and samples, personality and charity-linked promotions, editorial offers and competitions, whether these appear on packs or in newspapers, magazines, leaflets, on posters or in the cinema.

It does not cover TV and radio advertising which is controlled by the Independent Broadcasting Authority.

## YOUR SIDE OF THINGS

The ASA keeps a continuous check on sales promotions and associated advertising to make sure the Code is observed.

But because of the sheer volume we cannot monitor every promotion all the time.

So we like to hear from the public about any thought likely to have infringed the Code.

## WHAT WE DO TO THOSE WHO DON'T PRESENT THE WHOLE TRUTH.

If we decide a promoter has breached a rule, he may be asked to change the way his promotion is presented or conducted.

If he cannot, or refuses, we ask him to withdraw it completely.

He may also be asked to make sure a disappointed applicant is satisfied.

Nearly all promoters agree to our requests without further argument.

They appreciate that any failure to do so will leave them open to bad publicity.

## CAN PROMOTERS STRING US ALONG?

The ASA was not created by law and has no legal powers.

Not unnaturally some people are sceptical about its effectiveness.

In fact, the ASA was set up by the advertising industry to make sure its system of self-control works in the public interest.

For this to be credible the ASA has to be totally independent.

Neither the chairman nor the majority of the ASA Council is allowed to have any involvement in advertising or sales promotion.

Nor can any advertiser have influence over ASA decisions.

Advertisers as a whole accept it is as much in their interests as the public's to keep on the right side of the rules.

If you would like to know more about the ASA and the rules it seeks to enforce for sales promotions, write to us at the address below for an abridged copy of the Code of Sales Promotion Practice.

It will certainly give you a better view of our role in the sales promotion field.

## The Advertising Standards Authority

If an advertisement is wrong, we're here to put it right.

ASA Ltd, Dept. S, Brook House, Torrington Place, London WC1E 7HN.

## Advertising 6

## Return of the youthful spenders

Cinema  
ANTONY THORNCROFT

CINEMA ADVERTISING, for so many years the forgotten force among the advertising media, is staging a comeback. In revenue terms it is still tiny—it attracts around £16m a year—but it does have a significant role to play in reaching the free spending young, which is its main audience, and there are signs that advertisers, and agencies, are taking it more seriously.

This is because cinema attendances are as long last on the increase. After the halcyon days of the late 1940s, when 450m Britons a year packed the cinemas, there was a remorseless decline, which reached a low of 54m admissions last year. The industry decided on one last desperate effort and launched British Film Year: attendances in 1985 should top 70m.

This owes more to a succession of popular films from the U.S. rather than great general advertising. British filmmakers, but it is the shot in the arm that the industry needed. Indeed the success of *Rambo*, which netted £3m at the box office in ten days and rivals *ET* as the biggest British revenue earner ever, could push the 1985 attendances even higher. No one expects a great revival but at least a modest improvement is on the cards.

The cinema advertising medium is doing its best to exploit the bigger audience. The industry is a duopoly, with Pearl & Dean taking over 60 per cent of the advertising expenditure and Rank Advertising most of the rest.

Their greatest selling point is

that 60 per cent of the cinema audience is aged between 15 and 24 and 77 per cent is under 35. It therefore appeals to the parts of the community that other media, in particular television, in the 15-24 age group, finds it hard to reach.

In the past, cinema has had an image problem: its major advertisers have been the cigarette and drink companies, mainly because cigarettes are banned from television, as are spirits. The cinema advertising industry was careful to ensure that commercials from these two sources were only shown to adult audiences, and there are signs that advertisers, and agencies, are taking it more seriously.

This is because cinema

people, such as Levi jeans, Barclays Bank, drink companies like Pernod, Guinness and Martini, and cosmetic companies like Max Factor and Silvikrin, but some interesting new names include the record companies, the television companies, such as London Weekend (which has booked a second campaign after a trial run), London Transport, British Telecom, Reed Employment, and even the film production companies, who are buying advertising time rather than relying on trailers.

Many advertisers are using their TV commercials as cinema commercials but some, such as Levi, are prepared to spend £250,000 on a lavish specialised cinema commercial even though the cost of buying the campaign is probably not much greater.

Few cinema advertising campaigns top £500,000 and most cost much less. The industry has transformed the method of selling its time in the past two years (mainly because of the fall in audiences) and now a majority of campaigns are bought on an Audience Delivery Plan whereby the advertiser decides how many people, usually between 1m and 8m, it wishes to see commercial. Pearl & Dean and Rank guarantee to attract new types of advertiser.

Apart from offering a youth audience, the cinema can also provide sophisticated scheduling: it can show commercials with selected films in carefully chosen cinemas in the desired parts of the country for any length of time the advertiser wishes. It is proving a very flexible medium.

As a result it is attracting a new type of advertiser. One of this year's major spenders is Weetabix, which can place its commercials alongside family films during school holidays to maximise its target audience.

Other packaged goods companies buying into the medium include Wrights Coal Tar soap; Palitoy, the toy company, and Nestle's Dairy Crunch.

The main advertisers are still those anxious to reach young

people, such as Levi jeans, Barclays Bank, drink companies like Pernod, Guinness and Martini, and cosmetic companies like Max Factor and Silvikrin, but some interesting new names include the record companies, the television companies, such as London Weekend (which has booked a second campaign after a trial run), London Transport, British Telecom, Reed Employment, and even the film production companies, who are buying advertising time rather than relying on trailers.

The prospects for cinema advertising are linked to the future of the industry as a whole but there are hopeful signs. The British film industry seems in better heart than for some time past and the exhibitors are spending large sums in transforming cinemas. The number of screens has fallen from over 1,500 in 1981 to nearer 1,100, but new multi-screen complexes are opening, including a ten screen site in Milton Keynes, and although there may be a continued decline in the number of cinemas there should be stability in the number of screens.

Cinema going should become a much pleasanter experience with the new centres offering a restaurant bars, perhaps shopping, and certainly better seating facilities, as well as the choice of screens.

The exhibitors have obviously been given a shock by the fall in audiences. They are coming to terms with new trading conditions, being more flexible in their pricing as well as the length of time a film is shown at a cinema. In areas of high unemployment, EMI has introduced a £1 admission policy on certain days. This has boosted audiences by over 100 per cent and is being extended.

Everything depends on the quality of films but all the evidence suggests that people, especially young people, enjoy going to the cinema. As an advertising medium the bias towards youth is probably an advantage. Slowly Pearl & Dean and Rank Advertising are adapting their sales policy to meet the demands of clients who have a wide choice of media but need one which can guarantee such impact, such flexibility, and such an interesting audience.

## CAMPAIGN: LISTERINE

## A dragon to the rescue

LISTERINE is a product over 100 years old which might finally be about to arrive. That, at least, is the view of makers Warner Lambert and advertising agency J. Walter Thompson, who have just launched the first national television campaign for the brand.

Oral hygiene has never bothered Britons. In the U.S. it is a \$100m plus business and Listerine (named after Lord Lister, the pioneer of antiseptic medicine) is the brand leader. In the UK annual sales are less than £5m but JWT is estimating a rise to £6.5m by next year, because of advertising.

Its optimism is based on two test markets earlier this year in Granada and the London TV areas. For years Listerine had received very little advertising support. The company had introduced a sister product Listerimint, with a pleasanter, less medicinal taste, but this was soon copied by "own label" me-too lines. It is hoped that the more astringent Listerine will have few imitators.

Its problem was to overcome public reluctance to buy a brand which basically aims to eliminate bad breath: no one liked to make a purchase which suggested that they had the problem. The advertising attempts to offer a unique opportunity, making the case that any normal person who enjoys a drink, or a smoke, or a curry, might, on occasions, suffer some slight personal hygiene problem the next day.

To make a joke of the whole thing JWT has invented an amiable dragon called Clifford who, by rinsing with Listerine, wins over the reluctant maiden. The cartoon was the work of Richard Williams, the animation controller, and the voice over of Willie Rushton.

Listerine had never been promoted in Granada and, after the advertising on Channel 4, sales

rose by 88 per cent. In London, where the brand was more familiar through tube cards, sales are 44 per cent higher.

Hence the national roll out, which is backed by a £1m budget. The aim is sales of £3m a year.

Channel 4 has been chosen since JWT sees Listerine as a rather up market product because of its taste. It also wants to spread its cash over a long period to ensure repeat purchasing and regular usage. What was a gamble with a very small brand is turning into a profitable slice of extra business.

Client and agency have done all the right things. They tested the commercial rule and got the best response from a qualitative ad trial. They tried out the advertising in two contrasting regions. They have used the advertising to get better distribution in the grocery trade. They have even persuaded the television advertising controls board to accept the claims for the product.

But most of all they have, by using a dragon, managed to humanise bad breath, and make it seem like a common misadventure rather than a social disease. JWT expects to win prizes with its commercial. It also hopes to prove to clients that advertising can help small brands.

AFTER YEARS of decline the outdoor advertising industry is confident that it is on the threshold of a revival. Its previous lack of the national advertising expenditure declined to 2.5 per cent in 1984, as against 3 per cent in 1980, or £10.5m in revenue terms. It has received a series of blows, with the Monopolies Commission killing off its main sales arm, British Posters, and some moribund major companies falling victims to take-over bids. But now there is hope of a period of expansion.

The great expectations are built around OSCAR, which was launched last month. OSCAR has cost the industry £1m, a high percentage of its profits, and is basically a research assignment which aims to make buying outdoor advertising as easy for an agency as the purchase of television or the press.

OSCAR gives information on the pedestrian and vehicle traffic of the 80,000 poster sites in the country, with a reassuring cost per thousand for advertisers.

The data is on a computer, so at the press of a button agencies can buy the sites which they consider the most effective for their products—if they are available.

The industry has finally got its research act together at a time when advertisers, and their agencies, are aware once again of the selling impact of posters and, of equal importance, their selectivity.

New management is also improving outdoor advertising.

London and Provincial has been reborn, after acquisition, as London and Continental, and More O'Ferrall, which dominates the supersites, has added an international dimension. It also acts as agent for British Airports, with their 50m visitors a year, three-quarters of whom are ABC1s. Mills and Allen remains as the biggest company

in the field. Undoubtedly the fresh blood in the outdoor sector has contributed to the renewed vitality in this sector.

But if the poster industry has faced problems, considerable growth and excitement has been generated by the more mobile, and specialist, forms of outdoor advertising. Taxi Media, for example, which handles over 90 per cent of the advertising on the outside of taxis, reports an excellent year with turnover in excess of £1.5m and such blue chip names as National Westminster Bank buying space.

The sides of lorries are now being exploited, with Freightliner numbering Smirnoff Vodka and the Eggs Authority among its regular advertisers.

Outdoors  
ANTONY THORNCROFT

The Taylor Harrison Group has developed the potential in parking meters, telephone kiosks and car parks, while motorists at the busy Tooting service station on the M1—5m of these a year, with passengers—have provided the first viewers for electronic blackboards, microprocessor controlled display systems, which have already been used by Austin Rover to project a mobile sales message.

Bus side advertising is another traditional medium that is enjoying a new lease of life. The merger of W. H. Smith Advertising and Kemp Special Advertising a year ago has produced to Primesight, a large outdoor company with specific interests. With 12,000 bays in the largest cities outside London it is the largest bus contractor in Europe and it also

has a presence at 200 major international airports, including Moscow and Peking.

It has the advertising rights to Eurostar, Olympic and the National Exhibition Centre in Birmingham and to 250 free stock markets throughout the UK.

Primesight's aim for market leadership in specialist sectors will receive a determined challenge from the revitalised London Transport Advertising which has increased its turnover from £5m in 1981 to £14m last year.

Transport advertising was the fastest growing medium in the UK in 1984, with a 17.5 per cent revenue rise, and LTA expanded even faster, mainly by concentrated marketing through a sales force.

Among its satisfied clients is Sharp, the electronics company, which this year has bought for £98,050 a month, 1,850 of the 8,400 bus sides available in London, the biggest bus side campaign ever. Another advertiser which thinks transport offers the ideal vehicle for reaching the public is Brook Street, the recruitment company, which has bought 24,000 of the available 110,000 tube cards in underground trains.

To improve the demand for escalator sites LTA is now selling them in groups. Pizza Hut has devised an effective advertising message for the 10 top escalator sites, leading the hungry traveller to its nearest restaurant. (It is not so effective if the escalator has to be switched in rush hours, from up-going to down-going.)

LTA is flourishing because it is making things easier for advertising agencies through providing competitive audience research data, case histories, sales package, and a comprehensive rate card. Along with OSCAR it shows what can be done to revitalise outdoor advertising.

## If your market is corporate America, Forbes will put you on the map.

If you want to make your mark on corporate America, it helps to make an impression on its leaders. And in the 1984 study by a leading independent researcher, Market Facts, Inc., Forbes was shown to be preferred reading by more corporate officers in 1,000 of America's largest service and industrial companies. In comparison

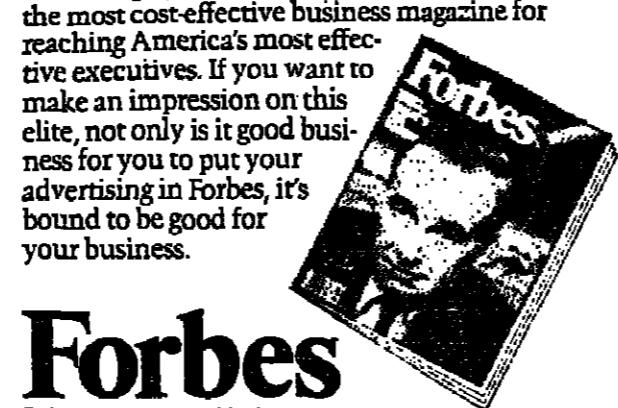
Magazines read regularly by corporate officers in 1,000 of America's largest companies\*

Forbes	68.3%
Market Facts, Inc. 1984	61.8%
FORTUNE	48.4%

Cost per Thousand Circulation

Forbes	4C Page 542.89
Market Facts, Inc. 1984	4C Page 552.79

For further information, please contact your local sales representative or James W. LaCugnola, Director of International Advertising, Forbes Magazine, 60 Fifth Avenue, New York, NY 10011, Tel: (212) 620-2200.



Forbes Magazine—60 Fifth Ave., N.Y. 10011

Part of this year's top award-winning campaign for the GLC by Boose Massini Pollitt

## Confidence in OSCAR

in the field. Undoubtedly the fresh blood in the outdoor sector has contributed to the renewed vitality in this sector.

But if the poster industry has faced problems, considerable growth and excitement has been generated by the more mobile, and specialist, forms of outdoor advertising. Taxi Media, for example, which handles over 90 per cent of the advertising on the outside of taxis, reports an excellent year with turnover in excess of £1.5m and such blue chip names as National Westminster Bank buying space.

The sides of lorries are now being exploited, with Freightliner numbering Smirnoff Vodka and the Eggs Authority among its regular advertisers.

OSCAR gives information on the pedestrian and vehicle traffic of the 80,000 poster sites in the country, with a reassuring cost per thousand for advertisers.

The data is on a computer, so at the press of a button agencies can buy the sites which they consider the most effective for their products—if they are available.

The industry has finally got its research act together at a time when advertisers, and their agencies, are aware once again of the selling impact of posters and, of equal importance, their selectivity.

New management is also improving outdoor advertising.

London and Provincial has been reborn, after acquisition, as London and Continental, and More O'Ferrall, which dominates the supersites, has added an international dimension. It also acts as agent for British Airports, with their 50m visitors a year, three-quarters of whom are ABC1s. Mills and Allen remains as the biggest company



## INTERNATIONAL COMPANIES and FINANCE

## JAPANESE FINANCIAL DEREGULATION

## Two US groups to gain trust bank status

BY OUR FINANCIAL STAFF

The Japanese Ministry of Finance (MoF) yesterday identified Morgan Guaranty and Bankers Trust as the first two foreign institutions which will gain access to the country's lucrative market for corporate finance fund management.

The MoF said it would grant licences which would enable the two to launch trust bank subsidiaries in Japan by the end of the month. Applications by seven other foreign banks—approved in principle earlier in the year, along with

those by Morgan Guaranty and Bankers Trust—were not so far advanced, it added.

The subsidiaries of the two U.S. banks are to be capitalised at an initial Y1bn (\$4.4m) each. They will be wholly owned by their respective parents but are expected to evolve close trading links with a Japanese partner.

Morgan Guaranty's offshoot, which plans links with Mitsui Trust and Banking, is to be headed by Mr Osamu Toba, who is presently a senior vice-

president of the New York parent, Bankers Trust, which is arranging an association between its trust bank unit and Sumitomo Trust and Banking, has appointed Mr Demi Ferro as president of the Japanese operation.

Mr Ferro was formerly head of Bankers Trust Florida.

Mitsui and Sumitomo are two of Japan's seven existing trust banks, which along with the hybrid Daiwa Bank have had exclusive control over

fund management in the country. Corporate pension fund assets rose by some Y2,000bn to reach Y17,500bn in the year to March, while net profits for the seven total Y77.5bn for that year.

The other foreign banks which received preliminary MoF clearance in June are Barclays of the UK as well as Chemical Bank, Citicorp, Manhattan, and Manufacturers Hanover of the U.S. and from Switzerland Credit Suisse and Union Bank of Switzerland.

## Surprise at pricing of SIA share flotation

By Chris Sherwell in Singapore

STOCK MARKET analysts expressed some surprise yesterday at the apparently high pricing proposed for shares to be offered to the public next month by Singapore international Airlines (SIA).

The largely state-owned airline is seeking a listing on the Singapore Stock Exchange, and the \$55 price was revealed in an information memorandum which SIA has circulated to employees who hold shares.

Local brokers agree that the share issue will almost certainly be successful, but say the public issue price has been pitched high and that share-owning employees stand to lose valuable profits from the issue.

The document confirms that the issue will be 500 million shares together with an unknown number of shares bought from employees under a buyout scheme.

At least half of the offered shares will be allocated to the public in Singapore, and the balance will be placed in London, New York and Tokyo.

Development Bank of Singapore is lead-managing and underwriting the issue, with S. G. Warburg & Co, Goldman Sachs International, and Daiwa Securities as co-underwriters.

Assuming share-owning employees convert all parity-paid to fully-paid shares, previously announced one-for-one scrip issue to be made in advance of the flotation will involve 284.8m shares, doubling the present issued capital to \$69.7m.

With the 500 new shares, there will thus be 619.7m shares at the time of the flotation.

The buyout offer price to employees is \$84.875, a 24 per cent discount to the public issue price to allow for commission. The price is a major attraction to employees: shares were last offered to staff at \$55.16, equivalent to \$82.58 if the effect of the scrip issue is taken into account.

Reports circulating in the market yesterday suggested that the "green market" value of SIA shares ahead of the scrip issue is anything between \$88 and \$12. This price, reflecting take-up ahead of public offering, would suggest that the \$88 level chosen for the new shares might have been pitched about right.

But some brokers disputed this by challenging the profit forecasts given by SIA, which point to pre-tax earnings of \$82.92m (U.S.\$134.4m) for the year to March 1986, some 47 per cent higher than this year's \$51.961m. The after-tax figure is \$78.55m.

Because this includes an exceptionally large surplus of \$81.17m from the sale of aircraft, they maintained, the forecast net price earnings ratio of 11.1 times was misleading, and the more reliable figure was closer to 16 or even 21, depending on how the calculations were done.

But a banker familiar with SIA argued that it was perfectly fair to include proceeds from aircraft sales as a normal part of earnings. SIA depreciated its aircraft faster than other airlines, he argued, which meant a heavier charge on profits.

## Net profits at Honda show 42% advance at mid-year

BY YOKO SHIBATA IN TOKYO

NET PROFITS for Japan's Honda Motor group soared by 42.1 per cent to Y82.49bn (\$38.3m) in the first half to August.

Honda said the increase, which came despite a substantial boost in research and development expenditure, was achieved primarily as a result of an advance in the volume of sales and Y3.6bn in foreign exchange gains.

Sales rose by 11.9 per cent to Y1,506.86bn, attributed largely to demand for the restyled Accord cars. Domestic sales were 13.4 per cent ahead to account for 28.2 per cent of the total. Overseas sales rose 11.3 per cent, although the ratio of total sales dipped by 0.3 per cent.

Sales of four-wheeled vehicles rose 5.5 per cent to 657,000 units, of which exports—up 3.1 per cent—accounted for 438,000 units including 31,000 knock-down kits to BL of the UK.

In the current year to February 1986, Honda expects to provide 67,000 kits to BL against the previous year's total of 46,000.

Unit sales of motorcycles rose by 13.1 per cent to 1.79m, partly attributed to brisk sales of scooters in the U.S., where 120,000 were sold against a target of 70,000.

For the parent company alone

pre-tax profits rose by 26.8 per cent to Y36.7bn and net profits advanced by 40.1 per cent to Y20.3bn. Sales were Y1,055bn, up 11 per cent.

Honda gave its full year earnings forecast on a parent company basis. Pre-tax profits are expected to increase by 22 per cent to Y80.2bn. Projected net profits are Y42.6bn, up 29 per cent higher than this year's \$19.61m. The after-tax figure is \$27.55m.

Because this includes an exceptionally large surplus of \$81.17m from the sale of aircraft, they maintained, the forecast net price earnings ratio of 11.1 times was misleading, and the more reliable figure was closer to 16 or even 21, depending on how the calculations were done.

But a banker familiar with

SIA argued that it was perfectly fair to include proceeds from aircraft sales as a normal part of earnings. SIA depreciated its aircraft faster than other airlines, he argued, which meant a heavier charge on profits.

## Notice to Holders

## New Zealand

## Adjustable Rate Extendible Notes, Series A

Pursuant to paragraph 5(e) of the Fiscal Agency Agreement dated November 7, 1984 between New Zealand and Citibank, N.A., fiscal agent, notice is hereby given that New Zealand has designated a Subsequent Repayment Date and interest rate for the period ending on such Subsequent Repayment Date, with respect to New Zealand's Adjustable Rate Extendible Notes, Series A (the "Notes").

## Subsequent Repayment Date

New Zealand has designated February 5, 1986 as the next Subsequent Repayment Date.

## Interest Rate

The interest rate on the Notes from November 6, 1985 to February 5, 1986 will be equal to (a) the weighted average per annum discount rate for direct obligations of the United States with a maturity of 91 days ("91-day Treasury bills"), expressed as a bond equivalent on the basis of a year of 365 or 366 days and applied on a daily basis, at the applicable 91-day Treasury bill auction (the date of such auction being herein referred to as an "Auction Date") as published by the Board of Governors of the Federal Reserve System or (if not so published) as reported by the Department of the Treasury (the "91-day Treasury bill rate") plus (b) the Applicable Spread (as defined below) for such Auction Date.

Such Treasury bills are usually sold at auction on Monday of each week unless that day is a legal holiday in which case the auction is usually held on the preceding Friday. If such Treasury bill rate ceases to be so published or reported prior to February 5, 1986, then the current rate of interest will remain in effect until the earlier of February 5, 1986 or such time as such rate is again published or reported.

The interest rate will be subject to adjustment on the calendar day following each auction of 91-day Treasury bills: *provided, however,* (i) that the interest rate in effect for the period from November 6, 1985 through the date of the first 91-day Treasury bill auction after such date shall be based upon the results of the most recent 91-day Treasury bill auction prior to such date, and (ii) that the interest rate in effect for the ten day period immediately prior to February 5, 1986 shall be based upon the results of the most recent 91-day Treasury bill auction prior to the tenth day preceding such date.

The "Applicable Spread" for an Auction Date will be equal to the greater of (a) 60% of the amount by which three-month LIBOR on such Auction Date (determined as provided below) exceeds the 91-day Treasury bill rate on such Auction Date and (b) 80 basis points.

Three-month LIBOR on an Auction Date will be equal to the arithmetic average (rounded upward, if necessary, to the nearest multiple of 1/16 or 1%) of the quotations provided by the principal London office of each of the Reference Banks (as defined below) to the Fiscal Agent on such Auction Date for United States dollar deposits for the three month period beginning on such Auction Date as offered to leading banks in the London interbank market at approximately 3:00 p.m. (London time) on such Auction Date. If on any Auction Date at least two Reference Banks provide quotations to the Fiscal Agent, three-month LIBOR on such Auction Date shall be the arithmetic average (rounded as stated above) of such quotations; if on any Auction Date less than two Reference Banks provide such quotations, then three-month LIBOR on such Auction Date shall be the same as three-month LIBOR on the immediately preceding Auction Date. "Reference Banks" means Citibank, N.A., The Chase Manhattan Bank (National Association) and Lloyds Bank PLC.

Each holder of a Note will be deemed to have elected to extend the date of repayment of such Note to February 5, 1986 unless the form entitled "Option to Elect Repayment" appearing on the reverse side of the Note or a facsimile or telex thereof, duly completed by the holder of such Note, has been received by the Fiscal Agent, in the case of Notes in registered form, at its address at 111 Wall Street, Registered Bond Processing Department, Fifth Floor, New York, New York 10043, and in the case of Notes in bearer form, at the main office of the Fiscal Agent in London, NOT LATER THAN JANUARY 27, 1986.

CITIBANK, N.A.  
Fiscal Agent

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We are pleased to announce that

Alain Adam  
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Furman Selz Mager Dietz & Birney  
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New Issue

This announcement appears as a matter of record only.

15th October, 1985



U.S.\$100,000,000

## MITSUBISHI HEAVY INDUSTRIES, LTD.

10 1/2 per cent. Guaranteed Notes 1992

The Notes will be unconditionally and irrevocably guaranteed by

The Mitsubishi Bank, Limited

Issue Price 101 1/4 per cent.

## Yamaichi International (Europe) Limited

Swiss Bank Corporation International Limited Salomon Brothers International Limited

Morgan Stanley International

Mitsubishi Finance International Limited

Amro International Limited

Bankers Trust International Limited

Banque Indosuez

Banque Nationale de Paris

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Deutsche Bank Capital Markets Limited

IBJ International Limited

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Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Nomura International Limited

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These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

15th October, 1985



## Nippon Kokan Kabushiki Kaisha

U.S. \$80,000,000

10% per cent. Guaranteed Notes 1992

Unconditionally and irrevocably guaranteed by

The Fuji Bank, Limited

Issue Price 101 1/4 per cent.

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Kleinwort, Benson Limited

Lloyds Merchant Bank Limited

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Orion Royal Bank Limited

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## INTL. COMPANIES &amp; FINANCE

Bernard Simon on the repercussions of the CCB affair

## Canadian banks search their souls

WHAT seemed a few weeks ago to be no more than the well-deserved demise of two small, mismanaged banks in Alberta has developed into deep soul-searching for the entire Canadian banking system.

As regulators and bankers seek to avoid a repetition of Canada's first bank failures in 62 years, lending practices of even the biggest institutions are likely to come under close scrutiny, including their substantial participation in loans to troubled Third World debtors.

Bankers in Toronto and Montreal are also concerned at the effect which recent events may have on the reputation of the Canadian banking system for stability and integrity. Among other things, they worry whether the blue-chip credit ratings of the big Canadian banks on international capital markets will be affected.

There is widespread agreement that the full impact of last month's collapse of Canadian Commercial Bank of Edmonton and Calgary-based Northland Bank has still to be determined. No one is sure yet how serious the small banks and other savings repositories have been shaken by the sudden flight of funds to bigger, more stable institutions.

A heavy withdrawal of deposits in the wake of the CCB and Northland failures has already made the six largest banks rally round Mercantile Bank, a Montreal-based wholesale bank in which Citibank of New York has a 24 per cent stake.

The shares of Continental Bank of Canada, with assets of C\$8.2bn (US\$4.5bn) fell to a three-year low on the Toronto Stock Exchange last week. Earlier this week, CCB said it had no funding problems. What has become known as the CCB affair became public knowledge last March when the Federal government persuaded the six biggest Canadian banks (Royal Bank of Canada, Bank of Montreal, Canadian Imperial Bank of Commerce, Bank of Nova Scotia, Toronto-Dominion Bank and National Bank) to participate in a C\$255m package to bail out Canadian Commercial Bank.

CCB, with assets of C\$2.7bn, was a regional bank founded in the 1970s during the heady western Canadian energy boom. Its heavy exposure to energy and real estate markets became a millstone when the energy boom collapsed in 1981-82. It became clear soon after last

March that Ottawa and the day that such extra reserves

were "beyond what is normal and prudent" but added that it was continuing to suffer liquidity pressures.

Mercantile has retained Salomon Brothers to help it find a merger partner; there have been persistent rumours that Citibank would take up the remainder of the equity or that one of the big six would absorb Mercantile.

That is what has usually hap-

pened in the past to Canadian banks in difficulty. The names of three of the big six banks are evidence of their regional origins.

Each has grown by tak-

ing over less fortunate institu-

tions. The Toronto-Dominion

Bank, for example, was created in 1955 by a merger between the

Toronto and Dominion banks.

No fewer than 107 banks have

come and gone in the growth of

the Canadian banking industry.

One of the key questions raised

by the CCB affair is whether

there is still a place for re-

gional banks in Canada, a huge

country where regional loyalties

are strong, but local economies

are relatively small, narrowly based

and thus volatile.

The collapse of two regional

banks and problems at a num-

ber of other small institu-

tions have certainly given a boost to

the six largest banks, all of

which are based in Ontario and

Quebec, and all of which have a

wide basis of retail deposits.

Many local authorities and utili-

ties, once tempted by the small

banks' generous deposit rates,

have begun to place security

above returns and are shifting

funds to the big six.

New doubts about the efficacy

of the present regulatory system

have allowed the big banks

— regarded by many Canadians as

insensitive oligopolists — to stop

worrying for the time being

about government plans to sharp-

pen competition on the financial

services industry. Proposals

made in a green paper earlier

this year to sanction the crea-

tion of bank subsidiaries by the

fast-growing financial con-

glomerates are unlikely to be

implemented for some time, if

ever.

According to one banker, the

conditions for survival of

regional institutions in future

will include a solid retail base

and a diversified loan

portfolio.

He points to Bank of British

Columbia in Vancouver, which

appears to have been relatively

unscathed by the latest rash

of rumours. Besides having 60

branches throughout

western Canada, the bank was

given a large injection of

capital and a new manage-

ment team last year when there were

fears that it was on the ropes.

Recent events are bound to

bring far-reaching changes in

official supervision of Canada's

financial institutions.

The highest priority is being given

to ways of maintaining closer

scrutiny over bank loans and

to reform of the government's

deposit insurance scheme.

## Better regulation

The big banks hope that better regulation will not mean tighter regulation. Some argue that the Inspector-General of banks, an official who reports to the Minister of Finance, already has all the powers he needs to bring errant institutions to heel. For example, he can order a bank to appoint new auditors.

Moves are already afoot among the big banks to stave off more government intervention by improving self-policing mechanisms. One proposal is the creation of an industry surveillance committee comprised of senior retired bankers with power to discipline and govern themselves.

The banks are also likely to examine closely the role of their external auditors and boards of directors. The average board of a large Canadian bank consists of no fewer than 40 people (compared with 24 in the U.S. and 22 in Britain). Representation for big customers, women and various interest groups has been more important in some cases than a director's knowledge of banking.

The big banks may be excessively optimistic in believing that they can fend off stiffer government surveillance of their activities. The Inspector-General has already begun strengthening his staff by recruiting retired bankers as consultants. One of these, a former vice-chairman of the Bank of Nova Scotia, compiled the report on CCB which persuaded the government to put the Edmonton bank into liquidation.

With their position as the kingpins of the Canadian financial system more securely entrenched than ever, the big banks may face more, rather than fewer, calls from a suspicious public for outside monitoring of their operations.

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New Issue/October, 1985

U.S. \$250,000,000

## Chemical New York Corporation

Floating Rate Subordinated Capital Notes  
Due October 1997

Salomon Brothers International Limited

Bank of Montreal Bank of Tokyo International Limited

Bank of Yokohama (Europe) S.A.

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The Taiyo Kobe Bank (Luxembourg) S.A.

Takugawa International Bank (Europe) S.A.

## UK COMPANY NEWS

## Paterson Zochonis profit up £7.7m

WITH GREATLY increased contributions from associates and investment income, the Paterson Zochonis group of West African merchants and manufacturers has beaten its profit expectations.

The directors were looking for at least £2.6m for the year ended May 31, 1985. The final return is a record £38.6m at the pre-tax level, compared with £20.8m in 1984. The final dividend is 4.5p for a total of 5.5p net, against 5.15p.

Mr J. B. Zochonis, chairman, says the result reflects a satisfactory improvement in the performance of most major areas of operation. Following completion of the £100m capital expenditure programme in 1984, the results from Nigeria benefited from the first full year's output of the new detergents plant and increased production from the soap and packaging plants.

Zochonis group profits showed an increase, with the UK companies improving their performance and lifting their share of the soap market. In Australia profits were lower, although pre-

vious market share gains were maintained. Kenya also did well, benefiting from the first full year's production of the soap factory bought last year.

For the current year, Mr. Zochonis says most group operations have made a satisfactory start. Subject to Nigeria's import licence for 1986, the exchange rate policy, and unforeseen circumstances, profit for the first half should be comparable with the £17.5m earned in the same period of 1985.

The satisfactory performance last year of the Nigerian detergent, soap and packaging plants was made possible by the government's policy of allowing the import of the essential raw materials for the manufacture of priority items.

In the stringent economic conditions prevailing in Nigeria it is not surprising says Mr. Zochonis that other group factories did not meet the same priority as those producing detergents, toiletries and confectionery were adversely affected in varying degrees by shortages of raw materials.

The cash position improved largely as a result of prompt payment against shipments to Nigeria and recovery of insured debts relating to previous years. At May 31, bank loans and overdrafts falling within one year had come down from £67.26m to £29.47m. Net assets were £153.85m (£148.59m).

Turnover for the year moved up from £262.6m to £276.5m. The operating profit was £24.6m (£4.22m), while associates' earnings improved from £1.5m to £15.4m and net profit increased from £5.5m to £9.15m.

Interest payable was little changed at £10 (£10.34m).

Tax takes £15m (£14m) and minorities £1.48m (£2m) to leave the attributable profit at £10.08m (£1.94m) earnings per 100 share of £3.61p (29.85p). Last year there were extraordinary credits of £719,000.

A deficit of £5.25m (surplus £1.48m) on currency translation has been dealt with through reserves.

## • comment

With some 70 per cent of Pat-

erson Zochonis' profits dependent one way or another on what happens in Nigeria an assessment of the shares tends to be a political exercise. This year two large question marks hang over prospects: first, whether a deal with the IMF will bring a devaluation of the naira, and second, how PZ fares in the renewal of its import licences for raw materials. If for the sake of profits forecast, one looks no closer than the latest increase in the Zochonis' operations should outweigh a further decline at Thermocel and deliver around £40m. On a 4 per cent tax charge this has the shares, up a remarkable 17p at 175p, on a prospective p/e ratio of 4. On the other hand they still look cheap: the ratings seem to have taken care of most things that can go wrong and PZ has a track record of showing remarkable resilience in the face of such difficulties. On the other hand the political risks are more than the share price may prove popular in the foreseeable future and there is nothing in the yield.

## Sovereign Oil &amp; Gas dividend deferred

THE DIRECTORS of Sovereign Oil & Gas, exploration and production company, says that considering the unstable period which has been for the oil industry, they feel it is in the best interest to defer making a decision on a first dividend payment until the year end.

For the six months ended June 30, 1985 pre-tax profits increased from £7.65m to £8.55m, but directors point out that it is already clear the company will experience lower revenues in the second half of the year, a trend that, if it were to continue, if the price of oil remains strong or oil prices fall.

The directors say that last year the background was one of a stronger and higher oil price. In May they said that, subject to no substantial fall in the oil price, they were proposing to pay the company's first dividend as an interim payment in October.

However, with the change in circumstances, they were waiting until the year end, when the situation will be reviewed in light of the conditions then prevailing.

Turnover for the six months amounted to £32.85m, against £31.41m while gross profit came out at £13.87m (£11m).

After a deferred tax charge of £4.98m (£4.97m) earnings per share are given as 11.08p, compared with 12.8p.

The directors say the company will continue its extensive exploration programme to identify new reserves, and reports success in the Ninth Round of licences with Block awards in the west of Shetlands, the central North Sea and in the Southern Gas Basin.

The directors feel the move into gas bearing areas is correct and the future price of gas should be more stable than for oil. The company's reserves are also 22.30 and for the first half of

improved with the acquisition of a further interest in the Claymore Field, providing Sovereign with an additional tax shelter for its exploration programme.

Production from Claymore since January averaged 84,500 bopd, of which the company has a 2 per cent interest in the 1,890 bopd over the period.

Production from the Brae Field is averaging 91,000 bopd—the company has a 4 per cent interest—while at Forties the average is 448,000 bopd.

## • comment

Sovereign Oil and Gas is steadily signalling that net profits for the year are not going to be much better than £35m. This is the result of the present £20 a barrel oil price. The average for the first half was £22.30 and for the first half of

1984 a £1 or so more than that. The news on the second half outlook has been enough to depress the share price by 5p to 115p, roughly the net asset value without allowing anything for discoveries. This is a low for the year so far—and as the oil price generalised and the pound does not look likely to collapse the short term prospects are not rosy for the share price.

As far as discoveries go, Emerald is marginal and low oil prices could prevent its development. The West of Shetlands gas well has been found to be uncommercial. However, the company is tax efficient with the 25m exploration programme more or less covered by income from Brae, Forties and Claymore. The prospect of a maiden dividend this year is getting less as each analysts' report on the future of oil comes out; as such the possibility of the shares rising seems limited.

## DIVIDENDS ANNOUNCED

	Date	Corre-	Total	Total
	Current	spending for	last	year
	payment	payment	div.	year
Alex Workwear	int 2.25	Nov 21	1.95	1.1
BM Group	0.90	Nov 29	0.7	1.1
Edinburgh Inv.	int 1.3	Dec 3	1.1	2.85
H & C	int 4.5	Dec 9	4.5	20
Indi Precision Castings	1.445	—	2.06	1.86
Walter Lawrence	int 1	Jan 2	1*	3.42*
Merchants Warehousing	0.9	—	1.2	1.5
Newton	0.427	—	0.75	1.38
Paterson Zochonis	1.35	Dec 3	3.7	5.15
Peacock Property	1.25	Dec 17	4.5	8
PSM Int. Corp.	int 0.75	—	0.75	3.15
Sovereign Computers	0.75	—	—	—
Time Products	int 0.55	Feb 3	0.35	—
Tyne Tees	int 3.1	Dec 9	3	10.5
Ufd Ceramic Dist.	int 1	Dec 16	1	3.5

Dividends shown per share not except where otherwise stated.  
\* Exports, after allowing for foreign issues. + USM stock.  
† Unquoted stock. † Partly to reduce disparity. || For 15 months.  
\*\* Total of not less than 3.25p forecast.

	TODAY		
Interests—All Call, Adds	Property, Insurance, Building, Carton		
Business, British Home Stores, Investment	Trust, Dupont, Fogarty, Hawker		
Claymore, City of Oxford, Investment	Society, Jardine Matheson, Jardine		
Emerald, Marshall's, Universal, Spirax	Sero Engineering, Sun Life Assurance		
Fairfax, Forties, Fortescue, Gas	Society, Union, Parcel		
	FUTURE DATES		
Interests—All Call, Adds	Property, Insurance, Building, Carton		
Business, British Home Stores, Investment	Trust, Dupont, Fogarty, Hawker		
Claymore, City of Oxford, Investment	Society, Jardine Matheson, Jardine		
Emerald, Marshall's, Universal, Spirax	Sero Engineering, Sun Life Assurance		
Fairfax, Forties, Fortescue, Gas	Society, Union, Parcel		
Interests—All Call, Adds	Property, Insurance, Building, Carton		
Business, British Home Stores, Investment	Trust, Dupont, Fogarty, Hawker		
Claymore, City of Oxford, Investment	Society, Jardine Matheson, Jardine		
Emerald, Marshall's, Universal, Spirax	Sero Engineering, Sun Life Assurance		
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Emerald, Marshall's, Universal, Spirax	Sero Engineering, Sun Life Assurance</td		





A copy of this document, which comprises listing particulars with regard to Continental Assets Trust Public Limited Company ('the Company') in accordance with The Stock Exchange (Listing) Regulations 1984, has been delivered to the Registrar of Companies in Edinburgh as required by those Regulations. Application has been made to the Council of The Stock Exchange for admission to the Official List of the Ordinary Shares of 75p each of the Company now being offered for sale, and of the Warrants attached thereto when detached.

# CONTINENTAL ASSETS TRUST Public Limited Company

Incorporated in Scotland under the Companies Act 1985 with registered number 95069

## OFFER FOR SALE

by

PHILLIPS & DREW and BELL, LAWRIE, MACGREGOR & CO.

of

12,000,000 Ordinary Shares of 75p each (with Warrants attached) at 100p per share  
payable as to 50p on application and as to the balance of 50p on 15 April 1986

### DIRECTORS, SECRETARY AND ADVISERS

#### Directors

DAVID ALEXANDER OGILVY EDWARD (Chairman)  
32 Heriot Row, Edinburgh, Scotland

BARON EVENCE COPPEE  
Avenue F. Roosevelt 33, 1050 Brussels, Belgium

PHILIPPE MARIE GUERIN

50 rue Jacob, 75006 Paris, France

IAIN ALASDAIR WATT

Sycamore Bank, North Queensferry, Fife, Scotland

Secretary, Registered Office and Principal Place of Business

IAN JOHN PATERSON BROWN, Chartered Accountant,  
One Charlotte Square, Edinburgh EH2 4DZ

#### Investment Managers

IVORY & SIME plc, One Charlotte Square, Edinburgh EH2 4DZ

#### Registrars and Transfer Office

BANK OF SCOTLAND, 26A York Place, Edinburgh EH1 3EY

#### Auditors and Reporting Accountants

ARTHUR YOUNG, Chartered Accountants, 17 Abercromby Place,  
Edinburgh EH3 6LT

#### Bankers

THE ROYAL BANK OF SCOTLAND plc, 2-4 Lombard Street,  
London EC3V 9PA

THE BANK OF NEW YORK, 147 Leadenhall Street,  
London EC3V 3PN

#### Receiving Bankers

BANK OF SCOTLAND, New Issue Department, 26A York Place,  
Edinburgh EH1 3EY

BANK OF SCOTLAND, New Issue Department, 3rd Floor,  
Broad Street House, 35 Old Broad Street, London EC2P 2HL

#### Solicitors to the Company

SHEPHERD & WEDDERBURN, W.S., 16 Charlotte Square,  
Edinburgh EH2 4YS

#### Solicitors to the Offer

CLIFFORD-TURNER, Blackfriars House, 19 New Bridge Street,  
London EC4V 6BY

Stockbrokers to the Company and to the Offer

PHILLIPS & DREW, 120 Moorgate, London EC2M 6XP  
BELL, LAWRIE, MACGREGOR & CO., Eskise House,  
68 Queen Street, Edinburgh EH2 4AE

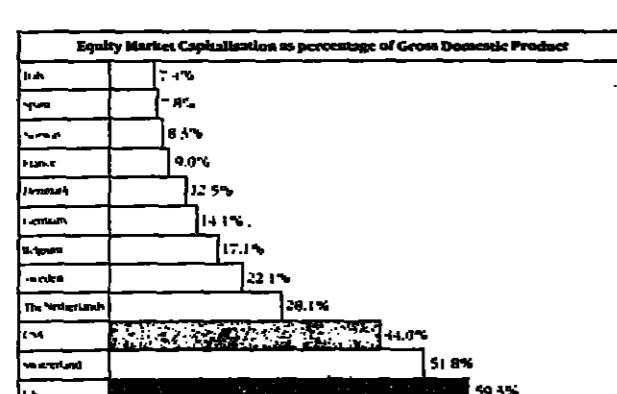
### INTRODUCTION

The Company, which is incorporated in Scotland, is a new investment trust which will specialise in investment in small companies in Continental Europe. The Company will be managed by Ivory & Sime, one of the leading independent investment management companies in the United Kingdom. Ivory & Sime's involvement in Continental European stockmarkets dates back to 1960 and it has since 1972 been involved in the Second Marché in France.

The Directors believe that changing attitudes to the financing of companies in Continental Europe offer attractive opportunities for investment in companies at an early stage of their growth. They also foresee advantages to the Company in participating in the development stages of new second tier or 'alternative' European stockmarkets.

### STOCKMARKET BACKGROUND

It is the Directors' opinion that many Continental European economies and banking systems are as well developed as those of the United Kingdom and the United States. However, the development of most Continental European stockmarkets has significantly lagged behind that of their United States and United Kingdom counterparts, as illustrated by the following table:



#### Notes:

1. Gross Domestic Product and Equity Market Capitalisation as at 31 December 1984.

2. Equity Market Capitalisation excludes investment companies and foreign domiciled companies.

3. Sources: (a) Equity Market Capitalisation: Capital International Perspective.

(b) Gross Domestic Product: International Monetary Fund.

The reason for this comparative lack of development is that Continental stockmarkets have not shared in one major feature of the United States and United Kingdom stockmarkets, namely a high volume of both primary and secondary equity capital. This lack of new equity issues can be attributed to the traditional domination of Continental European corporate financing by banking institutions, with an emphasis on debt.

In the Directors' view this emphasis is changing, mainly because certain European governments have in recent years encouraged a more positive attitude towards investment in small companies, which is reflected in the introduction in 1978 of the 'Loi Monory', whereby individuals receive tax relief for investment in quoted French equities. This legislation was supplemented by the Loi de Finances of 1982 which introduced the CEA (Compte d'Epargne en Actions) System, conferring similar advantages. Similar legislation has been introduced in Belgium and in a number of countries various types of non-equity investment have been made less attractive by the removal of tax advantages.

This change of attitude has resulted in a more positive approach towards equity issues from companies seeking to raise finance and towards equity investment from domestic and international investors. The most important manifestation of this approach has been the creation of 'alternative' markets such as Second Marché in France, Parallel Markets in The Netherlands, Borse 2 in Norway and Second Marché in Belgium. The development of these 'alternative' markets is providing an important source of equity finance for small companies which require to raise new capital but cannot or do not wish to meet the more onerous requirements involved in obtaining a full listing.

### 'ALTERNATIVE' MARKETS

Some of the main features of these 'alternative' markets, which in each case are subject to regulation by the principal Stock Exchange authority, are set out below.

#### France

The French Second Marché was launched on 1 February 1983. This co-incided with the demise of the Hors Cote-Compartiment Spécial, a market intended as a stepping stone for companies aiming eventually for a full listing on the Cote Officielle. The companies that were quoted on the Hors Cote-Compartiment Spécial were transferred to the Second Marché.

The Directors of the Company ('the Directors'), whose names appear in this document, are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. All the Directors accept responsibility accordingly.



## OFFER FOR SALE

by

PHILLIPS & DREW and BELL, LAWRIE, MACGREGOR & CO.

of

12,000,000 Ordinary Shares of 75p each (with Warrants attached) at 100p per share  
payable as to 50p on application and as to the balance of 50p on 15 April 1986

**The Company has been informed that European Assets Trust N.V., Bank of Scotland 1976 Pension Scheme, A.G. de 1824 Compagnie Belge d'Assurance Générale Vie and the Directors intend to apply for a total of 5,007,000 Ordinary Shares: these applications will be accepted in full. Clients of Phillips & Drew and of Bell, Lawrie, Macgregor & Co. and sub-underwriters are expected to apply for a total of 6,993,000 Ordinary Shares and these applications will be accepted as to not less than 50 per cent (3,496,500 Ordinary Shares).**

### SHARE CAPITAL

Authorised	To be issued partly paid in Ordinary Shares of 75p each	\$9,000,000
\$10,800,000		

Successful applicants (or their nominees) will receive one Warrant for every five Ordinary Shares registered in their names. Each Warrant carries the right to subscribe for one Ordinary Share at a price of 100p (subject to the usual adjustments) on 30 April in any year from 1987 to 1996 inclusive.

The Application List for the Ordinary Shares (with Warrants attached) now being offered for sale will open at 10 am on Tuesday 22 October 1985 and may be closed at any time thereafter. The procedure for application and an Application Form are set out at the end of this document.

No. of Companies*	Quoted on Second Marché	With a full listing
February 1983	21	189
August 1984	62	177
August 1985	98	189

#### Information on Second Marché

Principal activities of companies quoted

Finance, Services, Food and Drink and Textiles

Marketability requirements

At least ten per cent of the issued share capital must be made available to the public within three years of obtaining a quotation

\*Excluding foreign companies.

†Excluding investment companies.

The Netherlands

The Parallel Market of the Amsterdam Stock Exchange was launched in January 1982, replacing a poorly regulated predecessor.

No. of Companies*	Quoted on Parallel Market	With a full listing†
January 1982	11	209
August 1983	19	204
August 1984	29	203
August 1985	36	206

#### Information on Parallel Market

Principal activities of companies quoted

Investment Companies, Electronics and Electricals

Marketability requirements

At least ten per cent of the issued share capital, which must be at least Dfl. 2.5m. (approx. £0.6m.), must be made available to the public

\*Excluding foreign companies.

†Excluding investment companies.

Norway

Borse 2 of the Oslo Stock Exchange was launched in October 1984. 16 companies which had previously been quoted on the over-the-counter market (also known as the Corridor Market) were transferred to Borse 2.

At 31 August 1985, 31 companies were quoted on this market.

The Directors are all non-executive.

Secretary

Mr John Peterson Brown, aged 31, is Secretary of the Company and is an employee of Ivory & Sime which he joined in 1982. He is a Chartered Accountant and is Secretary of First Charlotte Assets Trust PLC and Assistant Secretary of British Assets Trust PLC and Edinburgh American Assets Trust PLC, which are also managed by Ivory & Sime.

Investment Managers

The Company will be managed by Ivory & Sime. Ivory & Sime is one of the leading independent investment management companies in the United Kingdom with funds under management of approximately £32,000 million. It currently manages or advises eleven listed investment companies, each with a specific investment objective as detailed below:

Atlantic Assets Trust PLC

British Assets Trust PLC

Edinburgh American Assets Trust PLC

European Assets Trust N.V.

First Charlotte Assets Trust PLC

Japan Assets Trust PLC

North Sea Assets PLC

Pacific Assets Trust PLC

Personal Assets Trust PLC

The Independent Investment Company PLC

Viking Resources Trust PLC

Capital growth—emphasis on American companies

Capital growth—emphasis on medium-sized companies in Continental Europe

Capital growth—emphasis on the United Kingdom

Capital growth—through investment in Japan

Capital growth—emphasis on the oil and gas industry

Capital growth—through investment in the Asian Pacific region, excluding Japan and Australia

Capital growth—through investment in the United States

Capital growth—emphasis on individuals

Capital growth—technology companies

Capital growth—natural resources, principally oil and gas companies

Dividend Policy

As a result of the Company's investment policy of capital growth and the relatively low yield on securities in the markets in which the Company proposes to invest, it is likely that net revenue, and consequently dividends, will be small.

The income of the Company will be derived wholly or mainly from shares and other securities. It is the Directors' intention to retain no more than 15 per cent of the income derived from shares and securities.

(d) Application will be made to the Council of The Stock Exchange for the Ordinary Shares allotted pursuant to any exercise of subscription rights to be admitted to the Official List, and the Company will use all reasonable endeavours to obtain the grant thereof not later than 14 days after the relevant subscription date.

(e) Within 7 days following the final subscription date the Company shall send to all shareholders who state within 14 days following that date, provided that in the case of the exercise of the net proceeds of any sale will exceed the aggregate subscription price, any such subscription rights as have not been exercised and held the Ordinary Shares acquired on such subscription and, within two calendar months of the final subscription date, distribute the net proceeds less such subscription price *pro rata* to the persons entitled thereto, provided that entitlements of under £2 shall be retained for the benefit of the Company.

### 2. Adjustment of Subscription Rights

(a) If on a date (or by reference to a record date) on or before the final subscription date the Company shall issue fully paid Ordinary Shares by way of capitalisation of profits or reserves or effect any sub-division or consolidation and division of its ordinary share capital, the number and/or nominal value of the Ordinary Shares to be subscribed on any subsequent exercise of the subscription rights will as from that date be increased or, as the case may be, reduced in due proportion so that the rights will be exercised accordingly. On any such capitalisation, sub-division or consolidation and division, the auditors for the time being of the Company shall certify the appropriate adjustments and, within 28 days thereof, notice will be sent to each holder of a Warrant together with a Warrant in respect of additional shares for which that holder is entitled to subscribe in consequence of such adjustments, fractional entitlements being ignored.

(b) If on a date (or by reference to a record date) on or before the final subscription date the Company makes any offer or invitation (whether by rights issue or otherwise but not being an offer to which paragraph 2(e) above applies) to the holders of the Ordinary Shares, or any offer or invitation (not being an offer to which paragraph 2(e) above applies) is made to such holders otherwise than by the Company, then the Company shall, so far as it is able, procure that at the same time the same offer or invitation is made to the other holders of the Warrants as if the same rights had been exercisable and had been exercised on the day immediately preceding the date of the offer or invitation or invitation on the terms (subject to any adjustment pursuant to paragraph 2(e) above) on which the same could have been exercised on the last preceding subscription date.

### 3. Other Provisions

So long as any subscription rights remain exercisable:

(a) The Company shall not (i) make any distribution of capital profits or capital reserves except by means of a capitalisation issue in the form of fully paid Ordinary Shares, (ii) issue securities by way of capitalisation of profits or reserves except fully paid Ordinary Shares issued to the holders of its Ordinary Shares or (iii) on or before reference to a record date within the period of six weeks ending on any subscription date make any such offer or invitation as is referred to in paragraph 2(e) above;

(b) The Company shall not in any way modify the rights attached to its existing Ordinary Shares as a class, or create any new class of equity share capital except for shares which carry as compared with the existing Ordinary Shares no greater rights as regards voting, dividend or capital;

(c) The Company shall issue any Ordinary Shares credited as fully paid by way of capitalisation of profits or reserves if at a time the Company would on any subsequent exercise of the subscription rights be obliged to issue Ordinary Shares at a discount;

(d) except with the sanction of an extraordinary resolution of the holders of the Warrants, the Company shall not effect any reduction of share capital involving repayment of capital or any reduction of uncalled liability in respect of its share capital or (except as authorised by Section 170(1) of the Companies Act 1985 (as originally enacted or any subsequent modification or re-enactment thereof)) effect any reduction of any share premium account or capital redemption reserve involving repayments;

(e) The Company shall keep available for issue sufficient authorised but unissued share capital to satisfy in full all subscription rights remaining exercisable;

(f) if at any time an offer or invitation is made by the Company to the holders of its Ordinary Shares by the Company or by any person to whom it is offered, the Company shall immediately give notice thereof to the registered holders of Warrants, and each such holder shall be entitled, at any time while such offer or invitation is open for acceptance, to exercise his subscription rights on the terms on which the same could have been exercised on the last preceding subscription date (subject to any adjustment pursuant to paragraph 2(e) above) so as to make effect as far as possible his rights immediately prior to the date (or record date) of such offer or invitation;

(g) if at any time an offer is made to all Ordinary shareholders of the Company (or all such shareholders other than the offeror and/or persons acting in concert with the offeror) to acquire the whole or any part of the issued ordinary share capital of the Company and the Company becomes aware that as a result of such offer or invitation to cast a majority of the votes which may otherwise be cast at a general meeting of the Company or which may become exercisable in the offeror and/or such persons or companies as aforesaid, the Company shall give notice of such voting to the holders of the Warrants within 14 days of becoming so aware, and each such holder shall be entitled, at any time within the period of 30 days immediately following the day of such notice, to exercise his subscription rights on the terms on which the same could have been exercised on the last preceding subscription date;

(h) if an order is made or an effective resolution is passed for winding up the Company (except for the purpose of reconstruction, amalgamation or utilisation on terms sanctioned by an extraordinary resolution of the holders of the Warrants), each holder of a Warrant will (if in such case it were not otherwise possible for him to do so) in respect of each Ordinary Share which, together with the full amount of all outstanding subscription rights, exceeds the subscription price) be treated as if immediately before the date of such order or resolution his subscription rights had been exercisable and had been exercised in full on the terms (subject to any adjustment pursuant to paragraph 2(e) above) on which the same could have been exercised on the last preceding subscription date (subject to any adjustment pursuant to paragraph 2(e) above) on which the same could have been exercised on the last preceding subscription date;

(i) if an order is made or an effective resolution is passed for winding up the Company (except for the purpose of reconstruction, amalgamation or utilisation on terms sanctioned by an extraordinary resolution of the holders of the Warrants), each holder of a Warrant will (if in such case it were not otherwise possible for him to do so) in respect of each Ordinary Share which, together with the full amount of all outstanding subscription rights, exceeds the subscription price) be treated as if immediately before the date of such order or resolution his subscription rights had been exercisable and had been exercised in full on the terms (subject to any adjustment pursuant to paragraph 2(e) above) on which the same could have been exercised on the last preceding subscription date (subject to any adjustment pursuant to paragraph 2(e) above) on which the same could have been exercised on the last preceding subscription date;

(j) if the Company shall not grant (or agree to grant) any option in respect of or create any rights of subscription for any Ordinary Shares the nominal amount of which, together with the aggregate nominal amount of any Ordinary Shares over which options or rights of subscription (other than the subscription rights conferred by the Warrants) shall be subsisting at the date of the grant of such option, would exceed 10 per cent of the nominal amount of the Ordinary Shares then in issue, not (except with the sanction of an extraordinary resolution of the holders of the outstanding Warrants) will the Company grant (or agree to grant) any option in respect of or create any rights of subscription for, or issue any loan capital carrying rights of conversion into, Ordinary Shares if the price at which any such option or right is exercisable is lower than the subscription price for the time being;

(k) the Company shall not change its financial year-end from 31 December without giving to the holders of the Warrants at least two calendar months' written notice thereof and of the new date to be substituted for 30 April in paragraph (e) above.

### 4. Modification of Rights

All or any of the rights for the time being attached to the Warrants may from time to time (whether or not the Company is being wound up) be altered or abrogated with the sanction of an extraordinary resolution of the holders of the outstanding Warrants.

### 5. Purchases

The Company and its subsidiaries shall have the right to purchase Warrants in whole or by tender available to all holders of the Warrants alike at any price or by private treaty at a price not more than 10 per cent in excess of the middle market quotation for the Warrants on the previous dealing day. All Warrants so purchased shall forthwith be cancelled and shall not be available for issue or resale.

### 6. Transfers

Each Warrant will be registered and will be transferable in whole or in part by instrument of transfer in any usual or common form, or in any other form which may be approved by the Directors, except that no transfer of right to subscribe for a fraction of an Ordinary Share may be effected.

### 7. General

(a) The Company will, concurrently with the issue of the same to its shareholders, send to each registered holder of a Warrant (or in the case of joint holders to the first-named) a copy of each published Annual Report and Accounts of the Company, together with all documents required by law to be annexed thereto, and copies of every statement, notice or circular issued to Ordinary shareholders.

(b) For the purpose of these Particulars, "business day" means a day (excluding Saturday) on which banks in Scotland are open for business and "extraordinary resolution" means a resolution proposed at a meeting of the shareholders of the Company in general, special and hybrid meetings by a majority of not less than three-fourths of the votes cast, whether on a show of hands or on a poll.

(c) If any of the events referred to in paragraphs 2(e), 3(f), 3(g) and 3(h) above shall occur prior to the first subscription date, the paragraph concerned shall be read and construed in relation to that event as if the words "first subscription date" were substituted for the words "last preceding subscription date".

(d) All the provisions of the Articles of Association for the time being of the Company as instruments of transfer, transfer books, the register and general meetings shall apply as though the same concerned were a class of shares forming part of the Ordinary Shares but so that the holder of any Warrant shall be the holder (provided in person or by proxy) entitled to acquire one-third in nominal amount of the Ordinary Shares in respect of which subscription rights remain exercisable, (e) every holder of a Warrant present in person at any such meeting shall be entitled on a show of hands to one vote and every such holder present in person by proxy shall be entitled on a poll to one vote for every Ordinary Share which is entitled to one vote.

(f) Any of the events referred to in paragraphs 2(e), 3(f), 3(g) and 3(h) above shall occur prior to the first subscription date, the paragraph concerned shall be read and construed in relation to that event as if the words "first subscription date" were substituted for the words "last preceding subscription date".

(g) The Company may, from time to time, by Special Resolution reduce the capital, any share premium account and any capital redemption reserve in any manner authorised by law.

### APPENDIX II

#### GENERAL INFORMATION

##### 1. History and Share Capital

(a) The Company was incorporated in Scotland under the Companies Act 1985 on 12 September 1985 (registered number 950659) as a public company limited by shares with an authorised share capital of £10,800,000 divided into 14,400,000 Ordinary Shares of 75p each, of which 75p were agreed to be taken by the subscribers of the Memorandum of Association and are included in the Offer for Sale.

(b) The Company has not carried on business or incurred borrowings pending the issue by the Registrar of Companies of a certificate under Section 117 of the Companies Act 1985.

(c) The issue of the securities now being offered was authorised by the Company in General Meeting on 11 October 1985. On or about 23 October 1985, the Directors issued their resolution for the allocation of 11,999,990 Ordinary Shares (with Warrants attached) to Phillips & Drew and Bell, Lawrie, Macgregor & Co. pursuant to the provisions of the Offer for Sale Agreement referred to in Section 3 below.

(d) Subject to any special rights or restrictions attaching to any shares or any class of shares issued by the Company in the future, the holders of the Ordinary Shares to be subscribed on any subsequent exercise of the subscription rights will as from the date of issue be entitled to the same rights as the Company in respect of its ordinary share capital.

(e) Save as disclosed in this Section 1, no share or loan capital of the Company has been issued for cash or for a consideration other than cash and no such capital of the Company is now proposed to be issued.

(f) No Warrant disclosed in Sections 3 and 4 below, no commissions, discounts, brokerage or other special terms have been granted by the Company in connection with the issue or sale of any share or loan capital.

(g) Save for the Warrants, no share or loan capital of the Company is under option or is agreed conditionally or unconditionally to be put under option.

##### 2. Indebtedness

Save as disclosed in Section 4 below, the Company has no loan capital (including term loans) outstanding, or created but unincurred, and no outstanding mortgages, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptance or acceptance credits, hire purchase commitments, guarantees or other contingent liabilities.

##### 3. Offer for Sale Agreements

Under an agreement ("the Offer for Sale Agreement") dated 11 October 1985 between (i) the Company, (ii) Ivory & Sime, (iii) Phillips & Drew & Co. ("P&D") and Bell, Lawrie, Macgregor & Co. ("BLM"), P&D and BLM have jointly and severally agreed, conditionally on *inter alia* the admission of the Company to the Stock Exchange not later than 1 November 1985 to issue 11,999,990 Ordinary Shares (with Warrants attached) at a price of 75p per share for £8,999,990.

(a) The Offer for Sale Agreement is dated 11 October 1985 and is for the period of 12 months from the date of issue of the Warrants (with Warrants attached) to Phillips & Drew and Bell, Lawrie, Macgregor & Co. to 15 April 1986. P&D and BLM will underwriting commissions at rates of up to 1 1/4 per cent of the Offer for Sale Price (plus value added tax), and their own legal and out-of-pocket expenses.

Under the Offer for Sale Agreement, warranties and indemnities have been given to P&D and Ivory & Sime by the Company. The Offer for Sale Agreement contains provisions which provide it with a right to terminate the Offer for Sale if P&D and BLM fail to subscribe to the Warrants in the amount of 95% of the aggregate amount of the Warrants purchased by P&D and BLM or by P&D and BLM or, by P&D and BLM or by the Company, if P&D and BLM or the Company determine that, by reason of any material adverse change in market conditions, the Offer for Sale should not proceed.

##### 4. Expenses and Applications of Net Proceeds

The Company will pay its preliminary expenses of £500 and also the expenses of and incidental to the Offer for Sale including all necessary legal expenses, audit, professional, printing and stationery expenses, the fees and expenses of the Receiving Banks and the Registrars and Brokerage of 1/2 per cent where applicable (see "Procedure for Application" below). The aggregate costs and expenses payable by the Company (including value added tax where applicable) are estimated to be £500,000. After meeting these expenses, the net proceeds of the issue of 12,000,000 Ordinary Shares (with Warrants attached), which will be available to the Company for investment, are estimated to amount to approximately £1,500,000.

##### 5. Memorandum and Articles of Association

The Memorandum of Association of the Company provides that the Company's principal objects are to carry on the business of an Investment Trust Company or Investment Company in all its branches. The objects of the Company are set out in full in Clause IV of the Memorandum of Association which is available for inspection at the addresses specified in Section 10 below.

The Articles of Association of the Company contain *inter alia* provisions to the following effect:

##### Directors

(a) A Director shall not be required to hold any shares of the Company by way of qualification. A Director who is not a member of the Company shall nevertheless be entitled to attend and speak at General Meetings.

(b) The Directors of the Company shall be paid such remuneration for their services as is determined by the Board of Directors taking into account the remuneration which shall be deemed to be fair to the Company.

(c) The Directors of the Company shall be paid such remuneration as is determined by the Board of Directors taking into account the amount of such remuneration shall not exceed £50,000 per annum. Such remuneration shall be deemed to accrue from day to day. The Directors are also entitled to be paid all travelling, hotel and incidental expenses properly incurred by them in connection with the business of the Company. (d) The Directors shall be entitled to an expense of 10% of their remuneration for services performed on behalf of the Company or otherwise for the performance of any special services.

(e) At the first Annual General Meeting of the Company all the Directors shall retire from office and at each Annual General Meeting thereafter so long as the Board consists of no more than five, one of their number shall retire from office and the other four shall be re-elected.

(f) The Board shall consist of not less than five members and no more than seven members.

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## UK COMPANY NEWS

This announcement appears as a matter of record only.

15th October, 1985



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## Johannesburg Investments

## Consolidated Group

(All companies mentioned are incorporated in the Republic of South Africa)

Gold mining companies' reports for the quarter ended 30 September 1985 with comparative figures for the previous quarter

### Randfontein Estates

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited  
Registration Number 010020006  
Issued Capital: R12 227 108  
(Divided into 8 113 553 shares of R2 each)

Operating Results (R000)

	Quarter ended 30.09.85	30.06.85
<b>OPERATING RESULTS</b>		
(Unaudited)		
Gold		
Ore milled—tons	1 578 000	1 458 000
Kilograms produced	8 206	8 154
Yield—grams per ton	5.2	5.6
Revenue—per ton milled	R104.72	R104.75
Working cost—per ton milled	R42.50	R42.50
Profit—per ton milled	R62.42	R62.42
Uranium		
Tons treated	864 000	757 000
Kilograms produced	164 485	144 511
Yield—kilograms per ton	0.19	0.19
FINANCIAL RESULTS (R000)		
(Unaudited)		
Revenue from gold	161 841	152 524
Working costs	71 321	64 515
Profit from gold	90 620	88 005
Net sundry revenue	705	205
Profit before tax and State's share	87 761	85 250
Tax and State's share	33 002	17 590
Profit after tax and State's share	54 759	67 700
Capital expenditure	38 794	48 131
Dividends declared		48 908

Notes:  
1. Gold price received: Rand per kg ..... 20.814 18.451  
2. Revenue from gold, the reported gold price and profit from uranium take account of currency forward transactions.  
3. Tax for the year to date has been calculated on the basis of a tax rate that was derived by using the actual results to date and an estimate for the remainder of the current financial period.

## DEVELOPMENT

	Quarter ended 30.09.85	30.06.85
Meters advanced	30 095	30 065
Cooke No. 1 Shaft	6 053	5 333
Cooke No. 2 Shaft	3 379	3 061
Cooke No. 3 Shaft	5 255	5 247
Total metres	14 727	13 641

## SAMPLING RESULTS

The results shown in the following tabulations are the actual results of sampling and development. No allowance has been made for any adjustments which may be necessary when computing ore reserves.

Quarter ended 30.09.85

Quarter ended 30.06.85

Sheets

No. 1 No. 2 No. 3 Total

No. 1 No. 2 No. 3 Total

UE1a REEF

Sampled—m

Channel width—cm

Average value:

Gold—g/t

—cm/gt

Uranium—kg/t

—cm/kgt

UE2 REEF

Sampled—m

Channel width—cm

Average value:

Gold—g/t

—cm/gt

Uranium—kg/t

—cm/kgt

ESGd REEF

Sampled—m

Channel width—cm

Average value:

Gold—g/t

—cm/gt

Uranium—kg/t

—cm/kgt

KIMBERLEY REEF

Sampled—m

Channel width—cm

Average value:

Gold—g/t

—cm/gt

Uranium—kg/t

—cm/kgt

Middel Elsburg Reefs

Sampled—m

Channel width—cm

Average value:

Gold—g/t

—cm/gt

Uranium—kg/t

—cm/kgt

Quarter ended 30.09.85

Quarter ended 30.06.85

VCR ECR EIR Total

# FINANCIAL TIMES SURVEY

Wednesday October 16 1985

# BELIZE

Belize, with its close links with Britain, has managed to stay aloof from the strife surrounding it in Central America. Recent austerity measures now seem to be paying off and the country is anxious to encourage more investment from abroad

## More confident now

THROUGHOUT BELIZE there is not a single traffic light. Even in Belize City, which houses a third of the 150,000 inhabitants, the most noise tends to be that of the wind blowing in from the Caribbean, and at this time of year the sound of tropical rain lashing against thick leaves and tin roofs.

Items that lead the local news are events like the installation of the first telephone in the schoolmaster's house in a southern village of 300 inhabitants. The Belize police are the only unarmed law enforcement personnel, not just in Central America, but the entire continent, a residue of British colonial training.

Belize is a tranquil place. Its tranquillity is all the more remarkable because it is surrounded by so much political and social conflict. Belize has managed to stay aloof from the strife in Central America largely because, under British colonial rule, the focus was towards the Caribbean and the UK or towards the US. Since independence in 1981 the continued failure to resolve the long-running Guatemalan claim to Belize has provided little incentive to integrate more closely with its neighbours and ensured that British troops remain in the country to protect Belizean sovereignty, so emphasising the physical and psychological insulation of the region.

It should be said that Belize's neighbours tend to feel the

same, with the notable exception of the Mexican Government which has full diplomatic representation.

Belize, for instance, has not been included in the four-nation "Contralora" initiative to draw up a peace treaty for Central America covering Costa Rica, El Salvador, Guatemala, Honduras and Nicaragua.

The country's first real test of political maturity was the general elections of last December. In a calm poll, Mr George Price, who had been premier, sailing through his People's United Party (PUP) for nearly 25 years was roundly

defeated by Mr Manuel Esquivel's United Democratic Party (UDP). The UDP won 21 of the 28 seats in the House of Representatives.

The result was a fairly typical democratic example of a man and party that had been in power too long, and who had become removed from an electorate that sought a change of style more than substance.

Mr Esquivel, a 44-year-old physics teacher, has sought to take the electorate much more into his confidence; and, if there

is a difference in policy, he is a little more conservative and pro-business, with a greater emphasis on speeding up economic development.

In social terms the election has also proved something of a landmark. In Belize's highly heterogeneous society there has always been a danger that political parties could represent ethnic groups, especially the Creoles and the Ladinos (or mestizos) of European-American descent who comprise over 70 per cent of the population.

Mr Esquivel's landslide victory, a Ladino heading a traditionally Creole-backed party, should prove socially

Contributing to Mr Price's demise were fears that he might do a back-stage deal with Guatemala. Such a deal, however, would be very difficult to execute. Mr Price merely wanted to see the issue resolved or the attainment of Belize's independence.

Mr Esquivel's policy is much the same: "We reject any question of land transfer to Guatemala. But we are willing to listen to whatever proposals might be helpful to resolve the dispute," he says.

The issue is discussed at length elsewhere in the survey; but here it is worth stressing that Guatemala now appears to be far more realistic in recognising that it cannot seize Belize or claim sovereignty indefinitely. The status of the

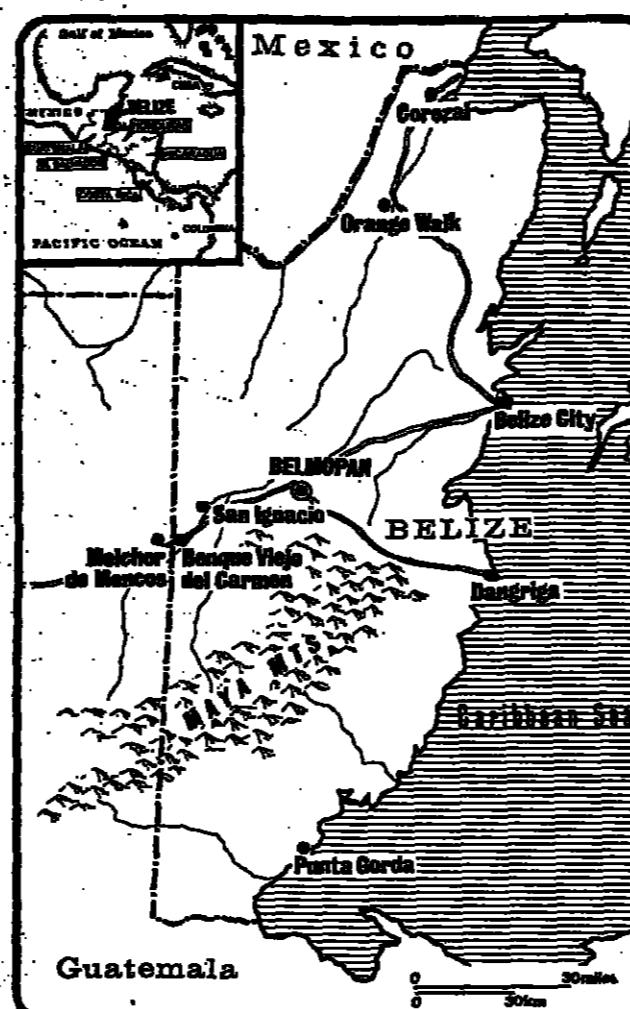
Guatemalan claim will help determine the timescale on which 1,500 British troops remain in Belize.

In purely British terms, their commitment to Belize's territorial integrity is something of an anachronism. But certainly Mrs Margaret Thatcher, the British Prime Minister, is prepared to keep them in Belize for the foreseeable future—an appropriate time."

Mr Esquivel, from recent all-party soundings in London, believes the other political parties are in basic agreement on the need to retain British troops. The extra cost is around £7m.

Furthermore, with the Falklands' runway now enlarged, the pressure on the use of Harrier jump jets in Belize has been removed.

Britain, in fact, finds itself



Belizeans relax in a domino game: unscathed by the turmoils of other areas of Central America.

more foreign investment and U.S. investment has ignored Belize, largely through ignorance.

The economy is heavily dependent upon imports and its main export commodity, sugar, has suffered badly as a result of the collapse of international sugar prices which, unusually, coincided with independence. Were it not for international aid, Belize would have no development budget due to lack of foreign exchange.

This year's development budget of roughly \$50m is virtually all covered by aid.

Development is expensive because the population is scattered across a relatively large area whose terrain is either swamp, forest or mountain. The capital, Belmopan, was established on a virgin site some 50 miles inland because of the frequent hurricanes that devastated Belize City.

Having an administrative capital with under 4,000 inhabitants separate from the commercial centre, Belize City, is an additional cost, even if the existence of Belmopan has helped open up the surrounding area to agriculture.

Both Mr Price and now Mr Esquivel have shown cautious management of the economy. The infrastructure is slowly building up and there is a sensible emphasis on agriculture and agribusiness. The big blow has been the decision last year by Tate and Lyle, which ran the sugar industry, to withdraw but to retain a residual presence.

This was the biggest foreign investment in Belize. But the reversal has been compensated by the announcement this month of Coca Cola's food subsidiary, Minute Maid, which is to invest over \$120m to develop citrus for orange concentrate.

The government feels that

### IN THIS SURVEY

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Foreign investment: new international interest	3
Social groupings: harmony in diversity	3
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Citrus fruit and the sugar industry	4
Scope for developing tourism	4

has begun to stay on in Belize. At the same time refugees have begun to come in from El Salvador since the civil war broke out in earnest in 1979. For instance, in 1980 there were 1,514 Guatemalans registered and by April this year their number had risen to 5,223.

From having only 422 Salvadorean in 1980 their number has grown to 3,442. In a small population such numbers do have an impact, especially as the real entry figures are higher. There are believed to be up to 3,000 Salvadorean in Belize, either working on slash-and-burn clearings in the forest or as skilled workers in towns.

This influx also tends to move Belize towards being more Hispanic.

Belizeans in public are at times resentful and fearful of this influx. Nevertheless, the unpalatable fact is that if the Government were to try and accelerate economic development, or if there were to be an influx in foreign investment in agriculture as hoped, there would be a labour shortage.

Too many skilled Belizeans go to the U.S. while the main source of unskilled labour, in Belize City, seems to be reluctant to move out into the countryside.

For the moment the country is still coping with austerity measures and a growth rate of under 1 per cent. However, there are encouraging signs that the austerity measures are working and that in 1986 Belize can look forward to higher growth.

Thus, given the plight of its neighbours, Belize can stand alone and feel it is in a privileged position. It may be growing with new export income of around \$1,000 per capita, but there is palpable evidence of improvement, and a quiet sense of confidence which has replaced the complacency of the period up to independence.

### ADVERTISEMENT



## Message by the Honourable Manuel Esquivel, Prime Minister of Belize

Within the past three weeks Belize has celebrated the Fourth Anniversary of Independence and has welcomed to our shores for the first time Her Majesty the Queen. That the two events should occur so close to each other is symbolic of the close and friendly relationship between the United Kingdom and Belize. It is a relationship that goes back some 350 years.

Our history suggests that British seafarers first set foot on our shores in the early 17th century. The small settlement "in the Bay of Honduras" grew over the years and developed its own legal code and its own government. The ties with Great Britain were strong but it was only after 200 years of self-government that the people of Belize petitioned Her Majesty's Government to grant their country the status of Crown Colony. In September of 1981 we came full circle and re-established Belize as an independent nation. The ties with Britain remain just as strong as ever.

Our long association has established in Belize and among Belizeans a burning love of freedom and parliamentary democracy. We are very proud that in the first general elections after independence the people democratically chose a new government in an atmosphere of freedom and tranquillity. Very few nations, young or old, have been able to undergo such a transition free of violence or retribution.

The new government has been in office since December 17, 1984. The cornerstone of our economic policy is to attract investment in the areas of agriculture, tourism and light industry with a view to creating jobs and exports. While we have a land area the size of Wales, we are only 160,000 people. We welcome the serious investor who is willing to enter into a partnership of development in a stable, English-speaking democracy.

In a world where both the developed and developing countries are facing difficult times, it is particularly important that we should fortify our traditional friendships with economic partnerships. Aid, whether in grants or loans, will not of itself

solve the problems of unemployment and under-development. Many of us are faced with difficult debt-servicing problems because our earning power has not kept pace with the level of our debt. Unless our partners in democracy are willing to help us increase our earning power, then not only will the poor countries remain poor and the developed countries face a dwindling world market but the final consequence will be the erosion of public confidence in our Western economic philosophy, a turning away from our traditional beliefs and a collapse of freedom and peace. This might have sounded far-fetched were it not for the fact that we see it happening all around us here in Central America. Belize is the only peaceful country in Central America today. It has remained so because we are convinced of the value of our economic and political system. As a free and open democracy, we are dependent on our people's continued confidence in that system.

Our Government's policy in support of a strong private sector is designed to ensure that our people's confidence will be justified. I invite our friends at home and abroad to help us develop within the framework of this policy. I invite visitors to our beautiful off-shore islands, our cayses. Enjoy the awesome beauty of the world's second largest barrier reef just off shore. Enjoy our ancient Maya temples deep in the hinterlands, our exotic jaguar and other wild life. Most of all, enjoy our friendly people and our tropical hospitality.

I invite investors to share with us our vast potential for development, our untrapped natural resources. Take advantage of our government's support for private investment, our stable political climate and our nearness to the world's most prosperous market. Benefit from an English-speaking, educated work-force.

I invite everyone to get to know us, know where we live. You are assured of a welcome. Belize is on the threshold of a new era of development and progress. We are very excited about the promise of a bright future opening up before us. You are invited to share in the excitement. Help us create that bright future. Belize opens her arms to you in welcome.

Mr. Manuel Esquivel, Prime Minister, Office of the Prime Minister, Belmopan, Cayo District, Belize

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## A shift of emphasis

## Economic Policies

SEEN FROM the air, Belize has three striking features—a string of cays and barrier reef that stretches almost the entire length of the coast line in shallow water; a swampy coastal strip and a carpet of green forest that seems to engulf virtually the entire

been conservative and well-planned with very little evidence of any extravaganzas resulting from independence in 1981.

Finally, because of the country's relative backwardness and its obvious deserving needs, Belize has had little need to finance the shortfall in development funds through commercial bank loans because it has been able to rely upon aid from international institutions and international allies, especially Britain, Canada, the EEC and the U.S.

Belize's foreign debt totals US\$71m of which two-thirds is long-term. There is every indication that, so long as the management continues, Belize will have the necessary international support to further develop and modernise, and, in particular, come to terms with diversification away from dependence upon sugar.

Belize's principal natural resource is land, of which roughly 2 per cent is used for agriculture. Nevertheless, 42 per cent of the workforce are involved in agriculture, manufacture and fisheries. Manufacturing is limited to a few light industries and a garment export business; but total employment in this sector is no more than 10 per cent of the active population.

In the past decade experiments in new crops has led to a fast expanding citrus production, mainly for orange juice exports, and some measure of import substitution in dairy and meat products. But these improvements have not offset either the decline in sugar earnings or continued dependence on foodstuff imports.

This, coupled with the need to spend BZ\$243m, or nearly 30 per cent of imports for the domestic market, on fuel and refined oil products, has meant a continued sharp imbalance on the trade account. Last year the trade deficit was BZ\$76m including re-exports, essentially to Mexico.

The trend is the same this year, with sugar prices still low and re-export business liable to be negatively affected by economic difficulties of Belize's neighbours.

As part of an austerity programme initiated by the previous Price Government, imports have been cut back and restrictions placed on Government spending. Indeed, since 1981 the high annual growth rate of over 4 per cent that marked the later 'seventies has been replaced by negative growth or stagnation. This year growth will be no more than 0.5 per cent.

Without significant inflows of international aid, development expenditure would have virtually halted since so much of this hinges on access to foreign exchange to pay for imports. The U.S. has stepped

in this year with \$22.6m worth of assistance, of which \$14m are economic support funds including \$1m in grants. The UK, which provides 40 per cent of total aid, agreed in July to provide a further £7.5m with a continued emphasis on infrastructure projects. This international assistance plus an IMF loan of SDRs 7.5m have helped tidy up the balance of payments so that the overall deficit is less than BZ\$2m.

The situation is not the result of neglect or mismanagement, rather a direct consequence of the need to provide infrastructure in a hostile climate over difficult terrain for very few people. For example, the road between Belize City on the coast to Belmopan in the interior is being upgraded. In the distance of 50 miles, much of it through swamp or areas subject to torrential rainfall; this costly connection is between a population of 50,000 and one of 3,000.

The airport is now being re-assessed for modernisation with a new passenger terminal.

The present one has a "friendly" waiting hall, the size of a large bungalow.

But the traffic handled is no more than 30,000 passengers a year.

British aid experts are currently trying to determine what sort of building is realistic for such a small town.

Britain will probably pay for it.

Or again there is the case of port facilities. Belize has no deep water port. Belize City has a huge long pier that juts out 72m into shallow sea with a draft of only 5.5m at the end. This can handle small r/v vessels, but the larger ones are obliged to anchor out to sea. Thus, banana exports, for example, have to be transhipped in barges to neighbouring Honduras' Puerto Cortes.

A further constraint is the cost of importing fuel for domestic power generation and the high cost of transmission. Suggestions that greater use be made of connecting up with the Mexican grid have been turned down by the Government on the grounds of the need to have independent electricity supplies.

Added to infrastructural considerations is the small size of the local market and labour force. While Belize has the highest literacy level in the region of over 90 per cent, there is a shortage of skilled labour only partially filled by immigrants from Guatemala and El Salvador or by contracted expatriates.

The Central Bank, for instance, is especially short of Belizeans. The Belizeans themselves have emigrated in substantial numbers to the U.S., especially the New York area and Los Angeles, where some 50,000 are reported to live. Their remittances are useful in providing foreign exchange, but this represents a major exodus of skills.

the statutory boards—the utilities like the state-controlled telecommunications and electricity services.

A squeeze has also been put on the four commercial banks with minimum reserve requirements placed with the Central Bank being raised in two steps from 20 to 30 per cent. Also the cash reserve requirement placed interest free with the Bank has been raised from 7 per cent to 9 per cent, and interest rates were raised.

Arguably the main difference in the new Government that took office after the December 1984 election is one of emphasis. Sr Esquivel has moved quickly to shake up the public sector with a closer scrutiny being made of the Electricity Board, and the beginnings of devolution to the private sector.

The Banana Board, for instance, has been totally re-organized so that it becomes a supervisory board and the banana business meanwhile has been sold off to private farmers.

Sr Esquivel has also gone about more aggressively seeking foreign investment both in tourism, agriculture and agriculture.

This said, the basic direction

Profile:  
Prime Minister Manuel Esquivel



## Achievements win respect from party colleagues

AS HIS name suggests, Mr Manuel Esquivel is a Ladino, or Mestizo, a Spanish-speaking Belizean descended from Amerindians and Europeans.

Yet it is a measure of the maturity of the political process that he should have been selected in 1982 to head the United Democratic Party (UDP), traditionally associated with being a predominantly Creole party, and to have gone on to win last December's general election.

Soft-talking and conciliatory, he has converted the UDP into a truly national party. This achievement has earned him the respect of his colleagues and given him a stature which few thought he could attain because he was originally seen as a compromise candidate.

He does not accept that he owed his election victory to the electorate's disillusion with Mr George Price's long stint as premier. Nevertheless, he seems to have studied carefully his predecessor's errors.

He has made a point of opening up government to



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## Foreign policy

THE STORY of Belize's foreign policy since independence in 1981 has been a close alliance with Britain. This takes the form of an ongoing defence commitment by Britain to protect Belize's sovereignty against neighbouring Guatemala which has never renounced its claim to the territory.

Guatemala's unresolved claim remains the major foreign preoccupation but, curiously, it does not make Belize very conscious of its geographic position within Central America; rather the focus of both this and the previous government has been towards the Commonwealth Caribbean and a careful deference towards the U.S. where up to 50,000 Belizeans are living.

Guatemala's unresolved sovereignty is said to derive from the early Spanish colonial era when Central America was controlled by the Captaincy General ruling from Guatemala on behalf of the Spanish Crown.

Even though a treaty was signed in 1859 between Britain and Guatemala recognising the British Guatemalan border, latterly this treaty has been regarded as null and void.

For the 1980s right up to independence numerous abortive attempts were made to solve the dispute either directly or through third parties. These always broke down because of the Guatemalan's military fears of making concessions, especially anything that might jeopardise future access to the Caribbean.

Since independence, while still refusing to recognise Belize, Guatemala has come closer to making concessions but the basic problems of national pride and access to the Caribbean remain.

An article in the draft constitution for Guatemala, due to be approved after elections there in November, for the first time puts the Belize issue before the public; and it is possible that a referendum could be held to decide for or against renouncing the claim. But this development is only possible if the Guatemalan military accept some compromise proposals over sea access.

The British defence commitment is one of the few places outside of Europe where it is consciously visible. At Belize Airport four Harrier jump jets are stationed and protected by Rapier missiles. The main army

encampment is close by. Britain has between 1,600 and 1,800 troops committed to Belize, the figure varying depending on the presence of a Navy frigate or destroyer. The army contingent is permanently around the 600 level with variations pending upon the regiment. The regiment's tour of duty is for six months (unaccompanied) and handing over has just occurred from the Duke of Wellington's Regiment to 40 Commandos of the Royal Marines.

Two observation posts are manning at strategic points along the Guatemalan border.

and there is a forward camp in the south, the most sensitive area since this is where Guatemala is anxious to secure proper access to the sea.

Both the Belizeans and the British Government are in no doubt that this military presence in a permanent state of high readiness has proved a deterrent to any Guatemalan ideas of adventurism in the post-independence period. In private, officials believe that Belize's willingness to see the British continue in the country and Britain's commitment to do so have helped persuade the military government in Guatemala to adopt a more "realistic" attitude.

At present, Belize operates a three-mile limit but it could legitimately declare a 12-mile limit or further as many states are doing. A 12-mile limit would effectively exclude Guatemala from claiming any territorial sea. Thus, any realist agreement has to provide Guatemala with a guaranteed corridor.

Provided elections go ahead in Guatemala in November, some movement could be expected in the new year. In the meantime, British troops remain indefinitely. The word currently used by both governments is that British troops will stay for as long as is "appropriate".

Britain does not wish to give the impression of being totally

open-ended in its plans because the aim is eventually for Belize, through the Belize Defence Forces (current strength 500), to defend itself. The Prime Minister, Mr Manuel Esquivel, is confident that this will not be a controversial issue in British domestic politics.

The cost to Britain is running at £30m a year, approximately £7m more than if the troops were stationed at home or Germany. For Britain, it provides a valuable military training opportunity and it offers Belize additional aid.

"It would have a very serious effect on the economy if the British were to pull out their defence forces now, and I think Britain appreciates this," says Mr Esquivel.

The Guatemalans themselves have come to recognise the stabilising influence of the British troops in this small part of strife-torn Central America. Thus, without saying so publicly, they have let it be known they are in no hurry to see the British leave.

The same applies to the U.S.: Sr Esquivel makes it clear that he is not keen they be replaced by American forces as he believes this could prove destabilising, sucking Belize directly into Central American politics.

U.S. aid Ties with the U.S. are close and cordial, and there has been no sign of anti-Americanism either under the previous Price government or under Mr Esquivel. The U.S. is a major aid donor, contributing \$22m this year, and providing 200 Peace Corps members—one of the largest Peace Corps presences in any country where they operate.

The Reagan Administration is also actively seeking to make Belize benefit from the Caribbean Basin Initiative.

As part of the expansion of the Reagan Administration's propaganda war against the Sandinista government in Nicaragua, a Voice of America relay station is being built in the south near Punta Gorda. The U.S. is reported to have leaned on Belize for this facility which is also believed capable of monitoring.

## BELIZE 3

## New project sparks international interest

## Foreign Investment

BELIZE IS described as an "untapped jewel" waiting to be exploited by its most prominent businessman Mr Barry Bowen. It was him who first saw the possibilities of exploiting this ancient jewel that is just persuaded Coca Cola to undertake a major agricultural venture.

Through its subsidiary Minerva Maid it is to develop up to 50,000 acres of forest, converting it to citrus for orange concentrate exports.

The forest land was bought from Mr Bowen's Belize Estate and Produce Company and this itself represents a neat metamorphosis of foreign investment in this coastal state. Belize Estates, British-owned, was originally the biggest landowner/lessee in the country exploiting what until the fifties was considered the principal natural resource—timber. The hope now is that foreign companies will focus on agricultural ventures.

## Big boost

Minute Maid's investment, discussed in detail in a separate article, is just the kind of boost Mr Esquivel's government needs. A major international company committing itself in this way is the catalyst that awakes interest and gives the green light for others to at least scrutinise what Belize has to offer. It is thus important that this investment proceeds as planned and is seen to work. For this also tends to balance

out the disappointment felt over the cutback in the sugar industry, the main foreign exchange earner, and the near total withdrawal of Tate and Lyle—the former flag-bearer of foreign investment.

Since December, Mr Esquivel has actively gone out and sought new investment, concentrating on the U.S. but also trying to encourage Far Eastern investors. The main selling point is that he is pushing centre

from its slim resource base. The emphasis on domestic development continues and much infrastructure still needs to be provided. But with a heavy dependence upon imported goods, foreign exchange has to be generated on the grounds that development cannot permanently be financed by aid and foreign assistance. Thus foreign investment has become a priority.

Given its limited road network, the absence of a deep water port and the small amount of electricity generating power, the most realistic focus for foreign investment is in the agriculture sector, light manufacturing and tourism (and probably in that order).

The U.S. chocolate group, Hershey, has been growing cacao in Belize since the mid-1970s. It provides areas whereby leases are paid off through development of land. A person/company who obtains a licence to farm must develop at least 10 per cent of the arable land each year. The average lease payments are US\$2.50 per acre per year.

The Ministry of Lands

invests in large quantities of land; instead its idea is to encourage the creation of private Belizean farms round its core estate, buying in their produce. In the case of citrus the two companies that own concentrator plants (one linked to Nestle) possess substantial land holdings but also buy in from local farmers. Minerva Maid apparently intends to farm directly, and wholly owns

100,000 acres.

reckons that uncleared land varies, depending upon accessibility from US\$30 to 200 per acre. Mechanical clearing costs up to US\$600 per acre but on a labour intensive slash-and-burn basis the cost comes down to US\$30 per acre. In addition to these conditions about land development, the government offers attractive tax incentives which have encouraged a number of individual investors, mainly North American.

In the tourism field the Government is not looking so much for big chains to come in to Belize with large hotels. Instead it would like to entice smaller venture capital to establish relatively modest sized hotels and pensions, which would be more in character with the type of tourism envisaged—specialised interest tours for barrier reef diving, jungle trekking and village Mayan life.

As a whole Belize has very little experience of large-scale foreign investment and there is a residual caution both in Government and among a people proud of the wild undeveloped nature of their country. There is a strong and genuine concern with the ecology whether the sea or the forest, and an active Audubon Society exists to protect fauna and flora.

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(1969) Brewers of beer and stout.

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## BELIZE 4

## Important advances in developing new crops

### Agriculture and forestry

**AGRICULTURE**, forestry and fisheries are the biggest single contributors to Belize's economy, responsible for roughly half GDP. Although traditionally dominated by the sugar industry, important advances have been made by new crops and this sector is destined to play a vital role both in import substitution and export earnings for the foreseeable future.

According to Government surveys, no more than 35 per cent of the land is potentially suitable for agriculture. Against the less than 15 per cent of cultivatable land is being utilised.

Knowledge of crops and the development of a dairy and meat industry are still in their infancy, because with the exception of sugar—and to a much lesser extent cocoa, citrus and bananas—modern methods with a big capital input are recent phenomena.

Large holdings, either Government-leased or privately-owned, account for 60 per cent of existing productive land.

Much is in foreign hands. However, small farmers with holdings up to 30 acres, to be found mainly in the north around Corozel and Orange Walk, comprise the largest single group.

Operating usually on a subsistence level are the "mestizos". Farmers who operate slash-and-burn techniques to plant corn, beans and rice.

Separate from the large corporate-controlled agri-business and these two latter groups are the Mennonite farmers.

Through their unique process of collective ownership, they have colonised previously unused land and in the past 20 years converted this into a series of highly productive medium-sized farm units that now supply the domestic market with dairy and poultry products, plus many varieties of small and medium sized farms, while also aiding Belize's exports.

This successful experiment in a new crop has been slightly overshadowed by an uninteresting effort to go in for a large-scale rice farm. Up to 2,000 acres were planted in an export orientated venture but exports fell from 1,200 tonnes in 1981 to 126 tonnes the following year and now the operation is up for sale.

The timber industry, too, has suffered because of competition from Brazil, especially mahogany.

An effort is being put into reforestation, particularly pines, fast growing hardwoods. The trouble with Belize's valuable mahogany is that during the colonial period there was no replanting on any scale and current stocks are in increasingly inaccessible areas.

Lack of roads is a general constraint on agriculture. Potentially good land cannot be used because of sheer inaccessibility. The Government does not have the funds to aid this type of investment if it is away from populated areas.

The fisheries sector has fewer constraints and has been playing its part in boosting exports. The main export item is lobster, followed by conch; but latterly, mariculture has begun to take hold, especially shrimp farming.

Of the BZ\$12m worth of fish product exports, nearly 90 per cent is accounted for by lobster sales. The Government operates tight rules that include a closed season (March to June), minimum sizes and an annual quota of 270 tonnes.

Unfortunately, the system tends to break down in the case where, lacking fisheries protection vessels, it is comparatively easy for Guatemalan and Honduran poachers to operate.



Major agricultural commodities in Belize (formerly British Honduras) include sugar cane, bananas, oranges, grapefruit, rice, corn and honey. Banana production last year was 22m lbs

### Keen eye on U.S. markets

#### Citrus fruit production

A VAST rain forest with 90-foot high trees, some of the finest wildlife in Central America—from jaguars to howler monkeys and wild crested turkeys—is about to become the focus of the extractive agriculture industry in Belize. Minnie Maid, a Coca Cola Foods subsidiary, has bought up 50,000 acres and is due to convert primary forest into orange groves.

The land is about 40 miles north-west of Belize City, and it will be broken new ground if citrus can be successfully grown in this area.

Until now, small but burgeoning citrus industry has grown up around Stann Creek south of Belize City in what appears a uniquely suitable micro-climate.

The rationale behind the venture which could lead to investments of \$200m over the next decade is vital for the future of Belize's agriculture. Minnie Maid is a prime supplier to the U.S. market of fruit juices, especially orange juice.

At present the main source of its external supply has been Brazil and with domestic supply from Florida.

The Florida citrus crop has been hit by successive years of unseasonable winter frost. Older trees have also been hit by disease and now it is feared that many seedlings

in nurseries which take over five years to mature could also be suffered.

This has given the Brazilian producers, who export over 81m worth of orange juice a year, a privileged selling position. Minnie Maid has accordingly been looking around for alternative and cheaper means of supply.

Studies were made of large-scale citrus ventures in Costa Rica and Egypt. But both were discarded in favour of Belize. The experience of citrus has so far proved positive.

Some 360 farmers are involved producing essentially for two concentrate-processing companies at Stann Creek (one of which is linked to Nestle).

The two companies own 36 per cent of the groves, and they have succeeded in being an important catalyst to the local farmers in terms of use of fertilisers, credit management and crop improvements. Citrus products exports mainly concentrate, have

risen from BZ\$13m to BZ\$20m since 1981.

This is a proven track record, though on an admittedly small scale—Minnie Maid is considering an initial planting of 25,000 acres five times the entire current area under citrus.

But there were other attractions for the venture. Belize is within the Caribbean Basin Initiative (CBI) and accordingly orange concentrate imports are tariff-free.

The transport costs are also both cheaper and the journey shorter. From Belize to Florida it takes a quarter of the time and a much smaller vessel is needed instead of the costly specialised container ships from Brazil, which also incur greater demurrage charges.

Even with higher wages in Belize it is considered possible to save \$2 per box of oranges.

If the experiment works, then Belize could become a major world producer of orange concentrate with its trade picture transformed.

#### Loans by sectors

**Sectoral distribution of Commercial Bank loans and advances, 1983-84 (shares of totals). Figures in BZ\$m**

Sector	Loans outstanding		Change in year 1984-83
	at end of period 1983	1984	
Agriculture .....	17.2	16.7	-0.5
	(12.2)	(10.9)	(-1.3)
Sugar .....	8.1	6.6	-1.5
	(4.7)	(3.9)	(-7.6)
Citrus .....	4.4	5.2	+0.8
	(25.6)	(31.1)	(-5.5)

## Still the leading export commodity

IN THE heyday of Tate and Lyle's involvement in the sugar industry, the UK company decided to build a small museum beside its refinery at Liberia, near Corozel in northern Belize. That refinery is now in the process of becoming a museum. The refinery is in the final stages of being mothballed, following Tate and Lyle's decision to cut its losses in the Belize sugar industry and effectively withdraw.

Tate and Lyle's decision, first revealed in 1983, is an undoubtedly blow to Belize. The company had invested in land (originally this included a cattle ranch), two refineries and major infrastructure in northern Belize in the Corozel-Orange Walk area which made this the best developed part of the country. Tate and Lyle was also the most visible foreign investment.

From the Prime Minister, Sir Manuel Esquivel, down, there is a great sense of loss and a clear sense of bitterness—not because they disagree with the company's commercial logic, but because the retreat has been so quick.

Tate and Lyle bought into Belizean sugar in the 'sixties, taking over the Libertad refinery which dated back to the 'twenties. Its presence became the Belize Sugar Industries (BSI) which expanded to another refinery at Orange Walk, giving a total refining capacity of nearly 120,000 tons of sugar.

Latterly, BSI has been relying largely on local farmers to supply cane with some 25,000 acres under cultivation. The total number of farmers involved in growing of 1,000, most of whom possess small holdings. Since the collapse of the international sugar price, in 1981, production has been averaging 100,000 tons.

Belize has been particularly adversely affected by the international decline in prices and the smaller quotas for the valuable U.S. market. This is the result of the structure of its sales.

Belize has relied on two main markets—the U.S. and the EEC. Sales to the U.S. have been governed by quotas since 1982 and sales to the EEC have been under the Lome Convention.

The U.S. has been a smaller but more profitable market, with 20,000 long tonnes

sold in the 1983-84 season at an average price of BZ\$141 per tonne; while the EEC took 42,000 long tonnes at an average of BZ\$160 per tonne. This compares with an international spot price almost three times as low as that paid by the EEC.

Since the price of sugar to the EEC are denominated in sterling and Belize is linked to the U.S. dollar on a 24-1 basis, revenue has lost out through depreciation of the British currency against the dollar. BSI estimates that the cumulative effect of sterling's depreciation against the dollar since 1980 has caused a \$76m loss, greater than the value of a single year's sugar crop. Added to this, the U.S.

### Sugar production

has been reducing quotas and in September it was announced the quota for the new season would be just below 20,000 tonnes.

These adverse conditions have been reflected in BSI's balance sheet, with losses mounting from BZ\$3.5m in 1983 to probably over BZ\$13m this year. Tate and Lyle's decision to withdraw was agreed in October 1983, but the final details of this withdrawal were only tied up in August.

The arrangement is that the Liberated plant closes down and 580 workers lose their jobs. However, part of the latter will be offered 26 acre plots of land, currently owned by BSI.

All refining will now be done at the second plant at Tawer Hill near Orange Walk, which has a book value of \$22m and an expanded capacity of 80,000 tonnes.

Some farmers will now have to bear the cost of transporting cane up to 40 miles and it is expected that those will be among the first to convert, possibly to cattle ranching.

BSI as a company will be transformed by a new share structure. A special trust on behalf of the workforce will hold 81.27 per cent of the shares. These shares will pay no dividends to the workforce for 10 years and if there are any during this period they will go to Tate and Lyle.

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## Many hurdles to be overcome

### Scope for tourism

IT IS EASY to become excited about the possibilities of tourism in Belize. The Prime Minister, Mr. Manuel Esquivel, has singled out tourist development as one of his Government's priorities as a means of job creation and generating foreign exchange. But at the moment there is a wide gap between talking of Belize's potential and realising it.

The scale of tourism is such that it can scarcely be called an industry. Throughout Belize there are just under 140 hotels offering some 1,400 rooms. None of the hotels could be considered internationally top class; nor do they pretend to be. Rather they are a genuine reflection of the country itself—small, unpretentious and what is lacking in service or amenities is compensated for by friendliness and atmosphere.

The present amount of tourism has evolved from four sources:

Firstly, there are the divers who have come to enjoy Belize's remarkable barrier reef—the largest in the hemisphere and second only to Australia's Great Barrier Reef. The barrier reef of the small hotels and lodges, established mostly by diving enthusiasts, by the offshore cays, has led to a world-wide reputation.

Secondly, Belize has attracted a group of adventurous tourists, mostly American, interested in the fauna and flora, its sizeable Mayan ruins and the very fact that the country is so little known and developed.

Thirdly, a substantial amount of existing facilities, whether inland or on the cays, have grown up as a result of the British military presence and the relatively quick rotation of troops.

Finally, there is a certain amount of movement from Guatemala, Honduras and Mexico to buy goods, especially liquor. In the case of Mexico, residents in parts of Yucatan and Quintana Roo states have discovered that it is quicker and cheaper to reach Miami by air from Belize City.

The order of importance of these groups is uncertain since there are no reliable studies. In any event the airport handles some 80,000 visitors a year (businessmen or tourists). The number coming overland either from Central America or Mexico is not known, but is unlikely to be more than 20,000.

Thus the total number of visitors in a year is around 100,000. The Central Bank recently made some crude

estimates of tourism earnings, giving a low of BZ \$9m and a high of BZ \$13m. The same study, based on questioning departing visitors at the airport, showed the average daily expenditure for those taking holidays was US\$80.

Those visitors exclusively going to the cays tended to spend more and in the case of the most developed centre, San Pedro on Ambergris Cay, expenditure was over US\$100 per day.

All this activity has evolved on an ad hoc basis with little promotion. Indeed, the present Government feels that its predecessor paid insufficient attention and certainly some of the previous ministers were against the idea of Belize's 150,000 population playing host to a greater number of visitors.

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and infrastructure investments can be justified on a short high season during the dry months from December to April.

Beyond this, anything but a very modest expansion will put great strain on the labour market and encourage illegal immigration.

Finally, the price factor cannot be ignored. Because Belize has to import so much and distribution costs are high, holidaying in Belize is not cheap and competition will be fierce with other centres in the Caribbean.

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## FT COMMERCIAL LAW REPORTS

## Non-party not liable for costs

AIDEN SHIPPING CO LTD v

INTERBULK LTD

Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice Parker and Lord Justice Croom-Johnson); October 10 1985

WHERE TWO sets of proceedings are heard together for convenience but cannot be consolidated because the parties have different interests, the court has no power to order that costs incurred in one as a result of the other be paid by a party to the other if he was not also party to the proceedings in which they were incurred.

The Court of Appeal set aside what was an appeal by Aiden Shipping Co Ltd, owners of the Vinsenre from Mr Justice Hirsh's decision that costs incurred by charterers Interbulk Ltd, in proceedings to extend the scope of the remission in favour of sub-charterers against the charterers could not be recovered from the owners.

Section 51 of the Supreme Court Act 1981 provides: "... the costs of and incidental to all proceedings ... shall be in the discretion of the court and the court shall have full power to determine by whom and to what extent the costs are to be paid."

SIR JOHN DONALDSON said that in December 1979 the Vinsenre visited Gladys and damaged her. She was under charter to Interbulk which had sub-chartered her to International Corn.

The owners made claims against the charterers under the head charter, and they in turn made claims against the sub-charterers under the sub-charter. Each charterer contended an arbitration clause. Separate arbitrations ensued.

Awards were duly made in both arbitrations, and both were remitted for further consideration. Disputes arose as to the scope of the remission. The Court of Appeal held that it was insufficiently wide to permit of a comparison with the owners' wish to arbitrate in the head charter arbitration, and which the charterers wished to resist in that arbitration but to put forward against the sub-charterers in the other arbitration.

In the light of that decision the owner in the head charter arbitration and the charterers in the sub-charter arbitration issued notices of motion in the Commercial Court seeking a further or wider remission.

The applications were heard

and refused by Mr Justice Hirsh. The issue of costs then reached its head, and that was what the present appeal was about.

The charterers contended that, in so far as they were required to pay the sub-charterer's costs that liability could be passed on to the owners and enforced by an order made in the proceedings relating to the head charter arbitration.

Once the owners sought to widen the scope of the remission in the head charter arbitration, the charterers were bound to take similar action in relation to the sub-charter arbitration if they were to avoid the risk that under a revised award they might find themselves liable to the owners but unable to pass that liability on to the sub-charterers.

Justice Hirsh therefore supported the charterers' claim to be indemnified.

The owners, however, took the point that there was no jurisdiction to make such an order.

Mr Justice Hirsh made an order on the motion relating to the head charter arbitration holding that the [owners] do pay the [charterers] costs of this application (such costs to include any costs paid by the charterers to the sub-charterers in the sub-arbitration proceedings).

The owners then appealed.

The court held that it had jurisdiction to make an order because (1) the costs were "incidental" to the proceedings between the owners and charterers, and section 51 of the Supreme Court Act 1981 (2) the proceedings should be tried together as the court may order.

In that case two actions were ordered to be tried together as in the present case. Lord Justice Parker observed at page 531 that the interests of justice required that where consolidation was not possible but actions were ordered to be tried together the court should order to make a global order in regard to costs.

The decision was still binding authority in relation to the scope of section 51, as was clear from the Court of Appeal decision in John Pasterfield and Sons (1980) 1 QB 323 which was not brought to Mr Justice Hirsh's attention.

In the circumstances, he deemed consolidated, thus overcoming any objection to making an order in one set of proceedings in relation to the costs of another.

The charterers were entitled to be paid the costs incurred in defending the proceedings brought by the owners. The liability which they incurred to the sub-charterers was not merely a consequence of the owners' actions as was the liability which they incurred to their own solicitor and counsel. Why should one be recoverable but not the other?

On occasions the law and justice got out of step. The question was whether this was such an occasion.

Section 51 of the 1981 Act was the only relevant source of any authority which the court might have to make the order. The wording was extremely wide, but was subject to two limitations.

The first was that the costs were "of and incidental to" proceedings of the authorities and dealt

with the matter in a very robust way, saying simply that if it was necessary to consolidate, it would treat the appeals as any other to pay the costs of a successful litigator, regardless of whether he had any connection with the proceedings.

The charterers were ordered to pay the sub-charterer's costs "of and incidental to" the proceedings in respect of the sub-charter award. The owners were not parties to those proceedings.

The charterers' liability was consequential upon the proceedings in respect of the head charter award, to which the owners were not parties, or incidental to those proceedings.

The nature of the implied limitation was considered by the Court of Appeal in Forbes-Smith (1981) P 268, 271 where Lord Justice Collins adverted to section 5 of the Supreme Court of Appeal Act 1980, which gives in similar terms to section 51.

He said: "Some limitation must be put on the generality of the words. They cannot enable the court to order the costs to be paid by a stranger to the proceedings. They can only do so if the court may order the costs to be paid by any of the parties."

That decision was still binding authority in relation to the scope of section 51, as was clear from the Court of Appeal decision in John Pasterfield and Sons (1980) 1 QB 323 which was not brought to Mr Justice Hirsh's attention.

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He held, however, that there was no such power.

In the light of those authorities it was clear that Mr Justice Hirsh had no power to make the order, unless it could properly be said that in some way the proceedings on the two motions did not become one single set of proceedings.

That could only be done by consolidation or treating the sub-charter arbitration proceedings as "third party" proceedings, dependent on and part of the head charter arbitration proceedings.

Lord Justice Parker and Lord Justice Croom-Johnson agreed.

For the owners: David R. N. Hunt (Middleton, Leslie, Lawrence Grahams, for Ingledew Botrell, and, Rocke, Newcastle upon Tyne).

For the charterers: Bernard Riz QC and Simon Gault (William A. Crump and Sons).

By Michael Davies

Barrister

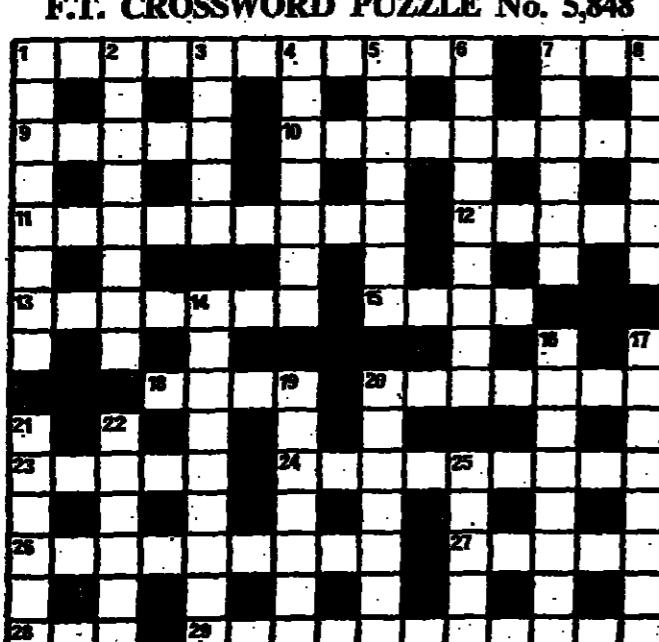
## NOTICE OF PREPAYMENT

## THE MITSUI BANK, LIMITED

Banking Rate Certificate of Deposit issued 23rd November, 1983, Maturity 26th November, 1984. Callable November 1984. Notice is hereby given in accordance with Clause 3 of the Certificates of Deposit ("the Certificates") that the Mitsui Bank Limited will prepay all of the outstanding Certificates on 25th November, 1983 at their principal amount. Payment of the principal amount together with accrued interest will be made on the prepayment date against presentation and surrender of the Certificates at the London Office of The Mitsui Bank Limited, 34-35 King Street, London EC2V 8ES. Interest will cease to accrue on the Certificates on the prepayment date.

Mitsui Finance International Limited  
Agent Bank  
15th October 1985

## F.T. CROSSWORD PUZZLE No. 5,848



**ACROSS**

- Remark about some portion of the train (11)
- Blame reversal of standard (3)
- Man at club wanting to have a dip (5)
- Tax on water leading to fraud (8)
- Adore fruit with tomato (4-5)
- One who acts for a long time by the book (5)
- He may persuade one to reappear passage about new leader's backing (7)
- Favourites returning to stage (4)
- Bird in bit of a tangle (4)
- Punter play having a point about Peter (7)
- Horseman having second thoughts (5) Get abroad" order (9)
- Ample justification for worth-while clarity (4, 5)
- Trim soldier in enclosure (5)
- Drink for child (3)
- Little chance of seeing Shakespearean comedian (7, 4)
- He is amazed to see traveller pick up silver (5)
- Thoughts (5) Get abroad" order (9)
- Watching over five couples on the floor? (5)
- Defence paintings put up by Italian leader (7)
- Broken bottle running out? (7)
- Shock for king in battle (6)
- Showing address or perhaps road to it (6)
- He is amazed to see traveller pick up silver (5)
- Answer to Puzzle No. 5,847

**DOWN**

- He has designs to hold dance in race-course (8)
- Induce doctor to go to gallery about fair (8)
- Taking care about article

## NOTICE OF PREPAYMENT

## THE DAI-ICHI KANGYO BANK, LIMITED

(Incorporated with limited liability in Japan)

US\$29,000,000 Callable Negotiable Floating Rate  
Dollar Certificates of Deposit

Issued No. 000001 to 000016, 000018 to 000024, 000041 to 000047  
Issued on 13th November 1984, Maturity Date 13th November 1984,  
Optionally Callable in November 1985.

Notice is hereby given that in accordance with Clause 3 of the Certificates of Deposit ("the Certificates"), The Dai-Ichi Kangyo Bank Limited ("the Bank") will prepay all outstanding Certificates on 18th November 1985 (the "Prepayment Date"), as their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the certificates at the London Branch of the Bank.

Interest will cease to accrue in the Certificates on the Prepayment Date.

The Dai-Ichi Kangyo Bank, Limited

London Branch  
P&O Building, Leadenhall Street, London EC3V 4PA

16th October, 1985

Issue of up to £250,000,000

Floating Rate Notes 2000



(Incorporated in England under the Building Societies Act 1974)  
of which £150,000,000 is being issued as the Initial Tranche  
Issue Price of the Initial Tranche: 100 per cent.

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 15 October, 1985 to 15 April, 1986 the Notes will carry an Interest Rate of 11 1/2% per annum. The Interest payable on the relevant interest payment date, 15 April, 1986 against Coupon No. 1 will be £567.19.

16 October, 1985  
By The Chase Manhattan Bank, N.A.,  
London, Agent Bank



US \$30,000,000  
Negotiable Floating Rate Dollar  
Certificates of Deposit due 1987

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 17th October 1985 to 17th April 1986 has been established at 8% per cent per annum.

The interest payment date will be 17th April 1986.

Payment which will amount to US \$10,901.04 per Certificate, will be made against the relative Certificate.

Agent Bank  
Bank of America International Limited

## FT UNIT TRUST INFORMATION SERVICE

AUTHORISED  
UNIT TRUSTS

Blue Chipper & Co. Ltd. (1974)	0444-652244	5. G. A. Trust (4) (1)	0277-322260	Legal & General (Unit Trusts) Ltd.
0.27% Fixed Rate Fund, Germany	0444-652244	5. A. T. Fund (1)	020-8122	Legal & General (Unit Trusts) Ltd.
5.2% Fund	0444-652244	5. B. T. Unit Managers Ltd.	020-8122	Legal & General (Unit Trusts) Ltd.
5.5% Fund	0444-652244	5. C. Fund	020-8122	Legal & General (Unit Trusts) Ltd.
5.6% Fund	0444-652244	5.7% Fund	020-8122	Legal & General (Unit Trusts) Ltd.
5.8% Fund	0444-652244	5.9% Fund	020-8122	Legal & General (Unit Trusts) Ltd.
6.0% Fund	0444-652244	6.1% Fund	020-8122	Legal & General (Unit Trusts) Ltd.
6.2% Fund	0444-652244	6.3% Fund	020-8122	Legal & General (Unit Trusts) Ltd.
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6.6% Fund	0444-652244	6.7% Fund	020-8122	Legal & General (Unit Trusts) Ltd.
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10.8% Fund	0444-652244	10.9% Fund	020-8122	Legal & General (Unit Trusts) Ltd.
11.0% Fund	0444-652244			





## COMMODITIES AND AGRICULTURE

## Indian tea export move made 'too late'

By P. C. Mahanti in Calcutta

INDIA'S TEA industry has greeted the Government's move last week to scrap all restrictions on tea exports with only two cheers.

While the move—which came two months after the abolition of the minimum export price—has been unanimously welcomed, many people involved in trading and producing tea feel it was long overdue.

Mr Jeshi Rikhye, chairman of the Indian Tea Association, said it had come too late to serve the purpose of boosting exports to the targeted level of 220m kg this year.

According to industry estimates, no more than 140m kg could have been shipped by September. The relatively high minimum export price kept overseas buyers away from July, when London auction prices had plunged to around 110p, compared with their average of 237p in 1984.

And even if buyers were available for the remaining three months of the year, finding shipping space for some 80m kg in that time would be extremely difficult.

As a result, the trade believes that the most India can hope to export this year will be around 210m kg, at prices substantially below those realised in 1984.

Confidence in the cheerless export outlook, there are fears that the domestic market will be depressed by a glut of tea, particularly of the key CTC (crush, tear and curl) variety.

In 1984, domestic consumption increased only marginally to 40 kg, well behind the officially assumed figure of 420m, which left 30m kg to be carried over into 1985. Total output last year was 645m kg, of which 215m was exported.

This year, output has continued to roar ahead. The official target is 65m kg, but up to the end of August some 40m had already been produced, 20m kg up on the level in the same period last year. World output, too, is on the increase—some 65m kg higher than 1984 by the end of July.

An influential section of the industry therefore feels that production should be regulated, but if prices are not to fall to uneconomic levels. The average Indian auction price during the first eight months of this year was Rs 25.35 per kg compared with Rs 29.07 a year ago.

Some large tea companies are already reported to be pursuing a more selective plucking policy and the rate of growth in Indian tea output has been appreciably curtailed. There is an industry-wide move to close the north Indian season in November—month ahead of the normal plucking season.

According to Mr Rikhye, another major official control on the industry needs modifying: the obligation on the industry to send 75 per cent of its output to auctions. This has started hurting the weaker and smaller gardens, many of which have been realising a ridiculously low price of only 10 kg. They should be freed from the auction obligation and allowed to sell directly from the gardens or in more remunerative ways, Mr Rikhye suggests.

## LONDON METAL EXCHANGE WEEK

## U.S. attacks World Bank on copper over-capacity

By STEPHEN WAGSTYL

A SENIOR U.S. Commerce Department official yesterday hit out at multilateral funding agencies, including the World Bank, for backing new copper mining projects in developing countries.

Mr Robert Riley, director of the department's metals and commodities office, blamed the agencies for funding the development of excess capacity in the industry.

His remarks reflect the anxieties of U.S. copper producers which have been forced to cut back production in the 1980s in the face of overcapacity.

But Mr Riley said: "The World Bank has to take some responsibility for a lot of the capacity which has been coming on stream over the past 10 years." If the bank now needed to restructure, it was because of the loans it made for expansion 20 years ago.

Mr Dherse said the last loan the World Bank made for new capacity was in 1978. Mr Riley said afterwards that this might be true, but other multilateral agencies had continued funding new projects, including the Inter-American Development Bank, which had lent \$268m to Chile to expand copper output in 1982.

Meanwhile in New York the Comex exchange was also working towards a high grade contract. Only time would tell which U.S. contract would survive, said Mr Yearley.

about the difficulties of U.S. producers from Mr Douglas Phelps Dodge Corporation. He warned that any future drop in copper prices could threaten even the lowest cost producers. This danger had to be recognised now not only by producers but also by the multilateral financing institutions. "It would be tragic if the pain and hardship of this industry's rationalisation were to be to no avail."

Mr Yearley also gave details of a planned international study group for copper, to be formed possibly under UN auspices. U.S. government approval was shortly expected for the group which was already backed by Canada and Japan.

He said a planned high grade copper contract along the lines of one already traded on the London Metals Exchange could be launched on the Mid-America Exchange in Chicago by mid-1986. It would replace the Mid-America's existing copper contracts and meet LME specifications for higher grade copper cathodes.

Meanwhile in New York the Comex exchange was also working towards a high grade contract. Only time would tell which U.S. contract would survive, said Mr Yearley.

The conference, arranged by Commodities Research Unit a research company, heard more

## Exchange backs regulatory body

BY ANDREW GOWERS

THE LONDON Metal Exchange last night confirmed that it would change its rules to force dealing and broking members to join the Association of Futures Brokers and Dealers (AFBD), the fledgling self-regulatory body for London's commodity markets.

Mr Ted Jordan, chairman of the LME's committee, told the exchange's annual dinner.

Regulation is inevitable, but self-regulation through the AFBD will be infinitely preferable to governmental control. I believe it is most important that we should keep it this way."

The LME's committee and Board have agreed in principle that they will change the exchange's rules to bring them in line with those of the AFBD at a date to be announced

later. The precise form of the changes is not yet clear as the AFBD's own rules have not been finalised.

Mr Jordan also spoke gloomily of the drop in trading volume on the exchange. Copper and aluminium trading are 7 per cent and 12 per cent lower respectively this year. Lead, zinc and tin are between 25 and 35 per cent down, and nickel and silver have dropped more than 45 per cent.

The volatility of prices has been more closely associated with the violent fluctuations in currency rather than the supply and demand of metals," Mr Jordan observed.

He stressed that since the recent problems in the zinc and tin contracts in particular, the exchange had improved its early warning system.

## EEC beef farmers oppose dairy plan

BY JOHN DAVIES IN FRANKFURT

EFFORTS TO reduce the imbalanced EC butter mountain look set to wipe out the faint signs of recovery in the equally depressed beef sector, livestock lobbyists have warned the European Commission.

Specialist beef farmers, still reeling from the impact of cow culling provoked by the milk "superfly," believe that a new go-slows scheme for the dairy industry will bring a fresh wave of meat on to an already glutted market.

Since the quotas on milk output were introduced, industry estimates put additional community slaughtering at up to 1.32m head. A forecast by the Milk Marketing Board of England and Wales now believes a further 90,000 to 100,000 head could be added in Britain alone over the next 12 months as a

consequence of incentives for dairy farmers to halt production.

Original projections for UK slaughtering next year had expected a fall from this year's 1.1m to about 950,000 head next year, thereby relieving the pressure on beef prices. But additional cullings could now reverse the upturn in the beef cycle.

Beef prices per kilo have slipped from a high of 106 pence two years ago to 97p this year—and this has only been sustained by the availability of cheaper feed supplied by the grants surplus world demand, meanwhile, remains poor.

The specialist beef rearers also fear that any substantial cash aide paid to dairy farmers will be used by many to change to beef production, therefore

adding to the pressure on stores now holding a record 800,000 tonnes.

Despite representations to Commission officials, dairy market managers look certain to press ahead with the go-slows scheme in plans due to be released shortly. Officials point out that in the longer-term a reduction in the dairy herd should aid beef prices.

EEC member states have approved an Ecu 9m programme of aids for livestock farmers in the Irish Republic and Northern Ireland hit by flooded feed crops. The deal for Northern Ireland producers has been altered, however, in effect reducing the rate for cut-priced feed to only 6 per cent under intervention prices as opposed to the 25 per cent cut offered to the South.

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## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar firmer but cautious

Dollar trading was relatively busy for a short time yesterday as traders altered positions after a long weekend in the U.S. For most of the time, however, there was little activity, reflecting a continued lack of direction. Tomorrow's U.S. third quarter revised GNP figures may revive interest but only if the figure falls outside market expectations.

For the time being the dollar was confined to a narrow trading range because speculators were reluctant to test higher levels in the face of further central bank activity. At the same time dollar rates by central banks have been silent, reflecting the current quiet nature of the market. Figures for U.S. business inventories were released yesterday but a decline in August of 0.4 per cent was in line with market expectations and had little effect on trading.

The dollar closed at DM 2.6615 against the French franc unchanged from Monday. Against the yen it finished at Yen 125.00 from Yen 125.40 and with Swfr 2.1858 compared with Swfr 2.1810. It rose slightly against the French franc to Fr 8.1100 from Fr 8.1100. On Bank of Eng-

## £ IN NEW YORK

Oct. 14 Prev. close

2. Spot \$1.4927-1.4935

1 month 1.45-1.4550

12 month 1.40-1.4050

Forward 3months and discounts 100s to the U.S. dollar

1.4927-1.4935

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100+ 4-year term 51 143 0138 10 6.9 | Subject to approval by the United Kingdom for a fee of £200 per annum for each security.

## MARKET REPORT

## LONDON STOCK EXCHANGE

## RECENT ISSUES

# Equity leaders drift from peak levels as interest switches to speculative issues

Account Dealing Dates  
Option

First Declar. Last Account  
Dealing those Days Day  
Sep 29 Oct 10 Oct 11 Oct 21  
Oct 12 Oct 24 Oct 25 Nov 4  
Oct 28 Nov 7 Nov 8 Nov 18

"Now-time" dealings may take place from 9.30 am two business days earlier.

Takeover situations, both proposed and actual, kept interest alive in London stock markets yesterday. Otherwise, the overall level of trade slackened considerably and leading shares lost their recent sparkle.

Wall Street's firm overnight performance gave confidence in an early fillip, but this proved to be short-lived as short-term profit takers were quick to take advantage of slightly higher opening levels.

Selling was by no means heavy, but in the absence of any further institutional support quotations drifted lower and the Financial Times Ordinary index came back from Monday's all-time high to close 4.9 lower at 1023.9.

Glaxo, in contrast, resisted the trend, following a generally favourable Press on the group's preliminary statement. On the other hand, Allied Lyons met with nervous offerings and closed 5 lower at 270p on Elders' XL's agreement with the takeover panel to announce next Monday, unless or if it intends to proceed with its formal offer for Allied Lyons.

Electronic Rentals' agreed bid for Telefusin, announced early in the trading session, was partly responsible for the revival in speculative activity. A few hours later, Brook Street Bureaux reported a bid approach.

The Building sector came to life around noon amid strong rumours that Lloyds Bank had sold its stake in Royal Bank of Scotland. The latter attracted heavy support and advanced to 280p before closing a net 10 up at 284p, while Lloyds settled 6 dearer at 428p, after 43p.

Government securities showed few signs of buying, despite their current spell of inactivity. The underlying tone, however, remained steady to firm with quotations at the short-end of the market closing a fraction harder.

Exceptionally, the specialist low coupon stock Treasury 3 per cent 1990, improved 4 to 102.8. Medium and longer-dated issues fluctuated narrowly before settling around a better one or two per cent.

After a quiet and uneventful opening period, merchant banks attracted selective support. Kleinwort Benson jumped 20 to 500p, while Mercury Securities, still awaiting finalised details of the proposed merger with stockjobber Akrayd & Smithers, gained the same amount to 550p.

Allied Lyons eased 5 to 270p, after 268p, as short-term operators unwound positions after Elders' announcement, scheduled for next Monday.

In Regional, Redcar & Co. Washington rose a few pence to 97p following a put-through of 2m shares at that price by broker James Cawie.

Business in the Building sector contracted quite sharply. The leaders, particularly firm of late on hopes of increased Government spending, turned easier on light profit-taking. Taylor

Woodrow gave up 10 to 428p, while Tarmac, mentioned as a possible bidder for English China Clays, slipped 4 to 358p.

Cetain, however, continued firmly and rose 6 more to 422p, while John Mowlem gained the same amount to 320p following comment on the interim results. Higgs and Hill hardened 5 to 448p in response to a broker's recommendation. Walter Lawrence gained the turn to 32p, after 30p, as the company's second-half profits outweighed lower mid-term profits. John Mawlers attracted buyers on reports that a 34 per cent stake had changed and rose 4 to 150p, while Fennix Timber spurted to 114p prior to closing a net 6 up at 110p as rumours of a bid from a Swedish source revisited.

Telefusin up on bid

After a hesitant start leading stores, which followed through into the after-hours bidding for Home Stores, a nervous market of late, attracted interest in front of today's interim results and finished 4 to the good at 300p.

Sears hardened a couple of pence to 11p, while Harris Queensway, mid-term figures due next Tuesday, closed 10 up at 280p to close 2 off on balance at 282p.

J. Newthorpe, the subject of a downgraded profits forecast from brokers Wood Mackenzie, fell to 210p before settling a net 7 off at 210p. Mail-orders lacked support with Grattan 6 lower at 266p.

In contrast, fresh enthusiasm was noted for Farmers, finally 8 up at 160p, and for Superette 10, after 140p. The Food producers hardened 3 to 55p in reply to better-than-expected interim results. Telefusin, a rising market of late, touched 47p before closing 10 dearer on balance at 174p following the agreed shares-and-cash offer from Electronic Rentals, 2 cheaper at 40p.

STC remained a friendless market in Electricals and fell to a 1985 low of 72p before closing 4 lower to 64p on talk that several million shares were on offer outside the market.

Other Electricals leaders drifted easier following sporadic profit-taking. Thorn EMI slipped 4 to 357p after 35p, and the "A" 44p at 280p, after 336p. Cooper Industries rose 21 to 22p on reports of revised 1985 earnings while GEC, at 168p, and Plessey, at 134p, gave up 2 pence.

Elsewhere, Oxford Instruments revived with a rise of 10 to 342p, while Synapse Computer put on 10 to 183p in response to the results. Fisons improved 5 to 174p, reflecting interest in the domestic figures, but Highland softened a few pence to 96p ahead of tomorrow's preliminary statement. Still mirroring reports of a declining share in the computer market, Apricot cheapened 2-4 more for a two-day fall of 18 to 160p. INSTEAD lost 10 to 180p, while similar falls were seen in Microfocus, 140p, and Microlease, 240p.

The liquidation of speculative positions in the absence of the widely-rumoured bid from an Evered-led consortium left TI 14 lower at 393p. Elsewhere in

## FINANCIAL TIMES STOCK INDICES

	Oct 15	Oct 14	Oct 11	Oct 10	Oct 9	Oct 8	Year ago
Government Secs.	94.20	94.15	94.14	94.10	94.08	94.03	78.80
Fixed Interest	90.06	89.91	89.09	89.05	89.95	89.85	84.28
Ordinary	1028.8	1028.8	1087.5	1017.8	1007.0	1007.2	965.5
Gold Mines	299.3	294.6	291.4	289.2	288.2	288.2	249.0
Ord. Div. Yield	4.76	4.65	4.64	4.67	4.71	4.78	4.90
Earnings, Yld. Einst.	11.5%	11.5%	11.4%	11.5%	11.5%	11.5%	11.5%
P/E Ratio (net (%)	30.8	30.7	30.9	30.7	30.7	30.7	29.2
Total earnings (Lst)	25,510	24,495	22,721	21,657	20,545	21,616	20,980
Equity turnover (m.)	500.23	535.58	467.03	397.01	313.85	337.85	326.85
Equity Bursaries	—	—	—	—	—	—	—
Shares traded (m.)	258.4	260.4	267.4	266.5	263.4	270.7	190.5

▼ 10 am 1027.2, 11 am 1024.5, Noon 1023.2, 1 pm 1023.0.

2 pm 1021.8, 3 pm 1021.8, 4 pm 1022.8.

Day's High 1029.7, Day's Low 1021.4.

Basis 100 Govt. Secs. 16/10/85. Fixed Int. 1028. Ordinary 1/7/85.

Gold Mines 12/9/85. SE Activity 1974.

Latest Index 01-246 8028.

\* Nil=10.30.

## HIGHS AND LOWS

## S.E. ACTIVITY INDICES

	1985	Since Comptn'	Oct 14	Oct 11
	High	Low	High	Low
Govt. Secs.	84.51	78.03	107.6	107.4
Fixed Int.	44.62	42.28	46.18	45.74
Ordinary	1028.8	911.0	1088.8	49.4
Gold Mines	256.9	280.1	274.7	43.5

Engineering, Hawker, lost 10 to 38p on renewed nervous selling ahead of today's interim results, while falls of 4 and 5 per cent respectively in GEC, 249p, and Vickers, 200p.

GEC touched 67p initially, but later succumbed to profit-taking on fading takeover hopes and closed 5 lower at 61p. Thomas Lockers, meanwhile, attracted a strong demand behind talk of a 75p per share bid; the ordinary closed 8 higher at 36p, after 35p, and the "A" 44p at 280p on revised speculative buying.

## Brook St Bureau good

Brook Street Bureau emerged as a prominent firm feature in miscellaneous industrials, closing 19 higher at 107p following news of a bid approach. The shares have been particularly popular of late and recently Eco S.A. increased its stake in the company to nearly 20 per cent. Eddie Stobart, which had slipped 10 to 210p following a 10 per cent jump in 1984, was up 11 to 220p.

Associated Dairies rose 21 to 22p on reports of a bid from White Rose Farming, which had slipped 4 to 140p following the announcement that CHI had increased its stake in the company to over 26 per cent. Vasper, still reflecting compensation hopes, added 6 to 182p.

Rumours that Associated Dairies was ready to launch an aggressive price-taking operation sparked fears of another price war among Food Retailers. Quotations suffered a fairly sharp markdown and Tesco lost 7 to 273p, while J. Sainsbury gave up 4 to 336p, while Dairylea 3 to 336p, Cooper Industries rose 21 to 22p on reports of a bid from White Rose Farming, which had slipped 4 to 140p following the announcement that CHI had increased its stake in the company to over 26 per cent. Vasper, still reflecting compensation hopes, added 6 to 182p.

Elsewhere, Hillside Holdings softened a couple of pence to 158p despite the acquisition of a piano factory for £2.4m. Pyke Holdings rose 11 to 234p on revised speculative buying.

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gave up 9 to 118p on lack of support, while Sovereign shed 5 to 115p, the cautious statement not outweighing higher half-year profits. Pict Petroleum gained 8 to 86p following the annual figures, but profit-taking clipped 5 from recently-born Bryson, at 117p and 6 from Oil Search, at 34p.

Contrasting trading statements prompted some exciting moves in Overseas Traders. The recent weakness in Harvester and Cossor appeared to be justified following the announcement of interim profits well below market expectations and the shares dipped another 10 to 330p, after 328p, last Friday

## WORLD STOCK MARKETS

AUSTRIA		GERMANY		NORWAY		AUSTRALIA (continued)		JAPAN (continued)		CANADA	
Oct. 15	Price Schs.	Oct. 15	Price DM.	Oct. 15	Price Kroner	Oct. 15	Price + or Kroner	Oct. 15	Price Yen	Oct. 15	Price Cdn.
Creditanst. Rep.	377	-	80	Bergens Bank	164	-	Gen. Prop. Trust	8.16	-	AMCO Int.	519.5
Gesesser	212	-	10	Borregaard	166	+0.5	Hercules	1,440	+10	Amoco	505.5
Geisser	1,645	-	47	Denmark Bank	166	-	Mitsui	1,476	+10	Esso	514.5
Lehmann	1,645	-	5	DenNordic Crad	166	-	Sumitomo	1,476	+10	Imperial Oil	513.5
Permoser	639	-	5	Eksa	117.5	-0.5	Mitsui	1,476	+10	Imperial Oil A	513.5
Stein-Daimler	146	-	1	Kontos	174	+1.5	Mitsui	1,476	+10	Inter Pipeline	505.5
Verbauch Mag.	720	+20	1	Nordic Data	591.5	+0.5	Mitsui	1,476	+10	Inter Pipeline	505.5
BMW-Sankt	149	-	1	Nordic Data	182.5	+1	Nippon	1,090	+20	Inter City	510.5
BMW	500	+10	1	Nordic Hydro	182.5	+1	Nippon	1,090	+20	Inter City	510.5
Brown Boveri	279	-2.5	1	Storebrand	579	+4	Nippon Express	688	-11	Inter City	510.5
Commerzbank	285	+12	1	Denmark Bank	166	-	Nippon Kokan	688	-11	Inter City	510.5
Deutsche Bank	162	-	4.5	News	5.5	-	Nippon Kokan	688	-11	Inter City	510.5
Degussa	405	-1	1	Nicholas Kwi.	5.2	-	Nippon Kokan	688	-11	Inter City	510.5
D.L.B.	3,200	+100	1	Myer Emporium	5.5	-	Nippon Kokan	688	-11	Inter City	510.5
Banc. Gen. Lux.	2,000	-	1	North East Bank	5.2	-	Nippon Kokan	688	-11	Inter City	510.5
Bank. Int. Lux.	7,700	-	1	North Star	9.5	-0.2	Nippon Kokan	688	-11	Inter City	510.5
Bank. Lux.	1,045	+50	1	Pionee	2.5	-	Nippon Kokan	688	-11	Inter City	510.5
Olivier C.R.B.	505	-	1	Power Co.	2.5	-	Nippon Kokan	688	-11	Inter City	510.5
Cockrell	9,000	-	1	Qatar	2.5	-	Nippon Kokan	688	-11	Inter City	510.5
Deutsche	1,000	+50	1	Reckitt & Colman	4.05	-	Nippon Kokan	688	-11	Inter City	510.5
Hoesch	143.5	+2.5	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Holzmann (P)	4,750	+45	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Hussel	3,600	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Karstadt	206	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Internat.	1,700	-120	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Kreditbank.	9,600	+100	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
KfW	9,450	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Petra	1,110	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Royal Belgian	14,400	+100	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Soc. Gen. Banq.	4,150	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Soc. Gen. Belg.	1,200	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Sofina	2,400	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Schweiz	5,880	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Soc. Ind.	1,170	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Traktions	1,500	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
UIC	5,800	-170	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Wagon Lits	5,980	-	1	Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
DENMARK				Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Oct. 15	Price Krt.	+ or -20		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Andelskredit	359	-4		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Baltic Island	250	-20		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Cop Handelsbank	495	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
D. Suerkef/ab	495	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Danske Bank	1,450	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
De Danske Luf.	1,450	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
East Asiat.	247	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Forside Dampf	226	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
ITALY				Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Oct. 15	Price Lira	+ or -276		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Banco Compte	24,900	-510		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Banca d'Italia	362	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
I.S.E.	625	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Indra Ind.	1,270	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Pratibank	329	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Prisma	5,820	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Smith (F.L.B.)	340	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Sopius Berend	1,103	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Superior	394	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
FRANCE				Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Oct. 15	Price Fr.	+ or -10		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Entrepris 4/87	1,775.2	1,595		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Entrepris 75	1,875.2	1,445		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Accor	283	+5		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Alfa-Exide	1,045	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
BIG	455	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Bongrain	1,465	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
CIT Alcoatl	1,180	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Carrefour	2,240	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Citibank	1,240	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Citibanc	682	-		Repsol	1.45	+0.95	Nippon Kokan	688	-11	Inter City	510.5
Comfor	282	-		Repsol	1.45	+0.95	Nippon Kokan</				

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 5pm, October 15

### CONTINUED ON PAGE



